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World Business Newspaper http://www.FT.com

Germany Schröder's unstuffy style takes hold Page 9



**WEDNESDAY DECEMBER 30 1998** 

Internet security The key to building trust in e-commerce T, Page 6



The near-crash

**Fakebusters** China's wily counterfeit cops Odd jobs, Page 8

FILVE

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WORLD NEWS

#### Cyprus retreats on proposal to deploy missiles

Cyprus acted to defuse an escalating dispute with Turkey over the deployment of Russian surface-to-air missiles, agreeing not to base them on the divided island and to negotiate instead to place them on the Greek Island of Crete. Page 2

Brussels in suro note programme The European Commission aims to raise the visibility of the euro. among international investors with the launch of a euro denominated medium-term note programme next Tuesday, a day after trading begins. Page 2

Khmer Rouge chiefs apologies Two top Khmer Rouge leaders offered the first apologies to the Cambodian people for their genocidal rule two decades ago and asked their countrymen to forget the past. Page 4

tract aircraft 'in no-fly zones' Baghdad stepped up its deflance egainst the west, claiming that its own aircraft were flying in the "no-fly zones" despite US insistence that it would continue to enforce the zones. Page 4

Moscow widons \$1bn back probe Russia's interior ministry said it was widening its investigation into alleged wrongdoing at the central bank and suggested that more than \$1bn could have gone missing. Page 2

lissing distributes start targets Otmar losing, chief economist of the European Central Bank, has dismissed German government proposals for exchange rate target zones for the euro as "dan-

gerous" and "Rusory". Page 2 German call charges set to fall. German telephone users are entering the new year with the prospect of further drops in the cost of calls, thanks to a price war in Europe's biggest telecome

market. Page 2 octuplets yielded "very dramatio good news" when they showed the bables had no early signs of

neurological problems. Saudi Arabia to cut spending Low oil revenues have forced Saudi Arabia, the world's largest oil exporter, to cut projected spending in 1999 by 12 per cent to SR165bn (\$44bn) from last year's actual SR189bn. Page 4

Disasters cost 50,000 fives Natural disasters caused 50,000 deaths and damage costing more reinsurers Munich Re MUVGn.F

Coulition plan for Ankara Turkish independent parliamentarian Yalim Erez said he hoped to form a costition government next week after a month of political instability.

US home wies set for record Sales of US existing homes rose to a near record in November, on track to shatter last year's levels, said the National Association of

**Most Chileons think Pinochet guilty** Almost two-thirds of Chilesns . believe that former president Augusto Pinochet is guilty of luman rights abuses during his 17-year rule, a survey showed.

A German autobahn was showared with DM77,000 (\$46,000) of email change after an accident involving a security van.

## BUSINESS NEWS

### Conoco to take \$50m charge and cut 975 jobs

Conoco, the US oil company, became the istest casualty of depressed oil prices as it amounced an after-tax charge of \$50m, or 8 cents a share, against fourth quarter earnings to cut. costs and jobs. The Texan group. said 975 lobs would be lost. Page 11: Crude prices rebound Page 15

Laterge of France has won an agreement to take a majority stake in Serbla's state-owned Baccin cament plent, but diplo-mats said European Union sanctions against Serbia could block

the proposed deal. Page 11. Scania, the Swedish heavy truck manufacturer, is expecting a sharp increase in European sales this year following increased fleet demand in France and Germany. Page 14

es of shares traded hands on the London Stock Exchange in 1998, with turnover boosted by a large rise in the value of international share

trading. Page 11 Russia looked set to miss a \$362m cash repayment on its private sector debt due by midnight lest night, but officials said foreign creditors were unlikely to declare the country in default. Page 2; Cooling the neitdown, Page 3

Volvo, the Swedish automotive group, warned that transaction and currency charges associated with the euro could cost it up to SKr300m (\$37m) a year. Page 14. Malaysia is to borrow US\$1.35bn

from a consortium of 12 foreign commercial banks. The five-year loans will be used to recapita troubled local banks and to finance infrastructure building projects. Page 4

Singer, the US maker of sewing trischines, here taken the fact step in a matter traced on it by the collaber of exterging markets. Page 12

Mong Ring property landing rose sharply list month, reflecting the lighter of a fighther of new developments, Gross new loans rose 86.5 (Ser Cost to HK\$10.3bb (\$1.53bn), Page 4

its Yokada, one of Japan's largest retailers, has isunched huge discount sales during the ead-of-yeer altopping sesson in an attempt to revive consumer sentiment. Page 11; Editorial Comment, Page 9

Anglegold, the world's largest gold productir, is to use a syndi-cated bank loan of \$350m to help finance the acquisition of the gold mining and exploration interests of Minorco, its sister

company. Page 15 Forbia angazine has named Pfizer, the US drugs group, as its company of the year, saying, The people who brought us Viegra have more blockbusters on the way".

decitied to sell a 51 per cent stake in its national carrier, Air Senegal, and wants to receive bids by February 26, 1999.



## WORLD MARKETS

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# Four hostages die as Yemeni

forces storm captors' base

Western tourists killed in rescue attempt after abduction by tribesmen

Three British hostages and one Australian were killed and others injured yesterday when Yemeni security forces stormed a position held by the kidnappers of 16 tour-ists, Robin Cook, British foreign secretary said.

The group of eight men and eight women - 12 Britons two Americans and two Australians had been taken by tribesmen on Monday near Haban, in southcentral Abyan province, an area of rugged terrain and 6,000 foot high mountains.

A Yemeni official said troops had stormed the tribesmen's stronghold after reports that they had killed two of their captives. He said it was the first time hos-tages had been killed in the country where more than 100 foreigners, including several diplomats and oil workers, have been shducted since 1992.

Two of the kidnappers, Islamic militants demanding the release of a jalled colleague, were also injured in an operation which resulted, according to officials, in the release of the other According to Western diplo-

were abducted by tribesmen. The tribesmen have long been at odds with the central govern-ment in htt. President Ali Abdul-Marib field, operated by Yeman tofruption and of neglecting the tion with Exxon.

mats, the group had been travel-ling in five vehicles when they

Office was advising that British nationals visiting the country abould leave.

Abyan province is on the regular tour route for visitors going from San'a and other favoured northern Yemen destinations, to the Hadramawt in southern Yemen. Most tourists in the country, like the group kidnapped on Monday, are escorted by Yemeni tour operators with guides who come from, or are friendly with, tribesmen in areas

through which they are passing. One of the vehicles, carrying a Yemeni guide and a British tourist, escaped and alerted the

The abductions came only three weeks after gunmen took four German tourists hostage, including three women, in Marib province 170 kilometres east of San'a. Negotiations for their release

are still going on. Monday's kidnapping was the largest single such incident in a country as rich in abductions as it is in historical sites. The most recent tragedy is cer-

tourism industry, which last year generated \$100m in badly-needed foreign exchange.
Last Saturday, disgruntled tribesmen blew up, for the 19th time since June, part of the pipe-

tain to damage the country's

basic needs of the majority of . The 420km pipeline has an people who live in rural areas. average throughput of 145,000 Femen, with a population of barrels a day, more than one average throughput of 145,000 thin people in the south-west corthird of the 380,000 b/d produced her of the Arabian peninsula, is by foreign companies. Revenues one of the world's poorest coun- from crude oil provide more than tries with an annual income of 80 per cent of state revenue.

Mr Cook said that the Foreign Kkinspoing and abductions, Page 4

#### outside monetary union. immediately because the UK was The warning, in a report by the Australian department of foreign affairs and trade, is the strongest "unlikely to remain out of Emu for long". But it voiced what many sign yet of official concern among the UK's main trading non-EU governments have said partners in the lead-up to the sinprivately: that the UK's decision gle currency. Conversion rates to stay out of the euro's launch leth Salah, whom they accesse of Hunt Oil Company in conjunc- for the 11 corrences joining monwill have a negative short-term on the euro was not a significant etary union (Emu) will be pubimpact on its bilateral trade and lished tomorrow and the euro investment relations with panies. will be traded for the first time non-EU partners. on world markets on Monday.

The report said companies based outside the single currency some would face additional transaction and hedging costs related to the euro, compared with their competitors within the euro-zone. The report is an embarrassment for the UK government. which claims inward investment

will not be significantly affected

By Swen Robinson in Sydney and

warned companies they face a

"competitive disadvantage"

Christopher Adems in London

of the 15-nation European Union The Australian government has not joining the euro. The report predicted most Australian companies in the UK would be unlikely to shift

Balloons outside the Paris headquarters of French bank Paribas herald the launch of Europe's single currency on

Australia cautions against

investing in UK after euro

investing in the UK because it is operations to continental Europe

> "There is widespread agreement that countries participating in the 'first wave' of Emu might become more attractive for foreign investors, which could lead to some re-direction of FDI [foreign direct investment] flows. In particular the UK, which is a traditional recipient of FDI flows of

being, Britain, Sweden, Denmark The UK government is fighting and Greece are the only members to maintain influence in Europe despite not taking part in monetary union at an early stage. The report will provide ammunition for an increasingly active section of British business, which is in favour of adopting the euro as

soon as possible. The UK Department of Trade and Industry yesterday disputed the report's conclusions, saying that high levels of new investment suggested the UK's position issue for the world's leading com-

An official at the Confederation of British Industry said : "With the possibility of the UK joining the single currency still open in the future, our non-involvement at this stage will have minimal effect on inward investment."

The UK is by far Australia's largest EU trading partner. It receives nearly one third of Auslarge investor countries like the tralia's exports to the EU and US, Canada, and Japan, might be about 85 per cent of Australia's foreign direct investment in EU

## China passes law to improve stock market regulation

passed a securities law to create enforce the regulations."
a broad legal framework for its China's stock mari growing stock markets.

. The law, which has been under consideration for six years, is designed to bring some order to the many regulations, directives and policy guidelines that have RMB2,000bn (\$240bn), have accompanied the development of tended to be speculative and China's volatile young markets. But, while the legislation rein-

investors' funds, market analysts have noted the absence of rules financial services industry, such as derivatives and debt is Senior members of the National People's Congress, China's parliament, approved the

ing market operations to protect the interests of investors", the official Xinhua news agency reported. The law sets out broad powers for the market regulator, stiffens the punishments for trading and issuing tregularities, stope broaccounts, separates trading and

"detailed atipulations on prevent-

underwriting operations and clearly divides the binking, trust Gavin Bacon, partner at the March, and the law is due to take

Shanghai, said: "The law represents a platform from which the China took another cautious step authorities can put the securities towards becoming a modern mar-houses in order, but, as usual, it ket economy yesterday when it depends on how rigorously they

. China's stock markets in Shanghai and Shenzhen, which years to boast more than 800 listed companies and a total market capitalisation of more than

unpredictable Some Chinese commentes have forces penalties for abuses such shown scant regard for financial as insider trading and thest of regulations. For example, Chengdu Hongguang, the television component maker, claimed to govern some of the more to have generated substantial sophisticated matters in the profits to secure a listing on the profits to secure a listing on the Shanghai stock exchange in 1997. The company had actually made

a loss of RMB108m Insider trading has also been common at a number of securi-

The stock markets offered a ing market risk and standardie- lukewarm response to the longawaited approval of the law Traders generally welcomed the legislation but were concerned that certain regulations would squeeze money out of the mar-

kets in the short-term. The draft law has been subject to several last minute changes kerages from using customers' and is expected to undergo more funds for trading on the firms' revisions when it goes before the State Council, China's cabinet. Ceremonial approval by the assembly of the National People's Congress will take place in

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The leopard's eye is brilliantly adapted for seeing at night, it maximises the light rays it receives by bouncing them back off a reflective layer behind its retina,

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# WORLD NEWS

# Cyprus backtracks over missiles Internet

Cyprus vesterday acted to efuse an escalating dispute with Turkey over the deployment of Russian surface-toair missiles, agreeing not to base them on the divided island and to negotiate instead to place them on the

After meeting Costas Simius, the Greek president, in Athens and then debating the issue for three hours with Cyprus' National Council. Glafkos Clerides, presi-dent of Cyprus, said he had

German government propos-

als for exchange rate target

zones for the euro as "dan-

Mr Issing's comments

amount to tough criticism of

Oskar Lafontaine, German finance minister, who has proposed target bands for

exchange rates between the

euro, the dollar and the yen

as a contribution to global

The comments by Mr Iss-

sentative on the ECB's exec-

utive board, suggest that the

gerous" and "illusory".

not to install the missiles on Cyprus and I agreed to negotiate with the Russian government on the possibility of installing them on Crete," he

buy \$425m of S-300 missiles from Russia has led to oric between Cyprus and the claims the missiles would be able to threaten aircraft in Turkish airspace. Threats by Turkey to

them in Cyprus drew Greece - which guarantees the security of Cyprus - into the on the island dispute, and led to strong The Cyprio international pressure to

Mr Clerides said he was not bowing to international pressure or blackmail" but believed his decision was the best for the national interest" of Cyprus. If placed on Crets, the missiles would no longer be able to threaten Turkish air

space, removing part of the basis for the Turkish objec-

**EXCHANGE RATES** ECB'S CHIEF ECONOMIST DISMISSES PROPOSALS BY THE GERMAN FINANCE MINISTER

down by Mr Clerides and it whether to withdraw from will be highly controversial

The Cypriot president had earlier said he would cancel Turkey agreed to his pro-posal for demilitarisation of the island or if there was ending its division. Turkish troops occupied Northern Cyprus in 1974. Yesterday Vassos Lyssar-

ides, leader of the socialist Tony Blair, the British prime Edek party, said he "totally

Mr Clerides said Cyprus would now press ahead with its attempt to join the Euro-

He also referred to a rity Council resolution calland armaments in Cyprus and said he hoped this and

shoppers

starts to

patient shoppers have huddled outside FAO Schwarz, the top New York toy store featured in the movie Big. For some American families it is an annual pilgrimage, for others part of a routine seasonal shopping trip - but it is also a testament to the continuing draw of the Christmas

But while some parents wonder, as they shepherd their cold, whingeing children along Fifth Avenue, whether there is an easier way, others have recently discovered that there is. Christinas shopping on the internet has more than tripled since last year, according to a survey by Boston Consulting Group, ... management consultancy, and shop.org, a trade association for internet

The data for the period from November 23 to December 30 show a 230 per cent rise in Christmas shopping on the internet, with an average order size of \$55, up 6 per cent over last

This surge in Christmas shopping exceeds the 200 per cent growth projected in online retailing revenues to \$300bn for 1998 - a total which still represents less than one per cent of retail

David Pecaut, head of BCG's global e-commerce practice, describes the Christmas internet shopping Last year, he says, most people who shopped on the web viewed it as an

Scott Appleby, e-commerce analyst at ABN Amro, was not surprised by the surge: Two or three times last year's levels was the minimum" he expected, he

A number of factors have contributed to psychological shift in the willingness of shoppers to use the internet.

Sites in certain categories such as books now offer. greater selection than shops. The biggest Barnes & Noble bookstores stock 180,000 titles, compared with about 3m on barnesandnoble.com or amazon.com. Mr Pecaut estimates that 8 per cent of US books are now bought on the internet.

Worries about credit card fraud seems to have faded. partly as a result of better security on the internet but also because consumers have realised that they are probably running greater risks by handing over their credit cards in restaurants or stating credit card numbers over the phone.

But the main reason seems to be ease and convenience amazon.com. for example offers discount prices on books which can be ordered, gift-wrapped and shipped with a few strokes of the

Since ease is the internet's selling point, if a gift then talls to arrive on time, the consumer's ire is likely to be more pronounced than if a

shop is out of stock.

There have been delivery failures this Christmas but analysts believe these are not widespread. "I don't think it's a reflection of breakdown of the system. said Mr Appleby. Furthermore, many sites have managed expectations by posting latest order dates

for Christmas gifts. Mr Pecaut said that in addition to delivery problems, some sites had become overloaded, but noted that there is "not an overwhelming number of

examples".
As compelling as the data is the anecdotal evidence that internet shopping has arrived.

It has recently become a hot topic of conversation even among Americans who are not on the technological cutting edge.

At the recent seasonal round of parties, around Christmas and Chanukkah this year, New York parents, as well as discussing schools Russia's aggressive financial. and property prices like their peers in London, could be heard telling each other to sign on to e-toys rather twice fired on Mr Dubinin's than face another trudge around ToyaRUs.

**NEWS DIGEST** 

DEFAULT DECLARATION UNLIKELY

## Moscow likely to miss cash repayment on debt

Russia yesterday looked set to miss a \$362m cash repayment on its private sector debt due by midnight but finance officials said foreign creditors were unlikely to declars the country in default.

Officials said that almost three quarters of the holders of the Soviet-era "London Club" debt had accepted the gov-ernment's restructuring proposals by yesterday's deadline - even though this fell short of the 95 per cent level technically needed for approval.

Vneshekonombank, the government's agent, is now likely to issue additional interest Arrear Notes (IANs) in place of the cash repayment. Foreign investors fear that such a move will further depress the price of existing IANs but appear reluctant to start a complicated legal battle against the Pussian covernment by declaring a default. against the Russian government by declaring a default. Finance officials said they would continue to talk to London Club creditors about an orderly, longer-term restructuring although this process would be complicated by the diffuse ownership of the debt, which has already been restructured once before.

The government forecasts it will be able to service only \$9.5bn of the \$17.5bn of foreign debt repays next year. John Thombill, Moscow

#### FRENCH TREASURY

#### End of paper bonds

The French treasury is to stop offering government debt in the form of bearer bonds on paper certificates from next week, due to the declining popularity of these instruments and their incompatibility with European economic and

Bond certificates, which were offered to individual investors, associations and local authorities, accounted for only 0.3 per cent of outstanding French debt at the end of last year. The vast majority of bonds is held in electronic form and traded by computer.

When French debt is redenominated over the next week end, each bond will be broken down into a round number of euro-denominated bonds. This will take place automatically for securities registered in electronic clearing systems, while holders of bond certificates will have bring them to a treasury office for exchange.

#### US ECONOMY

#### Consumer confidence dips

The US consumer confidence index fell to 126.1 in December from a revised 126.4 in November, the Conference Board said. The Board's expectations index fell to 97.8 in Décember from a revised 99.5 in November, and the board said that the slight dip in was mainly due to a decline in optimism about future spending power.

"While this month's survey excludes recent political and military events, over the past 30 years consumers have weathered a multitude of similar situations quite remarkably," said Lynn Franco, associate director of the Conference Board's Consumer Research Centre, Overall consumer sentiment held at "decent" levels, said William Sullivan, a senior vice-president and director of money market research at Morgan Stanley Dean Witter.

 Sales of existing homes rose to a near-record level in November as mild weather, strong consumer confidence and low mortgage rates boosted turnover, the National Association of Realtors said yesterday. Home resales rose 2.7 per cent in November to a sessonally adjusted annual rate of 4.90m units. The rate was just short of the record sales pace of 4.91m units recorded in July.

#### US-MEXICAN TRADE

## Border companies criticised

International companies running maquiladors factories, which operate along Mexico's border with the US to take advantage of free trade accords between the two countries, are flouting Mexican law by forcing women to undergo pregnancy tests as a condition of employment, Human Rights Watch said yesterday.

Women found to be pregnant were refused employment, the New York-based human rights group said in a report entitled "A Job or Your Rights: Continued Sex Discrimination in Mexico's Maquiladora Sector". Among the compenies carrying out the tests were Landis & Staefa, Samsung Group, Matsushita Electric Corp, Sunbeam-Oster, Sanyo, Thomson Corporate Worldwide, Siemens, Lear, Johnson Controls, Tyco International and Pacific Dunlop, the report

The group criticised the legal recourses available to employees and called on the Mexican government to do more to protect its workers. This is flagrant sex discrimination that these corporations would never dare to defend or practise in their own countries," said Regan Ralph, executive director of Human Rights Watch's women's rights division. Andrew Downie, Mexico City

#### ANGOLA CRASH

### UN locates aircraft

The United Nations has located the C-130 cargo aircraft which crashed in Angola on Saturday, with 10 UN observers on board and said it had "clear indications" that it was

issa Dialto, head of the UN observer mission in Angola said there was "still a chance to save people" and that hopes had been raised by the reception of a morse code signal from the aircraft. It is not clear whether the message was sent automatically or manually. Mark Turner, Nairobi

#### BASQUE POLITICS

## Step towards home rule

in the aftermath of a three-month-long ceasefire by the outlawed separatist organisation Eta, the regional parliament of Spain's Basque country was yesterday poised to elect its first wholly nationalist government thanks to the support of Eta's political ailles. The new executive, expected to receive a majority backing from the 75-member Basque legislature today, marks a watershed in the region's progress towards home rule that followed the restoration of democracy in Spain in the mid 1970's.

Juan José Ibarrebæ, candidate of the mainstream Basque Nationalist party (PNV) for the post of chief minister, was endorsed by Euskal Herritarrock (EH), the Basque Citizens party, on the first day of debate. EH is a coalition orchestrated by Eta's political wing, which emerged as the third largest political force in elections to the local legislature held in October.

Euskal Herritarrock said it would back Mr lbarretxe's minority government in order to boister the sovereignty of the Basque country . Tom Burns, Madrid

#### Issing rejects euro target zones call or more currencies combined against the US dollar, thus damaging exports. The ECB with an agreed fluctuation Issing, chief categorically rejects this margin. But there could be economist of the European Central Bank, has dismissed approach, claiming it would less formal arrangements. undermine the bank's consti-

In an interview published today with Stern, the weekly German magazine, Mr Issing says international policy coordination should be limited to a "lively exchange of views" among the central banks. "It would be something completely different to co-ordinate monetary policy ing, the only German repre- in a kind of world policy'. I consider such an attempt not only illusory, but also

tutional objective to achieve

price stability by aiming for

a second, possibly conflict-

birth of the euro will do dangerous," he says. nothing to end policy differences over future euro exchange rate policy between the ECB and the Both Germany and France ests first in the end". 

Mr Issing adds that the US Federal Reserve also opposes such a form of policy co-'always put American inter-

under which central banks intervene to counteract a strong appreciation or depreciation of the exchange rate, but without formal bands or The Maastricht treaty, which contains the legal blueprint for economic and monetary union, leaves

charge of deciding whether to adopt an exchange rate policy for the euro. But the ECB would have to be consulted in this case. The German government has recently toned down its rhetoric over target zones, after the US administration

national governments in

Mr Issing said the succ of US monetary policy during the 1990s was largely the

made clear that it strongly

opposed the idea.



# Securities to

By Peter Norman in Brussels

The European Commission aims to raise the visibility of ous tranches to be deterthe euro among interna- mined in the light of market tional investors with the conditions at the time of launch of a euro-denominated medium-term note programme next Tuesday, one day after trading in the new single currency begins. Yves-Thibault de Silguy,

commissioner for monetary affairs, will sign a prospectus for the issue of up to 2bn euro of notes with maturities ranging from three months to 30 years, as well as an agreement with an interna- • The move to the European tional group of financial institutions to place the securities with investors. According to Commission

officials, the programme will renew and increase an existing note programme of up to pledged yesterday. Ecuibn (\$1.1bn), which was launched in 1994 and has so far raised Ecu790m for the European Union.

The notes will in future be issued on behalf of the Euro-pean Community as the fied in the Maastricht treaty legal representative of the in 10 to 15 years. EU and Euratom, the European Atomic Energy Community.

The funds will mainly finance projects in third countries, including nuclear safety projects in the republies of the former Soviet

The Commission has sought to make the note pro-

FINANCIAL THRESS
Published by The Pinancial Times (Furope)
GmbH. Nibelungemplate 3, 00318 Frankfart am Mais. Gennamy. Telephone 4 4-89
69 156 859, Fine 6-49 69 396 4481 Represented in Frankfart by Colin 4, Kennard
as Gless hillsysthere and in London by
David C.M. Bell, Chairman, and Alain C.
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Verlagspeelikshaft mbH, Admiral-Rosendahl-Strane An 6233 New Jeneburg ISSN
0174 7363. Responsible Editor: Richard
Lumbert, do The Francaul Trace Lumbed,
Number One Southwark Bridge, London
SEI WHL.

FRANCE:
Poblishing Director: P Manaviglia, 42 Rue
La Baetie, 75008 PARIS Telephone (01)
5376 8254. Fan (01) 5376 8253. Franter
S.A. Nord Fedair, 1521 Rue de Caire,
F-9100 Roubart Ceder I Editor Richard
Lambert, ISSN 1148-2753. Commission
Partiture No 6-308D

SWEDEN
Responsible Publisher: Bendler P Johnson,
Telephone +46 S-791 2345. Printer: AB
Kallendamgen Expressen. PO Box 6007.
\$550 86. Monkingung.
C The Francial Tunes Limited 1998
Editor: Rachard Lumbert, clo The Francial
Times Lumidel. Number One Southwark
Bridge, Loudon SEI 9111.

FRANCE:

gramme as flexible as possible, leaving the amounts and financial terms of the vari-

The banks and financial institutions involved with the issue include Barclays of the UK, the London-based operations of Deutsche Bank, Banca Commerciale Italiana, Paribas of France, ABN-Amro of the Netherlands, Merrill Lynch, Salomon Brothers and Goldman Sachs of the US.

single currency will see no relaxation of Belgium's pollcy of reducing its public debt as a percentage of gross domestic product, Elio di Rupo, economics minister. Claiming that the country

was now in a "virtuous circle" of debt reduction, he said Belgium could bring its debt-to-GDP ratio down to

The government expects the debt-to-GDP ratio will drop to 115 per cent next year following a steady fall from the 1998 record high of

The minister said Belgium intended to maintain an annual primary budget surplus of about 6 per cent to reduce its public debt

# Tourists set to head 'raise visibility' for central banks

By Peter Wise in Lisbon and Elizabeth Robinson in London

to find the cheapest rate to exchange currencies inside the euro-zone after the launch of the single currency on Friday, then the august corridors of Europe's use of free exchange at central banks will soon echo central banks because they to the chatter of thousands of tourists.

In the 11 countries forming the euro-zone, each central bank will be obliged to with commercial banks to exchange notes from any of exchange other euro the other 10 countries into currencies into local the local currency without charging a fee or commission. They will use for example, this the conversion rates commission has been fixed between the 11 currencies at a maximum of 0.5 per and the euro that are to be

means of exchange within the euro-zone will be to take your local currency with you and go to the nearest branch of the central bank in the country you are visiting," a

Portuguese central bank official said yesterday. The euro-zone currencies will remain in use for the next three years, until they are replaced by euro notes and coins on January 1 2002. This unexpected and

currency exchange business. Should travellers prove one of the areas where willing to go to any lengths ordinary citizens will first loss in revenue as a result of experience the practical effects of the transition to

> In practice, however, tourists are unlikely to make lack the facilities to conduct retail exchange businesses. Instead, central banks

have reached agreements currency for a small transaction fee. In Portugal,

The advent of the single currency, however, will be "The least expensive bad news for Europe's bureaux de chanoe. The practice of charging different rates for buying or selling currencies, from which the bureaux de change have traditionally made the bulk of their margins, will

disappear at a stroke next weekend. In Lisbon yesterday, banks and bureaux de change were charging about Es258 for one Irish pound, for example.

consequence of economic only Es253. From Friday, and monetary union for the there will be just one exchange rate. We expect a 30 per cent

> the single currency," said Silvino Silva, a Lisbon branch manager with Cotacâmbios, a small company which runs 10 exchange bureaux in Portugal Mr Silva indicated, however, that the bureaux will try to make up for those losses by charging higher

> João Capucho, a banking sector analyst with Portugal's Banco Finantia. believes the euro means the end of the currency exchange business in Europe on any significant scale.
> "We are moving into a

> world dominated by fust three currencles, the euro, the dollar and the yen, in which more than 80 per cent of global output will be denominated. People will need to exchange currencles less and less."

> As for the euro itself, it will for now be enchanged only in the form of travellers' cheques or by

credit card companies. Carison Wagonlit Travel, estimates that business travellers to the euro-zone will save an average \$13.15

But if you were exchanging humble new role for central an Irish punt for escudos, banks is just one you would have received

## MOSCOW INVESTIGATION MINISTRY SUGGESTS \$1BN MAY BE MISSING AT CENTRAL BANK Russian funds probe widens

By John Thornhill in Moscow

Russia's interior ministry said yesterday it was widening its investigation into alleged wrongdoing at the central bank and suggested more than \$1bn could have gone missing.

Ministry officials said they were trawling through central bank records from the past six years and were also examining finance ministry accounts.

The investigation now well as the FSB, successor to the rouble. the KGB.

central bank soon after Russia's financial crisis broke on August 17, when the government devalued the rouble and defaulted on its domestic debt. The Auditing Chamber,

The interior ministry

about enormous losses

the government's financial watchdog, questioned how the central bank had used the \$4.8bn loan it received from the International Moneincludes experts from the tary Fund in July as part of prosecutor general's office as a last-ditch attempt to save

There were also allega-Sergei Stepashin, interior tions that the central bank time by the president of minister, said: "We have had given soft credits to sevbeen picking through the eral politically influential Other former government central bank's activities commercial banks, which officials have suggested the since 1992. We are talking were facing big repayments investigation is politically

on hard currency loans. Sergei Dubinin, head of blacken names, not to launched its investigation the central bank at the time achieve prosecutions. Previinto misuse of funds at the of the August crisis, yesterday fiercely rejected sugges- and finance ministry activi-tions he had been involved ties have not uncovered eviin any wrongdoing. He

added that it was difficult to fight with "phantoms" who aired vague allegations IMF money on the purposes rather than specific charges. had been subject to emotional attacks, tarnishing its reputation and threatening its independence. "If we want to have a weak currency, we should destroy the independent central bank, as has been done in his own

Belarus," he said.

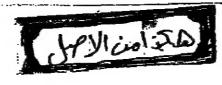
motivated and is designed to dence of fraud. The central bank has

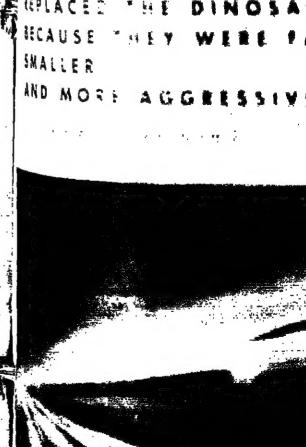
always said that it spent the for which it was intended. Mr Dubinin said the bank Up to \$3.8bn was spent on the failed defence of the rouble, while the remaining \$1bn was used to retire a slab of government debt. But central bank staff have at times come under

> institutions to grant them special favours.

Unidentified gummen have

enormous pressure from





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In the first of two reports, Gerard Baker reveals how world leaders cushioned the shock of Russia's financial collapse

onday, August Gene Sperling, chairman of 17 was billed in advance as a day of truly historic significance in Washington. Well before dawn, the television cameras and arc lights had begun sprouting on the front lawn of the White House to capture the few visual highlights of what promised to be history in the making.

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THE PERSON NAMED IN

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Inside, President Bill Clinton was preparing to testify on closed circuit television before a grand jury over allegations he hed and obstructed justice in the Monica Lewinsky case. The drama presaged the first presidential impeachment this century and the eyes of the world were on the executive mansion throughout the stormy summer's day.

But across the street. behind the soaring porticos of the US Treasury building, a different sort of drama wa unfolding, one that might prove even more momentous than the potential impeachment of a president. The Russian government had bowed under the weight of international financial pressure and allowed the rouble to float at the same time restructuring (a euphemism for defaulting on) much of its foreign private debt.

started his final preparations to save his presidency, officials began grappling with their initial response to what they would later describe as the most serious financial crisis the world had faced in 50 years.

Over the next few weeks world markets plunged into a frightening downward spiral. A group of senior offi-Treasury secretary, Law- the only prop to global rence Summers, his deputy, growth.

President Clinton's national sury and elsewhere that the economic council, Alan crisis required something Greenspan, the Federal Reserve chairman, and William McDonough, the presi-tion had taken to the unfolddent of the New York Fed. According to Mr Rubin, the atmosphere of the dis-

intense but never panicky. very much by sitting there, wringing your hands and trying to figure out how awful it all is. What you need to do. . . is to try to get the things done that will get

It is clearly too early to say their actions, together with those of other countries' policymakers, stopped slide. But, several months on, as a degree of stability has been restored, the thinking behind the decision making is beginning to emerge in more detail. Based the leading participants, what follows is an account of some of that thinking.

As the world began to digest the Russian collapse in the week after the devaluation, the scale of the global crisis it precipitated became clearer. Emerging markets imploded. But, more vexing ts foreign private debt. for US policymakers, inves-As President Clinton tors took flight from all but the safest American securities. Stock prices fell 7 per

began to dry up.
Officials had long feared that a stock market correction was coming. As Mr Greenspan had said the previous month: "We know ... from history. ... that a correction is likely. What we cancials at the Treasury, the not say is when." A global Federal Reserve and the market collapse would be White House put together a potentially devastating. The crisis response designed to robust US economic expanforestall a collapse. These sion might be brought to a included Robert Rubin, the standstill, knocking away

It was obvious at the Tresmore comprehensive than ing Asian turmoil of the last

The Treasury, egged on by White House, sought to coresponse that would address market concerns. But officials knew that their efforts would be futile without action by the Fed - a signal that it was ready to cut the best response in the situinterest rates and go for growth to keep the US and the world economy afloat.

The Treasury is highly sensitive to any suggestion that it ever leans on the central bank to change policy. And the relationship between Mr Rubin and Mr Greenspan is said by those close to them to be so good that there has been almost on interviews with several of no tension. In this case it was immediately clear the two men were thinking along the same lines.

Mr Greenspan, who in July had been warning of inflationary pressures in the US economy, quickly saw the need for a rapid monetary response to the developing crisis. In fact what emerged in

twin-track US approach to the crisis. The Fed under Mr cent in the next two weeks; Greenspan would signal it conversations. corporate bond issuance was ready to do what was expansion on track, while the Treesury would try to get an international commitof Seven leading industrialised countries that they too would promote growth with a new urgency.

members were sceptical of what they saw as the Fed putting international financial market concerns above the demands of the domestic economy. In spite of all the fears, US growth was still expanding rapidly and inflacussions throughout was an increasingly concerned tion would surely follow. One member of the com-

"I don't think you gain ordinate an international mittee, Jerry Jordan, the president of the Cleveland Fed, was especially critical he even proposed raising interest rates in August to head off inflation.

> discussions over the next around a strategy that produced a sharp easing of policy - three interest rate cuts

ackson Hole, in the Grand Teton Mountains of Wyoming, is surely one of the most invigorating spots from which to view a world in crisis. At the end of August, Fed and other central bank officials and private sector economists gathered for the annual policy symposium there organised by the Kansas City Fed. While the ostensible point of the gathering was to discuss the innocuous-sounding subject the next two weeks was a of income inequality, the giobal market collapse was

The day before the meetnecessary to keep the US ing, August 27, New York stock prices fell a further 4 per cent, bringing their average cumulative decline in ment from the other Group the last two weeks to more than 8 per cent. Bond prices were still in decline.

the subject of most private

In a succession of chats in his rooms at the rustic Jack-Neither track was without son Lake Lodge, Mr Greenobstacles. Mr Greenspan had span sounded out all the to move cautiously. He members of the FOMC presneeded to consult the other ent. In discreet telephone members of the central calls, sometimes between bank's policy-making open strokes on the golf course, - co-ordinating an interna-market committee. Several he kept in touch with Mr tional response. This was

But in a series of crucial

Rubin and others in Washington and New York. The committee members agreed that Mr Greenspan could give his first clear public signal that the Fed was ready to cut interest rates. A few days later, on September 4. the chairman flew to San Francisco for a long-scheduled speech. He departed from his published theme in the first few moments to send the message.

"It is just not credible that the United States can remain an oasis of prosperity unaffected by a world that is experiencing greatly increased stress," he said. The Fed had changed its view about the risks to the US economy since the summer, he added. Now it about some kind of grand the potential ramifications of ongoing developments".

The effect was instant. Markets surged in the next few days as expectations of US rate cuts took hold. Hopes of an early return to

stability grew. At the Treasury, meanwhile, officials were pursuing their part of the strategy

tricky. The message world leaders sent had to be credible, but also realistic.

Brazil was in negotiations with the IMF and nothing the global leaders said could be allowed to undermine those difficult discussions. There were also divisions much should be done to promote growth.

In the UK, which was chairing the G7, someone had hit on the idea of holding a summit meeting to demonstrate policymakers' resolve

At the White House, President Clinton, who by now was hosting almost daily discussions with advisers on the crisis, was also thinking needed "to consider carefully gesture. But what? In the coming weeks he would speak frequently with Tony Blair, the British prime min-

> US Treasury officials were strongly against the idea of an emergency meeting of G7 leaders. It might raise unre-alistic expectations of what could be achieved, and worse, might even result in public differences among the

But with the crisis deepening and the Fed chairman already embarked on a course that seemed to promise interest rate cuts, surely it ought to be possible to

growth? There were objections. With European monetary union approaching, the Germans were reluctant to give markets any sign they would cut interest rates to stimulate growth. They felt, in any case, that did not need stimulating. The Japanese,

produce a global commit-

ment - in the form of a pub-

lic statement - to bolster

vinced they could do much In the end, the statement, issued on September 14 by G7 finance ministers and central banks was robust enough: "The balance of risks in the world economy [has] shifted" away from

with interest rates already at

rock bottom, were not con-

slower growth, it said. "The purpose was to try to affect the mindset of policymaking all through the industrial countries. Getting that [mindset] memorialised

turther promoting it - and I think that affected the atmosphere going forward," says

To heighten the drama, Mr Clinton - days after the publication of the report recommending his impeachment in Washington - made a landmark speech in New York on the threat to the global economy, and the longer-term need for global financial reform.

The strategy then, was in place - the Fed was signalling interest rate cuts in the offing. The rest of the world had signed on to a promise to promote growth; markets were showing early signs of stabilising.

The reaction, as it had been to Mr Greenspan's September 4 speech, was encour aging. Asian European and US markets recovered.

But at the Fed and the Treasury officials suspected that the worst was far from over, in New York, rumours inflation - towards much swirled that a leading financial institution was on the brink of collapse.

Tomorrow: A hedge fund collapses, financial markets "seize up"; the Fed to the res-



# Iraqi aircraft 'flying in no-fly zone'

Iraq yesterday attacked leading Arab governments. accusing Saudi Arabia of forcing the Arab League to postpone a meeting of foreign ministers and Egyptian President Hosni Mubarak of following the US policy of "double standards" in its dealings with Iraq.

Baghdad also stepped up its defiance against the west claiming that its own aircraft were flying in the northern and southern 'nofly zones", despite US insistence yesterday that it would continue to enforce

Taha Yassin Ramadan, Iraqi vice-president, said lraqi aircraft were "flying in a normal manner in Iraci airspace." only a day after a clash in northern Iraq resulted in US aircraft firing on an anti-aircraft battery and killing four Iraqi sol-

Mr Ramadan pledged on Sunday that Iraq would not recognise the no-fly zones set up by the 1990-1991 Gulf war allies to protect the Kurds in the north and the Shias in the south.

He told AP television yesterday that the exclusion sick imagination of the British and American admin-

ated a Baghdad claim that Iraq had shot down a US aircraft on Monday, though the US said all its aircraft had

Iraq's wrath yesterday was directed mainly at Arab leaders. A foreign ministry

claim that it had shot down a US fighter aircraft on Monday

official condemned the Arab League's decision to put off a meeting on Iraq planned for today until January 24 as running counter to Arab League rules. The official insisted that the decision to delay the meeting came after a secret visit to Cairo by the Saudi foreign minister.

is important to Iraq. Baghcapitalise on the expressions of support it received in the

Mr Ramadan also reiter-

Iraq repeated a

n: aircraft are 'flying in a normal manner in fraci airapact day US and British military strikes earlier this month and it has attempted to put pressure on Arab leaders to soften their policies towards

told the world and the Iraqi population that Iraq's isolation was over," said a senior

"The problem is that, by January 24, we don't know what the diplomatic situation will be, whether the

diluted, and whether all of the 17 countries which had said they would attend the meeting would still be

Anger at Arab govern-

ments was also expressed yesterday by Tariq Aziz, Iraq's deputy prime minis-

in Al Jumhuriya, a government mouthpiece, strongly criticising recent statements by the Egyptian president

"Mr Mubarak, the leader of the biggest Arab nation, did...not say what many rulers, politicians and writers - some in the west - said international legal basis and contradicted United Nations Security Council resolutions end threatened the role and position of the UN," said Mr Aziz. "Mr Mubarak is exer-

cising the same double stan-

YEMEN KIDNAPPINGS FOUR TOURISTS KILLED AS GOVERNMENT FORCES STORM STRONGHOLD

# Unexpected tragedy in tribal struggle

Kidnapping, abductions, and blood feuds are part of the ancient tribal history of Yemen - a land whose central government in Sana'a has never been able to enforce its authority for long in the remote mountainous areas which comprise some 80 per cent of the country. Despite the ancient tribal

adage, "myself against my brother; my brother and I against my father; my family against my uncles; my tribe against the outsider", foreigners have rarely been

Even when they have it was largely in a bloody colonial war and more often in urban areas such as Aden and parts of the wild hinterland of southern Yemen. Yemenis fought the British in the years leading up to the 1967 withdrawal.

Yesterday's tragedy, which ended in the death of four western tourists, occurred when government security forces stormed the kidnappers of 15 of a group of 16 tourists. The deaths will be

October.

October. Analysts reckon

December could also be

figures as heralding a turn-

around for the beleaguered

Y.K. Choi, acting deputy

chief executive of the Hong

Kong Monetary Authority,

the territory's de facto cen-

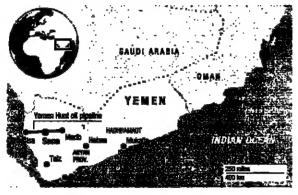
tral bank, said: "In view of

improved market conditions.

we expect new mortgage

lending to continue to grow

in December."



pitality to foreigners and blood between the central government and rural tribesmen anary at perceived government neglect and corrup-

name for a second time after a bitter civil war in 1994, but remains one of the poorest states in the Arab world. In the northern part in particular it is one of the most overpopulated in proportion to what the land can support.

denial of Yemeni tribal hos- ered to be worth his salt unless he both chews qat, a will exacerbate the bad mild narcotic leaf from a one on government troops, plant looking like a privet hedge, and carries a Kalashnikov sub-machine gun. The number of Kalashnikovs has by general consent outnum-Yemen was united in bered Yemen's 18m popula-

tion three-to-one. Monday's abduction of 16 western tourists, if confirmed to have been by Islamic militants, also represents the first time that tourists have been kidnapped for political reasons rather than It is also one country

foreigner by armed tribesmen took place in 1991. Since then the numbers have grown to 15 in 1996 and more than 20 in 1997. By this year the total number will have risen to about 100.

In all but the two most recent cases this month, the fiercely independent tribes-men had demanded proper water and basic facilities such as graded roads and a modicum of sanitation and education facilities.

When tourists have not been available for kidnaphesitated to turn their weapmost of whom come from the same tribal confederation as Saleh

Last June and July more than 250 people were killed in clashes throughout north and south Yemen between local tribes and central government forces.

Attacks on oil pipelines, operated by Hunt Oil in the north and Canadian Occidental Oil company in the south, have been another

The first kidnapping of a. way to try to get money out

According to Abdul-Aziz Al-Saqqaf, editor-in-chief of Yemen Times, "snatching foreigners has done the trick to get attention to win their fair share of development projects. But the state

The deaths will be seen as a denial of Yemeni tribal hospitality

remains oblivious to the needs of the people." Widespread disaffection

president Ali Abdullah has been exacerbated by plumging oil prices and the worsening economy. In an effort to reduce the budget deficit, likely to reach 10 per cent of gross domestic product this year, the government, pushed by the International Monetary Fund, has cut subsidies on basic foodstuffs. Prices of petrol, wheat, flour and cooking oil have risen sharply.

## Khmer Rouge chiefs By Ted Bardacke in Bangkok

Two top Khmer Rouge

defunct, yesterday offered the first apologies ever to the Cambodian people for their genocidal rule two decades ago and then asked

Although few Cambodians are likely to forget the fouryear killing spree in which as many as 2m people - one tion - died, the prime minis ter, Hun Sen, has for the moment ruled out a trial of the two former Khmer Rouge leaders, who surrendered on Christmas Day.

Instead, Hun Sen greeted the two - a former prime minister, Khieu Samphan with hearty embraces as they arrived in Phnom Penh, the capital which they ordered evacuated in 1975.

Khieu Samphan said he was "sorry, very sorry" for the deaths under the regime directed by the late Pol Pot. We would like to apologise and ask our compatriots to forget the past so our nation can concentrate on the future, Let bygones be

Nuon Chea, asked who was to blame for the massacre of Cambodians under "Let's consider that an old issue. I cannot clarify that." Khieu Samphan said he had received assurances from Hun Sen that they would not be put on trial,

particularly an international one currently being considered by the United Nations. people resolve this problem," he said. "As you know, Hun Sen has warmly welcomed us. If we have to say who was wrong and who was right, etc., etc., we cannot have national reconciliation.

The Khmer Rouge were destroyed as a fighting force when their stronghold of Aniong Veng fell to government forces in May.

We cannot put an end to the

Amnesty International vesterday condemned the Cambodian government's moves to allow the former Khmer Rouge leaders to escape justice over the reign of terror.

"It is a tragedy for Cambodia that, just as the international community is tackling the issue of impunity for gross violators by establishing an international criminal court, the authorities should be institutionalising impunity for the terrible crimes of the recent past," the London based human rights watchdog said. "Bygones are never bygones until the truth has

# Malaysia to borrow from apologise consortium of foreign banks

By T.J. Tan in Kunia Lumpur

US\$1.35bn from a consortium of 12 foreign commer cial banks operating in the country, Mustapa Mohamed, the second finance minister, said yesterday.

The five-year loans would be used to recapitalise troubled local banks and to finance infrastructure build-The 12 banks include Citi-

bank and Chase Manhattan of the US, Germany's Deutsche Bank, Bank of Tokyo, Standard Chartered of the UK, and United Overseas Bank and Overseas Union Bank of Singapore. Of the 38 commercial banks in Malaysia. 16 are foreign banks.

Malaysia will pay interest at 3 percentage points above London interbank offered rates for the bulk of the loans will be denominated in ven and will be similarly priced above Tokyo interhank offered rates.

Effectively Malaysia will be paying about 8 per cent interest for the money. Were it to borrow on international markets, some analysts believe Malaysia might have to pay almost double that.

Last autumn, Malaysia imposed capital controls. effectively cutting itself off from global financial markets. This allowed the authorities to lower local interest rates without hurting the exchange rate, which had earlier been targeted by speculators. This relative stability allowed the authoriing sector, whose problems lie at the heart of Malaysia's

Meuro Conse

attack on Iraq put

Both Moody's Investors Service and Standard and Poor's have downgraded Malaysia's ratings to just above junk bond status. although with a debt-service ratio of about 15 per cent its ability to repay is regarded

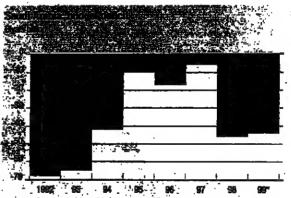
by bankers as adequate. According to Mr Mustape the terms of the loan have an implied "AA" rating. indicating the banks' confidence in Malaysia. "It proves our point that Malaysia has been grossly underrated, deliberately perhaps." he

There were no indications that the banks would be given concessions on such long-standing complaints as restrictions on the opening of new branches, which have

severely limited their ability to increase deposits. Malaysia has been borrow ing heavily to restore liquidity to the financial system. Its borrowings have included US\$500m from the Asian Development Bank.

US\$300m from the World Bank and Y74bn (US\$638m) in commercial loans from Japan's Nomura Securities and Sumitomo Bank in a deal largely backed by the Japanese government. Locally, Malaysia has raised M\$8bn (US\$2.1bn) through the issue of government

The country is seeking a further US\$2.4bn from the World Bank and US\$5bn Japan's Miyazawa designed to assist Plan,



# Oil price decline forces Saudis to cut spending

By Robin Allen in Dubel

Low oil revenues have forced Saudi Arabia, the world's largest oil exporter. to cut projected spending in 1999 by 12 per cent to SR165bn (\$44bn) from last year's actual expenditure of SR189bn.

According to official statements made after Monday's cabinet meeting chaired by King Fahd, head of state and prime minister, total 1999 revenues are estimated at SR121bn, the lowest this

Some economists reckon even this low level, which suggests a projected price of \$18 per barrel for the average mix of Saudi crudes, is too optimistic. They point out that Saudi Arabia earns \$1.50-\$2.00 less than North Sea Brent, which hit \$9.17 earlier this month and which has averaged \$13 per barrel throughout the year. According to official Saudi

estimates, this year's actual fiscal deficit soared to SR46bn, 9 per cent of gross domestic product, compared with the SR18bn projected last January. Next year's fiscal deficit would be met by domestic borrowing. US government figures

nggest nominal Saudi GDP will have declined by nearly 13 per cent this year, with per capita income falling to \$6,100 from \$7,200 last year, lower than that of Latvia Crown Prince Abdullah. who has been running the

year, has warned Saudis that, with the end of the days of high oil revenues, they must learn to live on ture loss-making state enter-His statements presaged

this year's budget and furwill come in time for the deficit for 1999.

government to meet its stated goal of balancing the budget by 2000. While 1999 allocations for

education, at SR42.9bn, health and social services, at SR18.7bn, and municipality services at SR6.6bn, are largely unaffected, capital spending, which takes up only 15 per cent of the total, has been cut still further. Infrastructure spending has been cut by 15 per cent

and transport and communications by more than 50 per cent, while estimates for defence spending suggest cuts on capital equipment and current maintenance will exceed 25 per cent. According to Fuad al-

Farsi, information minister, the king suggested a "continued good performance" by the private sector had offset public sector problems. The king's instructions,

according to Mr Al-Farsi, were to "curb spending. achieve a fiscal balance, and avoid borrowing 'except in very tight situations' strategy Saudi bankers say is "an object exercise in accentuating the positive and minimising the negative".

Bankers said it was becoming harder each year for the government to continue financing its deficit by domestic borrowing. Even Hamad al-Sayari, governor of the Saudi Arabian Monetary Agency (SAMA), the central bank, warned last week that "continued domesday-to-day affairs of the gov- tie borrowing lessens ernment for most of this resources available to the private sector".

Only a serious effort, bankers suggest, to restrucprises such as the power companies and Saudi Arathe cuts in state spending in bian Airlines, as well as to cut state subsidies further. ther reductions in subsidies. will enable the government But economists say neither to keep within its projected

#### **Property** Hong Kong's tycoons upset lending by growing 'politicisation' increases Tensions between populist politics and business interests are sharply

By Louise Lucas in Hong Kong

Property lending in Hong and business interests Kong rose sharply last month, largely reflecting the reached new heights in Hong Kong last week when Li Kaonslaught of new developshing, the property tycoon. ment launches that followed said he had scotched a a small pick-up in prices in HK\$10bn (US\$1.3bn) joint October and November. project because of the politi-Official figures released

vesterday show the amount Mr Li did not elaborate, of gross new loans made last but his comments echo rummonth surged 60.5 per cent blings within the business to HK\$10.3bn (US\$1.33bn) from HK\$6.4bn (US\$826m) in tory, which - cartels notwithstanding - prides itself on its laissez-faire principles, The growth was helped by lower lending rates, with 58 is becoming too politicised. The divide has been granted at the best lending rate plus 0.5 per cent or

exposed largely by the destruction of wealth in the below, compared with 49.6 wake of the Asian financial crisis. Hongkong Telecom clashed with trade unions over a proposed pay cut; stronger, but do not view the home owners marched to Hongkong Bank over mortgages; and Mr Li's own company. Cheung Kong, took legal action against default-

ing home buyers. However, the seeds of polarisation were sown long before the recession.

Hong Kong's history is steeped in business, and business leaders have grown accustomed to belying shape

The rise in transactions on policy. property, one of the pillars of The rigours of a partially elected Legislative Council, Hong Kong's economy, offered only a small glimmer or parliament, are an altoof optimism against an overgether new phenomenon. all bleak economic outlook. Hong Kong's fledgling The government said yesterdemocracy was put on ice day third-quarter gross immediately after the handdomestic product shrank by over of sovereignty in July last year - Beijing's

reaching new heights in the territory. Louise Lucas reports

estering tensions response to UK efforts to through a maze of licensing between populist politics accelerate the pace of democracy - but returned with a

vengeance in May. Pro-democracy parties dominated the popular vote, capturing 14 of the 20 directly elected seats. The other 40 seats, elected through small committees and professional associations, are largely the preserve of pro-business and pro-Beijing groups.

Those returning after their year in the wilderness were quick to make up for lost time, and have taken seriously their role as scrutinisers, monitors and champions of causes close to the hearts of people (although their ability to introduce bills is severely limited).

This has not always endeared them to the local business fraternity, where scrutiny of transactions and ticularly when made in front of television cameras) are unwelcome. Thus Mr Li won plenty of support for his comments, at home and from across the border.

Although Mr Li was in part settling personal scores (against the too vociferous politicians who squealed when he sued defaulters on apartments, and again when he won a plot of government land at a better-than-expected price), his broader theme

reached receptive ears. Businessmen, ranging from small-scale restaurateurs negotiating their way

procedures, through to big property developers, have roiced similar sentiments. They claim the territory's free market economy is being hampered by votehungry politicians. "Hong Kong has changed. Before, it was an economy-

tics-led city," Ronnie Chan, head of Hang Lung Development, said this month. But Mr Li sparked jitters among the ranks of prodemocracy circles and at the grassroots level, where the ticians fighting their battles on livelihood concerns have

been warmly received.

led city and now it is a poli-

This is unlikely to bother Mr Li and his ilk. Self-made men, who climbed to the top of the wealth rankings by dint of hard work rather than state hand-outs, their sympathy for trade unions and others would be minimal even if it did not have an impact on their busi-

Their Hong Kong - the colony where they sought refuge, and worked their way to riches - is one where the rich hold sway and enjoy the ear of the leader, and where contracts are always

government land sales. honoured. For many years, Hong Kong was like that. The Legislative Council, Hong Kong's parliament, has always had a strong business bent and even today tactics; largely benefited the try Mr Tung may no longer legislators representing the



sional groupings collectively have power of veto on votes. The Executive Council, an

appointed private cabinet has likewise always had a strong business weighting, and Tung Chee-hwa, Hong Kong's chief executive and a former shipping magnate, has stuck with the tradition. This year, a number of Mr Tung's policies have aided big business, especially the property developers who have benefited from the nine-month moratorium on

in the stock market, when the government spent HK\$118bn to prop up prices and frustrate speculators' share prices of blue chip

functional constituencies, companies and property small business and profes developers, such as those controlled by Mr Li Bob Broadfoot, managing

director of the Political and Economic Risk Consultancy which advises the leader, in Hong Kong, reckons many policy decisions emanate from business leaders such as Mr Li. "Mr Li's views and Mr Tung's views, either because they communicate or because they come from the same background, are very similar," he says. Mr Tung has tacitly

backed Mr Li by affirming

his desire to foster a business friendly environment but sidestepped the bigger The August intervention debate. As Hong Kong pushes towards greater democracy, and tycoons raise the stakes by withholding investment, this is a lux-

for Blair."

#### By Robert Peston, Political Editor

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payment on debt

Pro-euro Conservatives are to play a leading role in it, backing for free. Mr Taylor to press Tony Blair, the including Kenneth Clarke, prime minister, for a firmer commitment that he plans to Taylor, are in no doubt it take the UK into the single European currency as the to William Hague, the Conprice for their participation-

in a cross-party campaign. Talks are at an advanced stage on the creation of an years. all-party group to promote the euro. The plan is to year, according to a senior Conservative MP.

Conservative MP and former minister.

Conservatives canvassed Michael Heseltine and Ian would be an embarrassment servative leader, who is euro for at least eight.

"Blair will, of course, exploit it to highlight divilaunch it early in the new sions in our party," said a

They are, therefore, planning to tell the prime minister he cannot have their in an all-party group. "It said: "We are not there to provide convenient support

Another former minister said the prime minister must "come off the fence" on the opposed to joining the euro. "I am not going to make the running for the prime minister. I will back him if he takes the lead, but he cannot expect us to make the tough decisions for him,"

Mr Taylor gave three con- ject to normal rules of party group would be linked to ditions for his participation discipline. However, he will be under

must be clear that economic pressure from Eurosceptic euro-campaigners that policy is designed to enable colleagues to find a pretext shares resources with the us to make the decision to for punishing any colleague European Movement, a projoin early, there must be an who joined a cross-party proindicative timetable to help euro lobby group. industry make its prepara-"Can you imagine how

tions, and Blair must lead damaging it would be for us in a general election if Ken Mr Hague would find it difficult to punish Tory MPs and Michael campaigned in favour of the euro," said a, gling to raise money. who campaigned against the euro is the main weapon Conservative policy on the euro, since he has said it is a in our armoury." Any cross-party MPs' science issue" not sub-

Britain for Europe, the umbrella organisation for European lobby group partly funded by Brussels.

Although the chairmen of most big UK companies are sympathetic to the euro, Britain for Europe is strug-

"It is becoming a serious problem," said one of its members. "We have barely raised a bean".

#### NEWS DIGEST

#### HOUSING

## Price rises expected to be above inflation rate

House prices will rise faster than Inflation in 1999, but will climb more slowly than in 1998 due to the faltering econorny, according to Halifax, the UK's biggest mortgage

It predicts prices will rise by 4 per cent next year, slow

ing from a 5-6 per cent rate of increase this year. "While house prices in Greater London and the southeast are likely to increase more slowly than in 1998, the south is expected to continue to record the biggest rises in prices. This is principally because the rest of the country is likely to be more badly affected by the economic downturn due to its higher dependence on the internationally traded sector which will be worst hit by the global economic slowdown and the high value of the pound," the

It predicts base rates will fall from 6.25 per cent to around 5.5 per cent by the middle of next year, but gives no mortgage-rate forecast. Christopher Brown-Humes

# Joint attack on Iraq puts overseas alliances to the test

the campaign," he said.

The assault on Baghdad raises questions about Britain's relations with the US and the rest of Europe, writes Robert Peston

ithin hours of cruise the catchphrase trotted out missiles raining down by Tony Blair, the prime on Iraq before Christ- minister, as a substitute for mas, Robin Cook, the chief foreign minister, was hosting a glittering Christmas party in the majestic Locarno Rooms of the Foreign Office in Whitehall.

It was an open secret among the politicians, journalists and business people present that the US and UK were about to launch an attack. One senior minister described the event as the "Ball before Waterloo". Others joked that the start of the campaign was being timed to coincide with the most popular news programme in the UK, ITN's News at Ten.

But behind the strained humour lay an uncomfortable fact for most of those resent. The relatively new Labour government was going to war for the very Now that UK and US pilots

showed - the mood among ministers is sober. They recognise they face uncomfortable questions. Apart from the crucial one

about whether Saddam Hussein has really been put

detailed analysis - there are implications for the UK's overseas alliances. Has the prime minister chosen an Atlanticist destiny over a European one, having insisted for months that no

such choice was necessary? Mr Blair's aim, since the general election 19 months ago, has been for the UK to be a "bridge" between the US and the European Union. On the eve of the outbreak of hostilities, he gave the lat-

est formulation of the approach in a London speech. The UK was "realising once and for all that Britain does not have to choose between being strong with the US or strong with Europe". It "must be both". he said. The theory was that "we are stronger in Europe because of our strength with the US" and vice versa. Ministers and officials

insist that this "Third Way" have returned to base although remaining on alert, between the US and EU as Monday's US strike remains intact. "It is not a case of the UK siding with the US rather than Europe over Iraq, because there is Middle East," said a senior government member. On the other hand, the UK damage to UK foreign policy

Even handed: Blair's aim has been for the UK to be a "bridge" between the US and the EU Jason Orion leading EU members -France, Italy and Sweden - disunity on security issues although ministers take at a time when Mr Blair is comfort from the supposedly

muted nature of French opposition. And the prime minister's office is delighted at the backing it has no European policy on the received from Germany and Spain. However, there may be

European Union. Ministers insist there is no

working closely with the French government to create a defence capability for the

sign of the French becoming more wary of the plan and eav that the new institutional architecture for the "back in his cage" - to use has caused offence to some ambitions because the epi- EU should emerge in the in setting up new decision-

sode highlights European first half of next year. "In fact all the intelligence we are receiving indicates that other EU members think the case for strengthening Europe's foreign and defence decision-making capability

> diplomat. But other EU members may eventually question whether there is any point

making machinery for Europe in respect of defence, if the UK is bound to side with the US on a regular basis.

"Clearly there is no possibility of our agreeing any arrangement for the EU which would prevent us doing the sort of thing we have just done in Iraq," said an official.

This undermining of Mr Blair's European credentials would matter less if he had extracted a huge price from Bill Clinton, the US president, for UK military sup-

Mr Clinton ought to be grateful, since it was only the UK involvement which allowed him to claim he was motivated by national and global security concerns and not by a desire to put pressure on congress to suspend its impeachment pro-ceedings against him.

In fact, as UK officials concede, there is a strong probability that Mr Blair has given succour to an irretrievably wounded US president, whose successor even if it should turn out to be Al Gore, the Democrat vice-president - would feel under little obligation to repay the debt.

In the harsh light of the end of the year, ministers has increased," said a UK may look back at the "Ball before Waterloo" and see it instead as the naive celebration of a somewhat spurious

#### RECEIVERSHIPS

#### **Business failures rise 6%**

Economic slowdown and the strength of sterling have forced tens of thousands of businesses into receivership this year, contributing to a sharp rise in corporate failures.

A report published today shows that 200 UK companies are collapsing each month. A rapid increase in insolvency is likely to continue well into next year,

According to Dun & Bradstreet, the credit Information company that produced the report, some 38,634 businesses falled in 1998, an increase of 6.2 per cent from 36,368 last year. The annual rise is the first since the height of the recession in 1992.

The collapse of world markets and the strong pound are the main contributors," said Philip Mellor, analyst at Dun & Bradstreet.

You have had company start-ups falling as you would in good times, but their problems have been compounded."

Manufacturers dependent on exports to east Asia have been hit hardest. Christopher Adems and Norma Cohen

#### LEGAL PROFESSION

#### Move to improve image

Question: "How many lawyers does it take to change a light builb?" Answer: "How many can you afford?" For centuries greedy lawyers have been the butt of jokes, but now, the much-abused profession has had

The Law Society, representing 70,000 solicitors in England and Wales, has called in spin doctors to repair their tettered image.

Biss Lancaster, public relations consultants, have been hired to defend the solicitors against what they say are

unfair "fat cat" slurs and growing criticisms. Biss Lancaster will work with the society until the summer, helping to find new outlets - Including the media - to communicate "a positive image" for solicitors, and advising on internal procedures, Brian Groom



E-mail: bensum Bukhnein



AN APPLIATE OF THE NATIONAL BANK OF GREECE

INVITATION TO SUBMIT BINDING OFFERS FOR THE PURCHASE OF

THE ARTIFICIAL KIDNEY DIALYSER PLANT IN LARISSA-GREECE OF IPRT

On the basis of Article 6, par. 1 (b) of L. 2000/91, it is announced that the Artificial Kidney Dialyser Plant in Larissa. - Greece (AKDP) is offered for sele. The procedure to be followed is that of an international Public Tender Offering under the following lemms and conditions:

e. THE OBJECT OF THE SALE
The transaction refers to the sale of AKOP; which is owned solely by the institute of Pharmaceutical Research and Technology (IPRT), as an operating entity. The offers to be submitted must refer to AKOP as a whole and not to specific parts of its fixed assets, which consist of the land, the buildings and the machinery. AKOP is being sold on an "es is where is " basis and PRT is not responsible for any possible true defects.

taid in a telf owned 20,002 s.m. plot of land within the industrial Zone in Larissa - Greece (approximately 360 km from Athens) and was designed and built for producing polysoutphons and couprophere hollow Sher distysers. The production capacity of AKDP amounts to 200,000 distysers on a yearly basis. Its construction commenced at the end of the year 1989 and was completed in the year 1994, nevertheless up until now it was never engaged in any production activity. Despite that, both buildings and machinery are being properly maintained and are

ed that the technology and know-how for the production of hollow fiber dialysers by AKOP is that of the German company Tresenius Medical Care Gmb/T. Freserius has assigned EFRI the right to use the above technology and know-how based on a manufacturing license and know-how agreement contracted between them. Due to this reason, no third party has the right to use this certain know-how in the production of hollow fiber displayers by AKDP without the prior approval of "Fresenius Medical Care Gmb/F. In case the interested perfect wish to operate AKDP without the prior approval of "Fresenius Medical Care Gmb/F. In case the interested perfect wish to operate AKDP

for the production of hollow fiber dishysers using this specific know-how, they should contact the aforementioned company's representatives; Dr. Andrea Stopper or Mr. Rolf Grocs, phone: (0049) 8172-2172, fac: (0049) 8172-2180 in order to assess whether Fresentias may agree on an FINANCIAL ADVISOR TO THE IPRT FOR THE SALE

The role of the excitative Financial Advisor to the IPRT for the sale of AKDP was assigned to ETEBA S.A. (12-14 Amalias Ave., 102 35 Athens, Responsible: Mr. A. Syrias, Tet. 3256296 Fzr.: 3296353 and Ms. K. Martini, Tet. 3256259 Fzr.: 3296350).

Responsible: Mr. A. Syricas, Tet. 3296296 Fact 3296393 and Ms. K. Martini, Tet. 3296299 Fact 3296350).

4. TERMS AND CONDITIONS FOR SUBMITTING BINDING OFFERS

1. The present tender will take place in accordance with the terms provided for in the reliative "Offening Procedure Letter", which will be made available to the interested parties from the Advisor's premises, regardless of whether such terms are repeated or not herein. Submission of an offer implies the acceptance without any restructions of these terms by the blidder. The offers submitted must, on the penalty of unacceptance of the offer, refer to AIOP as a whole and not to specific parts of its fixed assets. Reservations or proposals of different terms and conditions will be disregarded. Conditions of any kind or reserves, including those for the binding character of the offer, shell be considered as non existent and will not be taken under consideration. Designation of a third party as a buyer by the offeror is acceptable, provided that the trind party is named in resecutable time prior to the signature of the final Purchase Agreement.

2. Interested parties are invited to submit seeled binding offers at the premises of ETEBA S.A., 12-14 Amalias Ava., 102 96 Altrens, not later than 12-00 m. on Montay, February 8th, 1969. The submission of the offers must be made in person or through a duly authorized for that purpose representative. Overdue offers will not be accepted and will not be taken to be taken that the duly authorized for that purpose representation. Overdue offers will not be accepted and will not be taken to be described in the offer, by a Letter of Guarantee to the amount of one hundred million GRD (100.000.000 GRD) issued by a Bank legally operating in Greece, valid, for both low bidders and the highest bidder, curit the signing of the Purchase Agreement and in any case expiring not taken than Agreement and in any case expiring not taken than Agreement and the highest bidder, curit the offering Procedure Letter.

Procedure Letter».

The unseating of the offers submitted will take place in the premises of the Advisor at 13:00 p.m. on Monday, February Sth., 1999 and can be attended by all those who have submitted a timely offer, as well as by a representative of IPRT.

The offers must be submitted on the basis of a final Draft Purchase Agreement, as It will be finalized after the receipt and possible incorporation into it of any remeries by interested parties. Interested parties will have at their disposal adequate time to review and sucit. AKDP and form their own view on its condition. The submission of an offer implies that the Interested party is fully aware of the true and legal position of AKDP and no additional terms will be accepted over and above those included in the final Draft Purchase Agreement.

Offers must explicitly mention the total price offered as well as the way and time (in case of installments) of payment. A credit for the pide is acceptable provided that at least 25% of the total amount offered is paid in cash upon the signing of the Purchase Agreement, while the rest will be payable in semi-annual or annual installments, the first not later than a year from the signing of the Purchase Agreement and upon the condition that it is wholly secured by a Letter of Guerantee issued by a Bank legally operating in Greece. All taxes and transfer expenses will be paid by the buyer.

paid by the buyer.

The autoritied offers must be accompanied by a Business Piur-investment Program for AKOP in which the interested parties must under the autorities of the program of program of program of programs of programs.

I he automated overs must be accompanied by a sugaress rear-investment Program to PACP in which the interested parties must dispersely a sugaress rear-investment program in PACP in which the interested parties in the amount of the offers are (a) the price offered (b) the Business Plan and investment Program and (c) the experience of the interested party with regard to production and/or commerce of dialysers and/or other medical and pharmaceutical products. The evaluation system and the contribution of each of the above criteria to the final aggregate grade of each submitted offer will be made known to the interested parties together with the «Offering Procedure Letter», available from December 2881, 1996, From January Sth, 1999 the interested se Agreement upon which they can make comments, to be submitted to the Advisor until January 27nd, 1999 at the latest.

2010, 1959 at the least.
In case an offer provides for payment of the price on credit, its evaluation will take into account its present value, calculated by means of a fixed discount rate over the whole payment period, which will equal the interest rate carried by the latest annual issue of Greek State Treasury Bills issued prior to the deadline for the submission of binding offers.

Penetry clauses will be agreed to for failure of the buyer to comply with its commitments.

The prevailing offer will be the one to obtain the highest grade according to the evaluation system as set out in par. 8 above.
 In the event that the person or entity to whom purchase of AROP shall be awarded breaches its obligation to appear at the place and the time to be determined by the person or entity to whom purchase of AROP shall be awarded breaches its obligation to appear at the place and the time to be determined by the personal relation of IPRT and to execute the respective Purchase Agreement on the terms set forth in its present, as well as on those included in such party's offer, as a finally formulated, then the amount of the eforestid guarantee (state of Guarantee) shall be forfelded for the behalf of IPRT, as a penelty acknowledged and accepted to be fair and resonable, the payment of which shall in no case mitigate any additional liability of the offering party arising on the basis of the law.
 IPRT retains the right to declare the tender process abordine, if the preventing offer is not judged wholly satisfactory to them.
 PRT maintains the right to modify the terms of the present invitation during the whole period of the tender, including the deadline for the subcrossion of binding offers and the offering procedure, if it is judged necessary, provided that the interested parties involved in the tender process are informed in writing.

process are informed in writing.

15. Those parties participating in the present tender process and submitting an offer do not acquire any right, claim or demand from the present invitation and their participation in the tender process, against FPRT or its Advisor for any reason or cause whatsoever.

The present document has been drawn up in the Greek language and translated into English, in any case however the Greek lext prevails. Requests for copies of this invitation, the «Ollering Procedure Letter» and any other information must be addressed to the Advisor as follows:

14 Amalian Avenue 102 36 Athens, Greece

Tel: (301) 32 96 296 Tel: (301) 32 96 259

fax: (301) 32 96 393

# The key to building trust in e-commerce

Public key infrastructures will give potential two keys are used to encrypt online customers the confidence they demand, writes Alan Stewart

nity never tires of too." claiming that it is safer to entrust your credit card number to cyberspace than give the card to a waiter in a investing in what is known

this but, unfortunately, not everyone believes it. A US internet shopping survey published by Ernst & Young earlier this year found that almost 70 per cent of those who had yet to make an internet purchase were lem of who is out there try-uncomfortable sending ing to do business with you credit card details over the

For e-commerce operators, such lack of trust among notential users is a worry, as it could hold back the development of online business. As Khalil Barsoum, IBM's European general manager, industries, puts it, "If secu-

**CASE STUDY SWIFT** 

that supplies secure messag-

5.800 financial institutions in

156 countries, is basing its

As well as handling the

information exchange needs

of its members, Swift also

provides services to brokers,

organisations and stock

electronic rity is a concern of your cuscommerce commu- tomer, then it's your concern

combating security problems, perceived or real, by estaurant. as a "public key infrastruc-There is a lot of truth in ture" (PKI). According to Ira Machefsky of Giga Information Group, the market analyst, this is the most critical enterprise security investment a company will make in the next three years. "PKI technology solves the probby providing strong authentication with digital certifi-

cates," he says. ness communications by providing privacy and data integrity through the use of encryption and digital signa-

Many companies are now

known to everyone. "That key is used to encrypt messages you send to me," explains Mr Machefaky. "It is the nature of public key cryptography that the message can only be decrypted. with my private key, which Conversely, a message can be encrypted with a private key, and decrypted only

and decrypt a message, one being a public key made

using the corresponding pub-lic key. "That allows public key cryptography to be used for digital signatures, ntication and non-repudiation," says Mr Machefsky. "A digital certificate is an online document that binds my identity to a particular public key." The Radicati Group,

A PKI allows reliable business communications by pro-recently that revenues for enterprise PKI software would grow from \$250m in 1998 to more than \$1bn by

tures. Public key cryptogra-phy is a technique in which that the market for out-

Service with security

used by its customers. Erik Guldentops, director of global information security at Swift, believes the use and non-repudiation.

exchanges.
The organisation's current Central management of network is based on the use of keys at either end of the key and certificate revocaline for encryption and tion (cancellation). Swift will authentication. These need also be able to validate mesto be distributed physically. sages by checking signatures without having to decrypt to users, and several bespoke systems for key-exchange them, as it does with its curhave been deployed.

Swift, the According to Carlo
Brussels-based bankSchump, Swift's senior secu-According to Carlo The original plan was to use the PKI with existing owned co-operative rity product manager, the services, and Swift has already replaced its in-house organisation realised about ing services to more than two years ago that it needed solutions in some areas. It has now decided, however, to implement a PKI to provide automatic management to develop new services and security infrastructure on of its public key security, to concentrate on imple-Entrust's PKI, writes Alan and which could also be menting its PKI in these.

Currently, several areas are under development. including a system that will handle the secure exchange of a PKI will support the of trade documents. The PKI investment managers, secu- organisation's need to will also support secure rities deposit and clearing strengthen security through messaging services for a encryption, authentication euro clearing system run by the Paris-based European Banking Association, and keys is expected to simplify form the core of Swift's new electronic trust service. This will provide member banks with certificates to sell on to their corporate customers, so they too can carry out secure transactions over the

rise from \$35m in 1998 to \$962m by 2002.

The main suppliers in the PKI field are Entrust Technologies, a US-based spin-off from Northern Telecom that offers PKI software for a company to purchase and deploy itself, and VeriSign. which makes PKI services available on an outsourced basis. Other PKI suppliers include US companies Entegrity, Netscape and Xcert, Zergo of the UK and Ireland's Baltimore Technologies, which is being acquired by Zergo.

Leading businesses out-sourcing their PKIs via Veri-Sign include US financial services providers Morgan Stanley, NationsBank and First Union (to enable secure private transactions with customers and employees over the Internet), telecoms company USWest (issuing certificates to retail customers to allow them access to product, billing and service information), and computer manufacturer Texas Instruments (to allow partners, employees and customers access to data on intranets and extranets).

Meanwhile, a wide variety of companies and organisa tions purchase PKI software for their own use. "In the last six to nine months, a number of large blue-chip companies, such as banks, pharmaceutical firms, and serospace companies, have been running pilots prior to carrying out large-scale rollouts," says John Hughes, Entegrity's director of European business development. Mr Hughes expects to see a big push towards large corporate PKIs in the second quarter of 2000, as spending

In the UK, the Royal Mail is about to launch a "trusted third party" security service underpinned by Entrust's PKI, according to Andrew Young, business systems

to fix year 2000 problems

tails off.

The Royal Mail will be providing the software to cus- new internet banking sertomers and publishing a vice. directory of certificates con-

required to verify digital sig-natures. A pilot service has been running since April.
"The advantage of using strong authentication and encryption," says Mr Young, "is that data you might not previously have trusted to this environment can be

made available across the internet securely and in an authenticated manner. which helps to improve the co-operation between customers and suppliers". Zergo is to supply the security to the UK's Midland Bank for a new networkbased banking application.

Baltimore operates the Eurotrust security infrastructure for electronic commerce on behalf of the European Commission, and is to deploy a PKI for the Bank of Ireland's

Paris-based start-up Cash-

Ware is providing what it government," its preferred claims is a highly secure way of service delivery. extranet-based global cash "We're now developing the management service, based on a PKI from Entegrity, make use of the new infrausing data encryption and digital signatures. Banca Nazionale del Lavoro, an

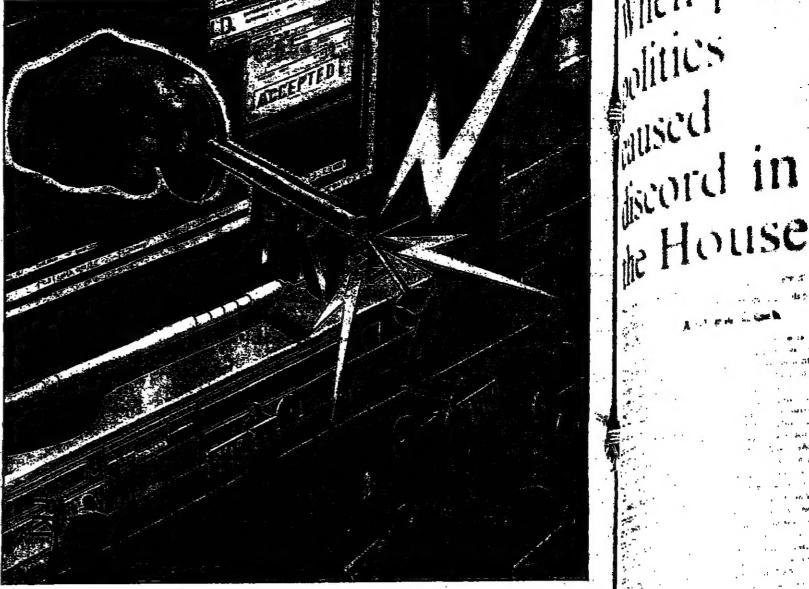
mental PKI task force. Italian financial services 'If security is a concern of your customer. then it's your concern too'

> and corporate customers. PKIs was the Canadian gov-ernment, which in 1996

internal systems and to access, distance work, develop a new range of mobile offices with governsecure services for private ment inspectors, and access controls so that staff in pro-One of the earliest users of vinctal offices can access fed-

erally, provincially, and internationally with other PKIs." As important as the technical interoperability, he structure," says Michael de Rosenroll, director of the says, is having legal and policy frameworks that are government's interdepartcompatible. An organisation needs to be able to rely on a . certificate issued by an external PKI and vice versa. That's probably the ultimate challenge: to ensure

the interoperability between PKIs," says Mr de Rosenroll. The Radicati Group fure



from Entrust to protect its lent uses will involve remote

eral databases. But Mr de Rosenroll

began developing a secure stresses that, "to have a but the proof will come only infrastructure for "electronic really sound business case, through testing.

sees a battle over security standards over the next few years, but expects that industry and government organisations will increasingly work together to establish internetworking standards. Already, rival PKI software suppliers are co-op-erating to make sure their systems are interoperable,

MY SECRET WEAPON HARUKO FUKUDA ON PRAGMATISM AND A SAMURAI SPIRIT

# Intense drive to bridge two cultures

Courage and stamina have taken the Japanese high flier to the top, says, Alison Maitland

Haruko Fukuda, a dovenne of London's financial community, has achieved many firsts. A member of the council of the Nikko Research Centre, a global economic institute, she was the first Japanese woman to work at a senior level in a Japanese financial institution, as vice-chairman of Nikko Burope, Earlier, as a partner at James Capel, she was the first foreign woman member of the London Stock Exchange, As the eldest daughter of the late Masaru Fukuda, a senior ministry of finance official who served in Washington and London in the 1960s, she was educated in Japan, the US and UK and became the first Japanese undergroduate admitted to Cambridge without a previous degree. A free trader and opponent of the European single currency, Miss Fukuda, 52, will be taking up new business posts in the new year after Nikko closes its London operations because of the economic turnoil in Japan.

The two most important things that have made my career moderately accessful are stamina and courage. I possess a samurai spirit of never giving up. But I also carry on the fine British tradition of pragmatism and applying creative ideas and imagination in solving business

problems. When I was 14 I went to America with my parents. The contrast between my very traditional Japanese life in Tokyo before and in Washington after was great Before, I was surrounded by family and friends in a very closed society. Then I was suddenly put in the middle of a mixed American junior high school surrounded by a different language and culture. I didn't speak English very well and yet I had to keep up with the rest of

the class. I worked tremendously hard to make sure I did. That generated in me a sense of American-style competitiveness.

Two years later my father was transferred to the embassy in London and it was the same thing all over again. I had to take "O" levels in the very year I went to a Highgate girls' school and then "A" level exams. Then I had to strive to get into Cambridge by an examination and interview.

At Cambridge I gained the courage to express my opinions. I gained a firm belief in the correct scale of values in human life. For example, personal integrity, humanity and kindness are very important when you are leading a team of people or making decisions for a company. At Cambridge, we were all

friends and equals. I didn't

expect it to be otherwise in the outer world. By and large, this has been proved right. In fact, it has been rather an advantage to be a woman and Japanese because people noticed and remembered me. I have been lucky because I have been working in the City, where the tradition is one of non-discrimination. I have always worked with men on equal terms, even in restaurants with geisha, where I was treated as an honorary man. It was very

of argument Stamina is important in the City. Doing business across time zones required large amounts of stamina, particularly in such an intensely competitive environment. I can keep going

enjoyable because I enjoy male

company and the cut and thrust

with five or six hours of sleep. Throughout my commercial life, courage has been an important factor, not just in expressing views but in making business decision

I suppose that my most special quality is that I am perhaps more deeply steeped in both British and Japanese business cultures than any other Japanese of my generation. For several years, at James Capel in London, I was conducting a larger business with Tokyo in Japanese stocks



David Ahmed

and shares than anyone else in the City. When I moved from a British to a Japanese stockbroker, the change of cultures was a challenge. The British reach decisions by debate. sometimes fierce. In Japan they are reached by consensusbuilding, informally, behind the scenes as it were. I prefer the former but the effort needed to operate effectively in the latter was valuable experience – I sought to bridge the two cultures. It's very sad for me to see Nikko closa down in London after 40 years of stremuous effort. exactly as you intend.

My life has been extremely busy at all times and find physically creating things, such as gardening or cooking, gardening bore in 1981 when I bought an old house in Suffolk with a big garden which needed lots of work Gardening has taught me not to be a perfectionist

Whatever you plan, it

doesn't turn out



intellectually intensive as well. I therapeutic. I became an instant

video nasties cable receiver. This enables

# INFORMATION TECHNOLOGY BRIEFS

## Set-top box for television that reads your mind

Cable and satellite television have brought dozens of new channels into the home but it can still be a challenge to find

something worth watching. Video tape recorders, with their "time-shift" ability, provide a partial solution but are difficult to operate and rather primitive in their options. Meanwhile, most video-on-demand and "interactive" TV trials have been expensive floor - Time-Warner is rumoured to have spent \$150m (£89m) on its Orlando, Florida.

project before it was abandoned. Now a California start-up called TiVo founded by James Barton and Michael Ramsey, two former Silicon Graphics engineers, believes it has cracked the problem. They have designed an intelligent, simple-to use set-top box digital recorder that aims to deliver "customised TV" to its users by storing programmes locally rather than on a centralised server.

The TiVo box, which is expected to cost about \$300 and be capable of recording up to 20 hours of television, operates somewhat like a VCR but is much more flexible and does not require any user programming. It "discovers" which programmes to store by monitoring a family's viewing habits and building up a

Stored programmes can be watched at the user's convenience and unwatched footage is eventually erased to make room for new material. "TIVo literally turns broadcast television upside down – giving viewers ultimate control over what they choose to watch and when they choose to watch it," says the company. "Any programme - even live broadcasts in progress - can be paused, rewound or ast-forwarded." www.tivo.com

# An answer to

Marry video cassette recorders send out infra-red signals to switch channels on a satellite or users to record from different

channels in succession, without having to change them manually or set an event timer on the satellite receiver, writes David

Murphy. But users tend to store satellite channels in different positions on their receivers, so they have to instruct the VCR where each channel is stored.

On Thomson's VPH6990, however, once the initial set-up procedure has taken place, the VCR scans all received satellite channels and memorises their position on the satellite receiver. When a VideoPlus recording for satellite broadcast is programmed, the VCR knows

automatically which satellite channel to turn to. The VCR also features a way

of setting the timer which is, arguably, even simpler than the VideoPlus system. The user tunes the VCR to the charinel he wishes to record and calls up an 'Onscreen TV Guide' which lists all the programmes broadcast on that channel that day. The user highlights the programme to be recorded and hits the OK button on the remote control to automatically set the timer.

A version of the VCR which will switch channels on digital TV decoders from Sky and On Digital should be available in the UK in the second half of 1999. www.thomson-multimedia.com

#### Rio grand for music on the move

The Sony Walkman portable cassetta recorder transformed music on the move for a generation and has only recently begun to be replaced by portable CD-players and CD mini-discs. However, these devices have some drawbacks: All have moving parts, cassette tapes are

not always the best quality and can become tangled and disc players tend to "sidp" if moved violently. To overcome these problems Diamond Multimedia, best known

for its video cards and other PC peripherals, has developed the first portable MP3 music player for less than \$200 (£120). The palm-sized Rio PMP300 stores, on a built-in 32Mb flash memory card, up to 60 minutes of high quality digital audio that has been compressed using the

MP3 internet music standard.

This means there are no moving

parts - and no skips. Playback time can be expanded using removable flash memory cards. MP3 files can be a quarter to

one-twentieth the size of a standard CD-audio file, yet still retain the same high quality digital audio. Music can be loaded into the Rio from a PC either by downloading from one of the

rapidly expanding number of legitimate MP3 web sites, or converted to MP3 format from existing personally owned CDs using software included with the The traditional music industry

has become increasingly concerned about the implications of digital distribution and the potential for piracy. In the US, the Recording Industry Association of America lost a legal battle to block the sale of the Rio in November. www.diamondmm.com

#### Canon develops X-ray vision

X-ray images remain a vital medical diagnostic tool but the time-consuming and cumbersome process for creating them has changed little over the

But Canon has now used its expertise in digital and X-ray imaging to produce a filmless digital X-ray camera that produces high definition 43cm by 43cm images for preview in just three seconds and reduces the time between exposures to only six seconds.

The CXDI-11 draws on Canon's experience with' amorphous silicori line sensors, originally developed for the Japanese group's scanner and fax products. A touch panel LCD interface enables the operator to select images and transfer them for viewing, printing and archiving on a computer network.
Canon claims the camera not only eliminates the firme and expense of traditional film

radiography but also improves efficiency and patient cars. The large image is especially useful for chest X-rays and the imaging unit can be positioned to view other parts of a patient's anatomy.

www.canon.co.jp

**Paul Taylor** 

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THE ARTS

# When power politics caused discord in the House

Throughout the year the Royal Opera House saga has poisoned the entire arts climate in the UK, moums Andrew Clark

it comes to the arts. Access. Outreach. Education. Accountability. The great mantras of 1998 had everything to do with politics and nothing to do with artistic seriousness. In the wake of the Royal Opera House debacle, all sorts of demagogic arguments came into play. Noticeable by are an essential part of our cultural fabric. Arts companies in the UK could argue only case, as long it didn't involve arguing that their work was artistically important. That would have been embarrassing.

Artistic seriousness is not one of the fashionable buttons this government responds to. That's why the debate about the arts in the UK this past year has been so artificial. What's the point of expending energy on educational outreach when you can't even serve your core audience adequately? Why has accountability suddenly become so all-consuming, in a sphere of activity where the value of your work cannot be quantified? It's hardly surprising the most prominent voices have been those of businessmen and arts politicos - people with fluency, people interested in power rather than what is produced. Those are the only people this government understands.

As the Royal Opera House saga continued to unravel, poisoning the entire UK arts climate, the government sat on the sidelines.

It's all politics. And why not? there's no will to change the That's all Britain's New Labour framework in which the arts government is interested in when work. That would have been radical. But this is a conservative government.

At year-end, there are limited grounds for optimism at Covent Garden. The appointment of Michael Kaiser as executive director has taken the pressure off Sir Colin Southeate and his board. The atmosphere has its absence was a conviction in become more easy-going, there government circles that the arts are no more heavy-handed deadbecome more easy-going, there lines. The orchestra still hasn't agreed terms, and some good musicians are leaving, but a deal looks imminent. A fair amount of work has been salvaged for 1999. Since his arrival last month.

Raiser has made all the right noises. At last, someone seems to new management the minimum be in charge. But the underlying problems remain. First, the board has yet to find an artistic direc- to wash its hands of the whole tor, and to determine who will hold ultimate authority. Just by being there, Kaiser is already entrenched. But if the artistic Duffield and her friends for a director has equal authority, who will have the final say? It's an its ethos will be that of a rich open invitation for the board to man's playground - no matter continue its disastrous record of how many reduced-price matiinterference. For any company to nees and studio performances function effectively, its energies you put on. The redevelopment and spirit must be focused was a once-in-a-lifetime opportuthrough the personality of one recognised leader. In an arts institution, that leader needs and the government has flunked to be someone with artistic it. If we had an effective Arts credibility.

The second problem concerns the ethos of the Royal Opera House. When you take into where the arts climate is more The Eyre review - to which New underfunding, the proposed 11 Take the Metropolitan Opera: Labour responded with a blank per cent rise in subsidy is not Wozzeck and Katya Kabanova are to do. As far as senior govern- fudge. The government cannot added - even with 4,000 sents to operatic centres, with Amster- Daniel played a pivotal offstage lacks alsowhere. ment figures are concerned, let the opera house collapse, but fill every night and virtually no dam and Paris leading the way. role in saving the company, but



is frightened to single it out for special treatment. By giving the necessary to set the renovated theatre on its feet, it is hoping opera problem. This is a delusion. While the ROH remains dependent on the largesse of Vivien substantial part of its incom nity to change the way the UK's premier opera house is run,

We're reaching a position

Council, the problem might not

subsidy. The Met's casting for The same principles were not standard repertory is fabulous. always upheld by English authority in the pit. There are still a lot of awful National Opera this year, but Monday nights, but the company's artistic profile is changing. As Brian McMaster, Edinburgh festival director, said earlier this year, some of the old principles still apply. "If you give

stances. The company was forced to spend the first six months pleading its case to the Eyre review. The result has been a year of marking time artistically.

there were extenuating circum-

#### The redevelopment of Covent Garden was a once-in-a-lifetime opportunity to change the way the UK's premiere opera house is run, and the government has flunked it

respond. Fantastic programmes ent within the ensemble, but no bring fantastic audiences. If sign that the company was ready smell it and stay away. A lot of Covent Garden. Most new proaccount a decade of chronic bonest in the US than in the UK. popularise the arts have yet to iel, distracted by political firerealise this."

people the real experience, they'll There was a flowering of new talyou give them shit, the public or able to fill the gap left by those who talk of the need to ductions disappointed. Paul Danfighting, has not yet adjusted Those principles apply not just from the intimacy of Leeds to the face - reinforced the impression what it seems Behind the gener. in its repertoire, Moses und Arm to McMaster's Edinburgh, but to size of the Colissum. The orches music director, Steven Sloane, Labour arts policy, life on the that it simply doesn't know what our veneer lies a classic political and Doktor Faust will shortly be all of Europe's most successful tra's sounding noisy and heavy. can make up in energy what he Sussex Downs over the next two

starts out completely mad and seems to be reliving events as

flashbacks in his deluded mind.

No matter that Tchaikovsky's

music has its own chronology.

which is constantly being

contradicted. In a world of

Oh dear, what a thrilling

opera Tchaikovsky made of

madness anything goes.

Pressed to name the London performances I enjoyed most, I which had anything to do with would cite Die aegyptische Helena the disastrous new Cosi, First, and Der Freischütz - both Royal the tenor in Simon Boccanegra Opera concerts. The Strauss, conducted by Christian Thielemann,

he has so far falled to stamp his

was a real event. Here was a piece with limitations, performed with great intensity and The headline-grabbing travails of opera in London obscured the problems of regional companies. where a handful of artistic triunderfunding. Casting is increasingly being done on price. Cracks

are appearing, and are likely to

become bigger. Welsh National

Opera had the biggest success:

teringly well realised. Scottish time, superbly conducted by

None of these companies was diversion.

If anybody could have made

Glyndebourne. There were two significant events, neither of was sacked without reference to the conductor, Mark Elder, who had every right to feel disillusioned. The decision appears to have been a carve-up between Sir George Christie and Sir Peter Hall, an apt illustration of Glyndebourne's feudal commandstructure.

quite as absorbing to watch as

Second, Nicholas Snowman umphs camouflaged signs of arrived at the end of summer as general director. All the signs are that he will try to run the show himself, without a music director or head of production. He has already signed up Valery Gergiev Billy Budd and Jenufa were blis- for Tristan and Otello, doubtless with a bevy of Russian singers in Opera's Dalibor was a succes d'es- tow. The Christies may have got more than they bargained for. Richard Armstrong. At Leeds, While the London companies dig Opera North must hope its new themselves into the mire of New vears promises an entertaining

**NETHERLANDS OPERA** THE QUEEN OF SPADES

# The crime of lèse-majesté

In opera, as in life at large, there is one problem with European co-operation. The nation states may have shared interests, but that does not mean that a joint effort is going to bring equal delight to all.

The new production of Tchaikovsky's The Queen of Spades at the Netherlands Opera is a case in point. This is a joint production, which will go to the Maggio Musicale in Florence and the Opéra Bastille in Paris once its initial run of performances at the Muziektheater in Amsterdam is over - a sensible arrangement at a time when costs are being squeezed in most opera-houses

Unfortunately, one man's good

investment is another's wasted money. A few years back the Netherlands Opera put on a production of Verdi's Luisa Miller which was hailed as a big success locally, whereas visitors generally thought it a horror. Now the story is being repeated with The Queen of Spades, generously applauded by its home audience recently, but met with screams of derision from

passing Anglo-Saxons. Its producer is Lev Dodin, Siberian born and now the artistic director of the Maly Theatre in St Petersburg, so he is more a man of the theatre than the opera-house, a couple of important operatic engager in Florence apart. Obviously he

has yet to feel the wrath of a leading international maestro breathing down his neck, or he would not have treated The Queen of Spades in such a cavalier fashion.

for the Netherlands Opera, seems to have let him get away with it. I suspect Dodin's production is only going to survive in Paris and Florence if Bychkov follows

Pushkin's novel and how boring Dodin's version of it was here. How could there be character it there too.

In Dodin's version of the opera, Herman does not commit suicide as insanity beckons; he starts out completely mad and seems to be reliving events as flashbacks in his deluded mind.

Only an innocent to the world of opera would think he could excise pages of Tchalkovsky's score and re-assign the voice parts at will. Semyon Bychkov, conducting a less than impassioned Residentie Orkest

The justification - if it can be called that - for Dodin's rewriting of the score is his wholesale re-interpretation of the drama. In this version of the opera, Herman does not commit suicide as insanity beckons; he

development when Herman's personality had nowhere to go? How could the relationships mean anything to the audience when they were all being viewed through a madman's fogged

this nonsense work, it would have been Vladimir Galusin, a leading tenor with the Kirov Opera in St Petersburg, who sang the role of Herman with searing power and intensity. There is probably no other tenor around today who can equal him in this opera - not even the marvellous Yury Marusin at Glyndebourne a few years ago, who had problems with tuning. Of the two alternate sopranos,

this performance had Natalia Ushakova, an uneasy Lisa, whose Slavic soprano had a tendency to become edgy whenever top notes beckoned. Pavio Hunka sang Count Tomsky's story-telling aria vividly and his friends Chekalinsky and Surin were well in the picture as played by Marcel Reijans and Harry Peeters. Prince Yeletsky's favourite solo was less suavely sung than usual by Vassily

The production also had one starring cameo in the person of Helga Dernesch as the Countess. Or, at least, the role is a cameo in Tchaikovsky's version. Here the resourceful Derneach, once a noble Brünnhilde, now a mezzo to make mer tremble, found herself chipping into Tomsky's aria, taking over one of the roles in the Intermezzo, and turning her final annearance into a coup de theatre as the asylum's formidable matron.

The only people who looked as if they were enjoying themselves were the chorus, who were able to while away the evening in various states of insanity, clutching at pillars or twitching mertily in the background, Are Paris and Florence really going to take over this production? They must be mad.

Richard Fairman

## INTERNATIONAL

# Guide

#### CHICAGO

EXHIBITION Art Institute Of Chicago Tel: 1-312-443 3600 www.artic.edu Julia Margaret Cameron's Women: 60 vintage prints of Victorian subjects such as Julia Jackson, mother of Virginia Woolf, and Alice Liddell. Cameron's portraits of Browning, Darwin and Tennyson are well known. Her dramatic, psychological pictures of women are less familiar. The exhibition will travel to San Francisco; to Jan 3

FRANKFURT EXHIBITION Schim Kunsthalle Tel: 49-59-299 8820 Alberto Giacometti: ratrospective of work by the Swiss sculptor and painter. Also featuring prints and drawings, the exhibition charts Giacometti's artistic output from his early years in 1920s Parts to his death in 1966; to Jan 3

#### **OPERA** Oper Frankfurt

Tel: 49-69-21237 999 www.trankfurt-business.deloper Rigoletto: by VerdL Conducted by Olaf Henzold and staged by Kurt Horres. With John Broche and Elzbieta Szmytka; Dec 30

#### LONDON EXHIBITION

Royal Academy of Arts Tel: 44-171-300 8000 Picasso: Sculptor and Painter in Clay. This first major exhibition of Picasso's ceramics includes around 100 pieces, many of which have never before been exhibited. They are shown with some paintings and sculptures, demonstrating how Picasso developed his ideas across different media; to Jan 1

## THEATRE

Tel: 44-171-876 1115 Mr Puntila and his man Matti: Kaithryn Hunter's production of Brecht's satirical comedy transfers from the Almeida Theatre to the West End; Dec 30, 31; Jan 1, 2, 4

National Theatre Tel: 44-171-928 2252 Betrayal: by Harold Pinter. Trevor Nuon directs Pinter's 1978 play. with a cast including Anthony Calf and imogen Stubbs; Lyttleton Theatre; Dec 30, 31; Jan 1, 2, 4

MUNICH CONCERTS

Philharmonie Gasteig Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Millan Horvat In Beethoven's Symphony No. 9; Dec 30, 31

#### DANCE Philhermonie Gasteig Tel: 49-89-5481 8181 St. Petersburg State Ballet: in a

new staging of Domröschen by Nikita A Dolguschin; Carl-Orff-Saal; Dec 30 **NEW YORK** CONCERT Avery Fisher Hall, Lincoln

Tel: 1-212-875 5030 www.lincoincenter.ong New York Philharmonic: conducted by Kurt Masur in a New Year's Eve Gala, with a programme including works by the three Strausses. With sopranos Deborah Volgt and Noemi Nadelman, and mezzo-soprano Angelika Kirchschlager, Dec 31

#### EXHIBITIONS. Metropolitan Museum of Art Tel: 1-212-879 5500

www.metmuseum.org From Van Eyck to Brueghel: Early Netherlandish Paintings. Almost 100 paintings from the collection, exhibited together for the first time; to Jan 3 Louis Comfort Tiffany: celebrating the 150th anniversary of the artist's birth, this exhibition, drawn from the museum's collection, includes leaded-alass windows and

#### lamps, vases, furniture, enamels and jewellery; to Jan 1

Tel: 1-212-685 0008 Charles Dickens - A Christmas Carol: the manuscript of Dickens's novel is the centrepiece of this holiday exhibition; to Jan 3

#### OPERA: Metropolitan Opera, Lincoln Tel: 1-212-362 6000

www.metopera.org Die Fledermaus: by J. Strauss. Revival conducted by Patrick Summers. Cast includes Carol Vaness, Jochen Kowalski and Bo Skovhus: Dec 31: Jan 2

#### OTTAWA EXHIBITION

National Gallery of Canada Tel: 1-613-990 1985 Songs on Stone: James McNeil Whistler and the Art of Lithography. Previously seen in Chicago, around 200 works by the American expatriate, including drawings, etchings and paintings; to Jan 3

#### PARIS EXHIBITIONS

Espace Electra Tel: 33-1-4284 2360 Photographic Fictions; to

**Grand Palais** Tel: 33-1-4413 1730 Gustave Moreau: more than 140 works by the Symbolist painter,

held in high esteem by his literary contemporaries, includes studies and drawings as well as oils, many of them depictions of historical and mythical subjects; to Jan 4

sée d'Orsay Tel: 33-1-4049 4814 www.Musee-Orsay.fr Stéphane Mallarmé (1842-1898); retrospective exploring the work of the French Symbolist poet, and his influential relationships with his literary and artistic contemporaries; to

Musée du Louvre Tel: 33-1-4020 5151 www.louvre.fr Portraits from Roman Egypt: touring exhibition of mummy portraits from the British Museum, Painted on wooden panels, linen shrouds and plaster masks, they were created during the first three centuries of Roman rule in Egypt; to Jan 4

#### PRAGUE THEATRE National Theatre of Prague Tel: 420-2-2108 0131 www.anet.cz/nd The Servant of Two Masters: by Carlo Goldoni. Directed by Ivan Rajmont; Dec 31

SAN FRANCISCO CONCERTS Davies Symphony Hall Tel: 1-415-864 6000 www.slsymphony.org San Francisco Symphony

Orchestra: conducted by Peter Guth in a Viennese gala concert, with soprano Izabela Labuda;

#### VIENNA CONCERT Musikvere

Tel: 43-1-5058 6810 Vienna Philharmonic Orchestra: conducted by Lorin Maazel in a New Year's Day concert which marks two historic anniversaries the 150th of the death of Johann Strauss the elder, and the 100th of the death of Johann Strauss the younger, Jan 1

#### OPERA Staatsoper Tel: 43-1-51444 2960 Emani: by Verdi. Conducted by Seifi Ozawa in a new staging by

WASHINGTON

EXHIBITION Tel: 1-202-737 4215 www.nga.gov Van Gogh's Van Goghs: 70 paintings loaned by the Van Gogh Museum in Amsterdam Includes such icons as The

Potato Eaters (1885), Self-Portrait

as an Artist (1888), The Harvest

(1888) and Wheatfield with Crows

Graham Vick; Dec 30; Jan 3

#### (1890); to Jan 8 OPERA Washington Opera, Kennedy

Center Tel: 1-202-295 2400 www.dc-opera.org Die Entführung aus dem Serail: by Mozart, L.A. Opera production by Michael Hampe, conducted here by Heinz Fricke; Eisenhower

## Theater, Dec 31; Jan 3 ZURICH

EXHIBITION **Kunsthaus Zurich** Tel: 41-1-251 6765 Max Beckmann and Paris: more than 100 masterpieces of modern art from public and private collections around the world. Works by Beckmann are shown alongside paintings by Matisse, Picasso, Braque, Léger and Rouault; to Jan 3

#### TV AND RADIO WORLD SERVICE BBC World Service radio for Europe can be received in

western Europe on medium wave 648 kHZ (463m) EUROPEAN CABLE AND SATELLITE BUSINESS TV

## CNN International

Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22.00: World Business Today

 Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20; 14:20.

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

1999 To describe ficult year NINETEEN for emerging NINETY NINE markets would be something of an understate-

ment. Their travalls are far from over and no immediate improvement in the economic fortunes of developing economies is in prospect. As financial market strains have spread from Asia, more restrictive monetary and fiscal policies are strangling economic growth in other emerging econo-

mies. After contracting nearly 9 per cent in 1998. south-east Asia should achieve only a modest recovery over the next two years, while in Latin America an economic deterioration - set to be the worst since the in these markets. Investors debt crisis of the 1980s - is only just beginning.

These shifting economic outlooks reflect the different stages reached by emerging countries in the adjustment process and, from an equity investor's viewpoint, this suggests that their performances will vary.

Put simply, Asia is close to the bottom in its contractionary adjustment, while Latin America is still in the early stages of a cyclical downturn. Emerging Europe (excluding Russia) appears in producing a rally in global equity markets. relatively cushioned from giobal slowdown pressures there has been a partial rebut South Africa remains allocation of funds to Asia, or out of cash, as investors

As for the wider implications of these adjustments. reduced demand in emerging markets is exacerbating the effects of global excess capacity. It will be an important factor in the slowdown of world growth to a mere 2 per cent next year - and even that assumes significant further easing of monetary policy in the west.

For equity investors, the tussle between a deteriorating corporate profit outlook in the face of slower global growth and the support offered by lower interest rates will hold the key to the direction of stock markets in developed countries. This in turn will have a direct impact on the outlook for emerging markets.

The close relationships between developed and emerging-market equities

The performance of emerging markets will vary but their general outlook is poor, argues Matthew Merritt

market stocks are ill-placed Asian economies will have to cope with big setbacks in suffered the sharpest stage the developed world. This, of their contractions during though, is unlikely. Lower 1998. Current account defiinterest rates should outplus and currency markets weigh the negative effect of earnings pressures and preare stabilising after collapsvent a collapse in developed ing in the previous 18 markets, which could prove months. Interest rates are to be surprisingly resilient. also being lowered and these Against this background, factors are helping Aslan some reduction in the risk companies to service their premiums for investing in debt more eastly. emerging markets seems These trends do not imply

However, the way in

have traded together this

year did much to destroy the

benefits of portfolio diversifi-

cation through investment

will look for signs that such

are beginning to unravel.

close trading relationships

Asia: the partial recovery

in Asian stock markets in

the final quarter of 1998 can

restore their holdings to

more normal levels, from the

extreme underweight post-

· Recognition that the

regional macroeconomic

E Latin America

IT'S HUGE LIKE A MOUNTAIN OR A SKYSCRAPER.

tions held earlier in the year.

that any quick economic

which emerging markets It is clear that discounts in share prices relative to the 1995 . recession are

easily justified

· Recognition that monerecovery for Asia is in the tary policy in Organisation offing, particularly with for Economic Co-operation Japan stagnating and excess capacity prompting a global and Development countries will continue to be eased to slowdown. Nor do they avert a financial sector colcounter the severe problems lanse: this has been critical of corporate insolvency that remain endemic in Asia but. in a relative sense, the mac- Portfolio rebalancing: roeconomic backdrop has

> macroeconomic policy across emerging Asia and this is an implicit recognition that the original International Monetary Fund policy prescripmonths of Asia's financial

suggest that emerging- backdrop is improving. crisis, were flawed. The region, together with the IMF. is now using a more realistic and less painful blueprint for adjustment.

The shift has involved a move to more expansionary fiscal policy, easier monetary conditions and slower corporate and market have bolstered currency sta-

Latin America: Just as Asia appears to be bottoming, Latin America faces a severe regional recession. A number of developments in the second half of 1998 have • The failure of Brazil to

oush through planned fiscal adjustments - and the resulting interest rate premiums attached to Brazilian debt in recent months have exacted a heavy price across the region. External finance has dried up. Fiscal policy will have to be sharply tightened while monetary policy will remain restrictive to reduce the external financing requirement, as international investors keep their distance.

of commodity and oil prices. and growing expectations of a US slowdown, have exacerbated the downturn induced by Brazil's vulnerability and spread the more virulent strains of real economic contagion to all the leading regional economies. As severe recession looms. corporate earnings projec-

downgraded: the big markets

The continuing weakness

**Emerging** markets face 1998 are unlikely to be

ings downgrade that is set to intensify as the extent of the regional recession becomes apparent. For Latin America an economic recession bas

In Brazil, either a currency crisis or a severe cyclical or worse, structural - eco nomic downturn lies ahead. now that the exuberance surrounding the IMF-led financial aid package has dissipated. A currency meltdown and structural damage to the regional economy can be avoided. Critically, this requires no further signs of alippage in fiscal policy but. even with that assumption, real interest rates are set to

remain high for much of the

The impending descent into recession, although somewhat similar to Brazil's Tequila crisis in 1995, is unique. Most importantly. the global economic backdrop is now far weaker and more unstable. The US economy is slowing, while recent financial sector uncertainty implies a scarcity of external capital. Add to this the huge systemic risk that Brazil rep esents - a risk that will only gradually be dispelled and it becomes clear that discounts in share prices relative to the 1995 recession

are easily justified. Overall, the economic deterioration across emerging markets will remain a drag on global growth and a potential source of systemic risk for financial markets. Throughout emerging markets, the investment backdrop remains clouded by uncertainty.

another difficult year, and investors' appetite for risk remains particularly fragile. A sharp acceleration in the pressures on Brazil is just one of a number of factors that could ignite the tinder box. But, despite this, there is reason to hope that some emerging markets will fare better than others next year, and that the full horrors of repeated. In a difficult world, that at least offers some

The author is director of global emerging markets strategy at ING Barings

## LETTERS TO THE EDITOR

## Holistic factory design would deliver improved productivity

From Mr Bernard Eccles. Sir, Your article, "UK productivity data 'flawed'" (November 27), reported the Institute of Fiscal Studies' view that UK levels of investment in manufacturing are significantly lower than those of our overse competitors and that this educes domestic productivity substantially. We would like to reinforce this view. based on experience in the UK, mainland Europe, Scan-

tinavia and the US. First UK companies typially have more demanding criteria for productivity investments than those of many competitors. The US and Germany accept a pay-back of three to five years and Japan a period of four to even years, whereas the UK often expects a return within one to two years.

As a result, investments in UK factories are often increthey need to be holistic.

total productivity (ie, lowest cost of total employees). This approach means using the optimum technology, simplified material and product flows and effective support systems. Holistic factory design can improve productivity by between 10 per cent and 30 per cent but usually requires more than a one to

two year pay-back. Many UK-based companies that do design factories holistically are owned by overseas competitors, such as Honda, BMW, ABB and Black & Decker. Second, investment must

also extend to the right level and quality of design and production engineering. British products often require higher levels of designed-in labour input than those of our competitors in automotive, consumer durables and mer electronics. - A PA study tour to Japan showed that Japanese automotive companies, such as Honda

redesigning factories for and Toyota, employed more than five times as many production engineers than their British equivalents:

MANCIAL ITMES

for Japan

Lower UK productivity can be traced back to demanding capital investment criteria and an underity drivers, such as design for low cost of manufacture and production engineering. However, a number of British companies generate higher return on capital employed than their European equivalents. So, with the right investment policy and a far-sighted view of the holistic enterprise - UK manductivity and be more comnetitive in world markets.

Bernard Eccles. head of manufacturing PA Consulting Group, Cambridge Technology Centre.

#### Tight budget

From Mr Christopher Wells. Sir, Pity Tony Blair! Having had the benefit of the Paymaster General's salary to distribute as largesse among other ministers, owing to Mr Robinson having made his services available free, he is now stuck with having to demote a minister so as to recover his salary in order to be able to pay the new Paymaster General, or do with-out one. But wait! Could he not persuade the departed Paymaster General to become the Paymaster to the next Paymaster General? Mr Robinson appears to have the experience to be able to

Mr C.R. Wells Reynolds Farm

do this perfectly well.

Hurst, Nr Twyford Berkshire RG10 ORE, UK

## **UK pension fund managers** must appreciate US equities

From Mr Richard

Sir. Today I read another negative article about the state of the US economy and the level of the stock market. No doubt as we approach the beginning of another investment year. UK asset allocators will maintain, or even increase, their negative view of US equities. When will they learn? During the past three

years, the Standard and Poor's 500 index has appreciated by 9.2 per cent, 86.4 per cent and 21.2 per cent (to December 21) adjusted to sterling. North America (excluding Canada) now represents more than 51 per cent of a typical global industry benchmark, yet an London EC2M 4HR, UK

sion fund has less than 4 per cent of its equity exposure allocated to the region.

Surely the time must come when either one of two seenarios unfold; either US allocations are increased, or the demise of the UK balanced pension fund industry will accelerate with a corresponding acceleration of the specialist fund manager. The poetic justice of the latter, of course, is that North America leads the world in specialist fund management

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ODD JOBS FAKEBUSTERS

# Sold a line

In China counterfeiting has extended beyond manufactured goods to spawn a network of bogus copyright investigators and emotion.

ounterfeiting in seen counterfeit products
China has become but they will not tell you the bust "the foreign brand owner will never know what whereabouts of the factory whereabouts of the factory bappened".

western agency to verify the bust "the foreign brand a celebrity whistle-blower. Wang Hal, a shy but single-minded young man, and a name, and a

there cheap copies of the full range of manufactured keting manager in China for goods, from Polo mints to Castrol, the Inbricant group. Duracell batteries to Motorola mobile phones, but even cialists in intellectual propthe authenticity of the infor- crty enforcement tend not to mation and assistance pay for information until offered in the fight against fakes can be suspect.

"Individuals have made use of the people willing to use its own network of pay for information," says people "mostly for the rea-Parker Lake at Pinkerton in son of reliability". Shanghai, the US investigation company helping some of the world's biggest brandowners enforce their intellectual property rights in involves contacting the China. "The results [of a owner of an international tip-off] can range from very brand-name (preferably one successful to zero ... The informant is in a position to on-the-ground experience in fly by night."

As China's counterfeiters the company of a factory have become more sophisticopying its goods and offercated, they have spawned a ling to get it shut down. second-generation industry of anti-counterfeit enforcers or New York wents to be a growing band of informants, private investigators, factory raiders and legal advisers. Working with local government officers and foreign brand managers, the bona fide enforcers have begun to stamp on, if not out, the manufacturers of

But at the margins of this emerging business of brand protection - as in the fringes of the manufacturing indus-try itself - there are people selling wares that are not the genuine article.

Shen Lin, head of the Shanghai office of the government-authorised consultancy China Sinda Intellectual Property, says: "Roughly 20 per cent of the information we are given is

Sometimes when individuals call in with reports of factories producing fake goods, the story turns out to be pure fabrication; more often, the informant has exaggerated the scale or the nature of the find. The information leads to a few hundred boxes of counterfeit soap, rather than the few hundred thousand promised.

"It is invariably not the whole truth and it is not what you want to hear. They Prate will tell you where they have

says Andrew Williams, mar-

The more reputable spethey have proved its validity and value. Pinkerton, for example, says it prefers to

The credulous foreign manufacturer, though, is vulnerable to the occasional scam. One deception that does not have offices or mainland China), informing

seen to be doing something about counterfeiting. He will pay for a report saying a factory has been found or a factory has been raided, even if he cannot prove it," says one anti-counterfait enforcer. The purported raid on the

alleged fake-producing factory would typically take place in a provincial backwater, and without hiring a comparatively expensive

Ironically, counterfeiters also pay informants to tell them of impending crackdowns - but they, too, cannot always count on the raliability of the warnings.

In Yiwu, a drab town of cost of the purchase, as Chi-600,000 people that has ness law demands, when he become the capital of the proved the goods were not counterfeit industry in the real thing. The Chinese China, one man standing outside the Small Commodities Market, which serves as a distribution hub for fakes, offered a local judgment on informants. "People who give information are like spies. They should be treated like spies. Here, we all eat from the same rice bowl."

The volume of business done at the trading halls in RMB15.2bn (\$2bn) last year. Not surprisingly, foreign intellectual property owners. which see the reputation of their brand and market share undermined by the fakes, are increasingly willing to pay for "informa-

This has created a parallel industry. "There is a net-work of professional informants," says Luke Minford at Rouse & Co in Shanghai, specialists in intellectual property protection. "They



hEU chance to lead in trade has made a name, and a small fortune, for himself by buying fake goods from department stores all over double compensation for the

state media has dubbed him the "anti-fake goods hero". The importance of informants is a telling indication of the dual development of the Chinese counterfeit industry and the emerging business to contain it.

the real thing. The Chinese

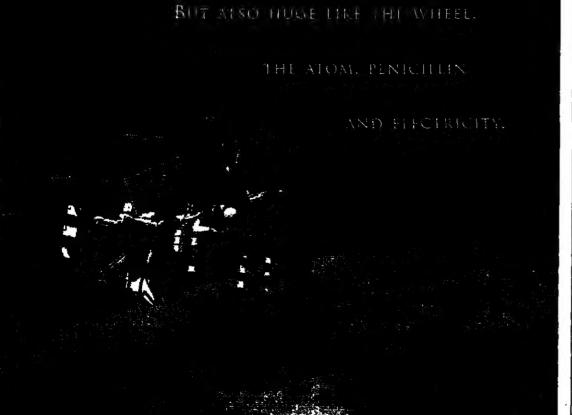
As the US became acutely aware of the intellectual piracy problem in China in the first half of the 1990s, Washington looked to Beijing to introduce laws and regulations to control and punish counterfeiters. But. in the last few years, foreign companies with brands to protect have shifted their focus from the state of the law to the nature of hands on enforcement.

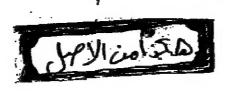
Some international brandholders with substantial piracy problems have estabin-house anticounterfelt units. Other multinationals have turned to counterfeit specialists to work with the Chinese government bureaux, particularly the Administration for Industry and Commerce, to crack down on the copiers of their products.

Some multinationals have had real success in clamping down on pirate producers:.. American Standard, the largest foreign manufacturer of toilets for the Chinese markets, says it has seen significant progress this year against the producers of counterfeit bathroom products carrying its name.

To have a decent prospect of success in their battle against fakery, though, the first step for foreign brandbolders is to find a genuine source and an authentic provider of anti-counterfeit services. According to Mr Minford: "The key in China is to get reliable information

... that is where this whole industry has grown up





1998 Has Josehka Fischer, Ger-many's Green NINETEEN foreign minister.

NINETY EIGHT broken with the zeitgeist? For

years, the former street revolu-

tionary wore black T-shirts under his jacket. Since taking office at

the end of October, he has invari-

While continuity and conserva-tism may be the fashion at the foreign ministry, Gerhard Schrö-

der, the new Social Democrat

chancellor whose nackwear

sometimes slips to half-mast, has

ushered in an unstuffy style of

Helmut Kohl, the Germany Mr Schröder seeks to create is more self-confident and less formal,

conscious of but not hamstrong

by its history and determined to

The government that in a few

months will begin the move to Berlin - including to buildings

once occupied by Hitler's minis-

ters - will not be led by Mr Kohl,

a Christian conservative whose

war memories are firmly etched Instead its chancellor is a left-of-

centre lawyer who in 1978 repre-

sented the terrorist Horst Mahler,

who omitted "so help me God" from his official oath and who, at

54, is too young to remember the

In his government declaration

the equivalent of a US inaugu-

ration speech - Mr Schröder

spoke of a "grown-up, self-confident" country that for the

first time since the second world

war had voted a government out

of office; "a self-confidence of a

grown-up nation that doesn't

have to feel superior or inferior

to anyone, that accepts its his-

tory and responsibility - but is forward looking". It is a Social Democrat-led

coalition government of a "new"

political centre that has brought

the environmentalist, pacifist

Greens into federal office for the

first time. It is looking for alter-

native answers to mass unem-

ployment and to the country's 19

atomic power stations. And it is

looking to bring "social justice"

to a reunited Germany where the

tion of the east has given way to

It is also a government that

where it holds the presidency in

acceptable cost to the German

Does, then, the start of the Ber-

tive or energetic Germany? A

glance at the country's corporate

restructuring and reorientation

towards the demands of global

markets led to the merger in May

Then, last month. Deutsche

Bank swooped to buy Bankers Trust, the eighth-largest US

bank, Deutsche Bank has also

signalled a break with the tradi-

tional cosy relationship between

banks and industry by spinning

off its DM40hn (\$23.9bn) indus-

No Oskar night

the euro-zone gather in Brussels

announcement of euro exchange

rates. But Lafontaine will not be among them: he is relaxing on

holiday and doesn't plan to drop

In for a quick off-the-cuff speech

or even a glass of Riesling. Lafontaine's absence is sure to

drain any colour from What

promises to be a fairly sombre

gathering. His place is being

taken by former businessman

amiable enough sort of chap but

turned German economics

minister Werner Müller, an

without a track record of

mischief-making. Lafontaine, after all, has

distinguished himself since

entering office in October by

things European. In just a few short weeks the fun-loving

out his stall with calls for tax

co-ordination - lower interest

rates and a cut in Bonn's net-

contribution to Brussels. Still, looking on the bright side

Lafontaine's holiday could be

good news for Germany and its

harmonisation - sorry.

finance minister managed to lay

taking a close interest in all

temerrow night for the historic

in Brussels

of Daimler-Benz and Chrysler.

taxpayer.

does not mean a halt to economic change, the omens are not good.

and political integration - the The main task it has set itself is

opposite is the case - but ensur- combating an unemployment

ing that the RU functions as a total of 4m (about 10 per cent of

economic powerhouse, at an centred on building a consensus

lin republic signal a more asser- nomic recovery. Mr Schröder's

sector suggests the answer is his advisers believe was inflicted 'Yes'. Years of industrial even by Mr Kohl's modest

community and international the workforce). Its response is

pessimism and demands for

greater economic equality.

pursue its own agenda

**COMMENT & ANALYSIS** 

IT WAS THE YEAR WHEN...THE KOHL ERA ENDED

Goodbye to all that

Ralph Atkins asks whether the election of a left-of-centre government and the

start of the Berlin republic signals a more assertive Germany

Hidgs Condition by 111

Grand,

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necessary to sustain it.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922188 Fax: +44 171-407 5700 Wednesday December 30 1998

# Waiting for Japan

With gross domestic product than doubled, from 0.8 per cent down almost 3 per cent, 1998 to 1.8 per cent since November, has been a dreadful year for the Given a falling price level, this Japanese economy. Yet the answer to those asking whether 21/2-3 per cent, enough to ensure a turnaround is on the way is
No. Between September and debt burden if the economy con-December alone, the Interna-tional Monetary Fund reduced its forecast for 1999 from growth of 0.5 per cent to a decline of 0.5 per cent. The outcome could be far worse.

At least five explanations can be given for this depressing

First, companies and house-First, companies and house40 per cent of its exports used
41 holds are beginning to adjust to
40 per cent of its exports used
41 to go to emerging Asia. True,
42 the current account balance has rapid growth is over. But this more than doubled, as a share means that businesses have of GDP, from 14 per cent in more capital than they need, while households possess less wealth than they want. A study by the Japan Center for Eco-balance was also a helpful off-nomic Research concludes that set to the abarp contraction in the share of private investment in plant and equipment in GDP could fall from 16 in 1997 to 11 import compression, not export per cent in 2003. Meanwhile, worried households are set to save still more than before. The reduced desire of companies to invest and increased desire of banking system, the present households to save are the twin plan is inadequate. This is invest and increased desire of blades of Japan's recessionary

Second, with private investment and consumption so weak, the only sources of demand are the public and external sectors. underestimate the scale of the Yet far less has been done to problem. But the biggest diffisecure these than many suppose: broad money has been growing at a mere 4 per cent a year since 1992 (including in 1998); the yen is some 13 per cent higher against the dollar than at the beginning of the year; and, according to the Organisation for Economic Co-operation and Development, the cyclically adjusted general government fiscal deficit, at 4.1 per cent of GDP this year, is no higher than in 1996.

Public debt

Third, even if the government were to wish to adopt a more aggressively expansionary fiscal policy, it must also worry

means real interest rates of debt burden if the economy con-

Import compression Fourth, if the yen were to fall sharply, the international envi-ronment would still be highly unfavourable to a Japanese export drive, not least because

1996 and 23 per cent in 1997, to 3.2 per cent in 1996. In 1998, the improvement in the external domestic demand. But what has driven this improvement is only

Finally, notwithstanding the belated recognition of the need for public refinancing of the partly because undercapital-ised, but solvent, banks have a very limited incentive to take the money on offer. It is also because the authorities still culty is that refinance of the banking system is a necessary condition for renewed growth, but not a sufficient one. There must first be recovery in profitable borrowing opportunities.

As time has passed, measures needed to arrest Japan's decline have become more radical and the domestic and international environment more unfavourable. What is needed, by now, is a systematic and decisive policy comprising a very large fiscal deficit financed by borrowing from the Bank of Japan, a much weaker yen, and phased economic liberalisation.

The authorities still think they can tinker their way, piecemeal, out of the crists. about the rise in public sector They cannot. Only when they indebtedness. Yields on 10-year realise this will strong recovery government bonds have more become a prospect, not a hope.

# An EU chance to lead in trade

With the launch of the euro, an obligation to shoulder more enlargement and much-needed responsibility for maintaining institutional reform on its open international trade. How agenda, the European Union might seem to have enough on its plate to occupy it until well into the new millennium. These challenges create an obvious temptation to dwall on priorities close to home. Yet there has rarely been a moment when it was more important for the EU to look beyond its own borders and play a fuller and more active

international role The area where constructive EU initiative is most urgently needed, and most likely to yield rewards, is world trade. The nearterm fate of the global economy depends crucially on keeping markets open - above all, in the trich countries which are currently the only source of growth. Only if they are ready to absorb substantially increased exports from troubled emerging economies will the latter enjoy a

austainable recovery.

To date, the EU has avoided a rash of import barriers. But that will become harder if a continuing rise in the US trade deficit stokes protectionist pressures there, which could swiftly spread to Europe. Uncertainties about how successfully Bill Clinton can keep such forces in check have. been greatly increased by the impact of impeachment on his

political authority at home. But questions about the future US role also run much deeper. Its contribution as principal architect of the multilateral trade system since the second world war grew out of its strategic commitment to containing communism worldwide. The end of the cold war has diminished both the perceived need among US policymakers to continue exercising that leadership, and the political support in the country at large

Economic superpower Neither geo-political circumstances, nor its own institutional ship in trade, the external rela-make-up, permit the EU to tions field where its members assume the role traditionally have worked together longest played by the US, even if it and most successfully, what wanted to. But as the world's chance is there of them speaking only other economic superpower, with one voice on foreign policy the EU has a clear interest and and security?

should it so about doing so? Its first priority should be to fulfil its commitments in the World Trade Organisation scrupolously. As well as implementing the Uruguay Round agree-ment, it must uphold the rule of law by complying - much more rigorously than in the case of bananas - with the letter of WTO

Flawed legislation

Second, the EU must resist demands for protection, notably in the form of anti-dumping. It must also avoid poorly thought-out measures which needlessly irritate the US and other trade partners. Particular care is required when drafting single market legislation: all too often, flawed attempts to bridge inter-nal EU differences have created external trade frictions.

Finally, and most important, generated little enthusiasm.

They may only do so if the EU shows it is genuinely willing to lower its own biggest trade barriers - above all, in agriculture, A firm commitment to achieving real progress in liberalising this sector would be a big contribution to creating a fairer and more open world trade system, increasing the welfare of the EU's citi-

with trade partners. Such an idea may be dismissed as unrealistic. But the EU will only carry political - as well as economic - weight in the world if it defines its common interests in

If it cannot show such leader-

trial holdings into separate unions want a redistribution of distribution, distributio

the EU must push hard for fur-ther multilateral trade liberalisation, the success of which offers the best safeguard against protectionism. Sir Leon Brittan, the trade commissioner, wants a comprehensive new round of talks. But so far, his calls have

sens and enhancing its credibility

terms of internationally shared

new monetary neighbours. He's sure to come back refreshed and simply bursting with good ideas.

between labour, employers and

the state of the sort that fash-

ioned Germany's post-war eco-

"alliance for jobs" is aimed, delib-

erately, at rectifying the damage

achievements in reforming gener-

ous sick pay and employment

for jobs" unsuccessfully and it is arguable whether, even in Ger-

possible in 1999.

But Mr Kohl tried an "alliance

Barking mad

The euro, it seems, is heading for a safe birth. The most dangerous man in Europe – allas German finance minister Oskar Lafontaine Howis of protest in Belgrade as the cash-strapped city authorities stap a tax on dogs. Mobile telephones and guns have already been targeted by - has decided to skip the single currency's celebratory launch. Finance ministers from across

> Rottweller to the furryest lapdog will be subject to a new carnine The annual tax on guard dogs. has been set at a concessionary 75 dinars (\$7.50), while pedigree pooches will cost twice as much The rest are to be charged at a rabid 220 diners - a huge sum in

a city where pensions are in

arrears by several months and

the average monthly wage is less

revenue-raising council members;

now everything from the fiercest

than \$100. A Serb refugee who runs Beigrade's only asylum for the doggy equivalent is threatening to unleash all his 500 charges in protest. Dog owners say they too will take to the streets with their pets. But Spasoje Krunic, head of the city council, is standing firm: he can be seen daily, along with other top officials, walking their canine compenions - all with outstanding pedigrees.

No immunity

Slovak embassies have been in ambassadors coming and going

argues that there remains strong many, a consensus approach is ocial resistance to the creation For business, the "alliance for of lower-paid, lower status jobs of jobs" has to focus on containing the sort that have cut unemploycosts, lowering taxes and continuing wage moderation. The jobs is about distributing work -

to eventual disposals. Meanwhile, Germany's highly capital- value creation. It is not an

age households by cutting basic

The result is a

pragmatic approach

to Europe from a

new generation of

political leaders

allowances - with industry

largely footing the bill through

Professor Meinhard Miegel,

director of the Bonn institute for

economic and social research.

reduced tax breaks.

initial emphoria over the libera- ate is merging with Alusuisse- on overtime or reductions in going the way that would create tion of the east has given way to Lonza of Switzerland; the maximum working hours.

Hoschst pharmaceuticals group The government's priorities

Poulenc of France. The message to those of business. The

even by Mr Kohl's modest rate income tax and raising child

**OBSERVER** 

is teaming up with Rhône- also differ in significant respects able."

faster than diplomatic bags. Two-thirds of the country's ambassadors were recalled in March as prime minister Vladimir Mediar humiedly filled embassies with political supporters lust before an election he was bound to lose. The new government, which took affice at the end of October, immediately sacked Median's nominees and is in the

process of appointing its

supporters.

But one ambassador is proving particularly hard to get rid off. Zdenka Krampiova, the former foreign minister, was told to return to Slovakia by November 18 after less than a month as ambassador to Canada. She has now ignored three deadlines to return - and her diplomatic passport has been cancelled. New foreign minister Eduard Kukan also wants to sack her from the foreign ministry - when she can be found to receive her notice. But the rogue ambassador says she will not return until what she describes as a malicious campaign against her has been called off. How's that for diplomacy?

Turin crowd

Those Italian anarchists will stop at nothing. Their latest victim is baby Jesus, kidnapped from a nativity scene set up by Turin city council. A note sent to the La Repubblica newspaper demands the release of one

Silvano Pellasero, arrested last

spring after an alleged attempt to sabotage a high-speed train. "Free Silvano now or Jesus Is deadl" says the anonymous note, sent with a photo of the statue clutching two Sunday newspapers in its wooden hands. But the artist responsible for

that would be socially unaccept-

der and Mr Lafontaine believe

the introduction of the Euro will

For some in Europe the talk in

Bonn and Paris of tax harmonisa-

tion and greater use of majority

voting - as opposed to the princi-ple of unanimity - has been a harsh reminder of the pace at

which the debate is moving. But

Mr Lafontaine and Mr Schröder

find the UK's protests hard to

understand. In Germany it was

difficult to give up the D-Mark," says Mr Lafontaine, "We have

had our own experience in trying

to convince people."

Mr Schröder argues that Ger-

many is part of an increasingly

integrated Europe, not through

compulsion but by choice. "I

building the nativity display reckons that such bully-boy tactics should be ignored. "Sure, they've taken a symbol," says artist Emanuele Luzzati. "But we're only talking about a piece

Title fight

Fancy a new image for the New Year? Observer has just received a shopping list of honours. awards, noble, military and ecclesiastical ranks - courtesy of in organisation calling itself the Holy Roman Empire. Based in Paphos, Cyprus, and

run by Count Lother-Johann van der Hoort, it has a title to suit every occasion. What's more. there's a 50 per cent discount in force until January 20. Starting with the "superior status" stuff. you can turn yourself into an archduke, a grand duke, a marquis, baron or simple knight for little more than \$150. The rank of major-general is a snip at \$125, while you can be installed as a cardinal for only a few

dollars more. Observer isn't quite sure what to make of it all - but as the Count says all profits go to

says. "By that I mean a single Europe. That is something I want. I am a German, but also a

Germany's history still rein-forces that European identity. But it is a different calculation to that of Mr Kohl, or Hans-Dietrich Genscher, foreign minister between 1974 and 1992, who coauthored Germany's final settlement with the victors of the

1939-45 war. Mr Schröder's election has, to an extent, proved cathartic. Mar-tin Walser, the novelist, has sparked controversy by suggesting Germans should no longer be preoccupied by the events of the 1930s and 1940s and by complaining of the media's "constant

presentation of our shame". Michael Naumann, the former publisher who is Mr Schröder's minister for cultural affairs, is opposing plans for a giant Holo-caust memorial near the Bran-denburg Gate in the centre of Berlin. The proposal for a field of stone slabs designed by Peter Elsenmann, the New York archi-tect - which Mr Naumann criticises as being overwhelming - is likely to be replaced by a less brutal exhibition or depository of Holocaust evidence.

Germany's reflections on the past are far from extinguished, however. Mr Fischer talks about a "collective memory of our neighbours" - which could include potential new members of the EU - that obliges restraint in the extent to which Germany pursues national interests. Martin Mantzke, editor at the German foreign policy association, politician would ever talk about Germany first - but they would certainly not talk about Germany last." It requires a stress on inter-national solidarity; German official support for this month's US and UK airstrikes on Iraq was loyal, despite private misgivings about the moral and strategic

The result is a pragmatic approach to Europe from a new generation of political leaders. In contrast with Mr Kohl, the gov the Viag power-based conglomer- intensive economy through limits economic question. We are not erament does not see peace within an integrated Europe or nationalist wars as the only alternatives. As one European policy strategist in Bonn says: "We have Where the new German gov- to make the European Union takes a more questioning stance is that Germany industry can act "socially just" tax reform plans ernment has been more deter- worthwhile [for Germans]."

towards the European Union, fast to remain world-beating. ---- of Oakar Lafontaine, finance mine mined, and even confrontational, Mr. Schröder recognises the Can the government be as ister, are calculated to help aver- is in European policy. Mr Schrö- associations created by the move to Berlin, "Sometimes Berlin still sounds too authoritarian force the formation of economic Prussian, too centralist," he and financial policies - as well as admitted in his government dec monetary policy - at European laration. "Against that, we are level. That means, above all, a setting our - completely unag-European pact on job creation gressive - vision of a Republic of with binding and verifiable the New Centre. This New Centre excludes nobody. It stands for solidarity and innovation, for enterprise and a sense of citizenship, for ecological responsibility and a political leadership that seizes chances. Symbolically, this New Centre is taking shape in Berlin - in the middle of Germany and the middle of

> Thus, his pursuit of a distinct German agenda is hedged by a recognition of geography and polities, as well as history. In the centre of Europe it is surrounded by potential allies - or partners that could quickly form coalitions against Germany's interests. That requires a cautious stance by the new Berlin repub-

## Ginancial Times

#### 100 years ago Shoddy German Goods

We have often contended when discussing the matter of foreign competition in trade that it is not to Germany, but to the United States, that British manufacturers should pay the most attention since, manufacture of cheep goods with a high finish, the United States are likely to compete with our manufacturers in quality as well as price and finish. It is interesting, therefore, to note the very frank opinion on the subject of German trade expressed by one American Consul on the relations of the United States with European countries. "The ground that Germany has won in the foreign markets cannot long be retained, owing to the poor material and workmanship of some of their

#### 50 years ago

French-African Gold Paris, Dec. 29. Following a decision of the French Government, producers of gold mined in French Africa are henceforth authorised to sell one half of their output on the Paris free market, and the other half in foreign countries under an export ficence system.

WEDNESDAY DECEMBER 30 1998

THE LEX COLUMN

# French defence

One thing France fears more than losing control is being left out. Hence the gov-ernment's belated decision to allow Thomson-CSF to pursue a deal with Marconi Electronics, the defence unit of the UK's General Electric Company. Hence, too, its willingness to see its 40 per cent stake in the French defence group fall below 10 per cent following any merger.

Even so, this may be too little, too late. A merger between Thomson and Marconi, Europe's top two defence electronics companies, theoretically offers great scope for value creation - probably worth over 33bn in present value terms. However, stripping out the duplication in practice is another matter, particularly if there are political constraints on cutting costs at low-margin Thomson. Not surprisingly, GEC would prefer Thomson's total priva-

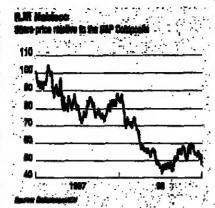
Disagreements over Marconi's value are also a problem. Putting Marconi's forecast £430m 1999 operating profits on a multiple of 13-14 times, a little higher than Raytheon of the US, would produce a value of 25.6bn-26bn (\$9.4bn-\$10bn). Given Thomson's market value of \$6.6bu, that suggests ownership should be split 60:40 in the UK company's favour — which would

be hard to square with Gellic pride. The ratio could, of course, be evened up by Thomson's raising new equity or Mar-coni's being loaded up with debt. But the French company cannot drive too hard a bargain: Marconi is flirting with both British Aerospace and Lockheed Martin of the US; Thomson's alternative prospects are not so bright.

#### RJR Nabisco

Two years after his first, unsuccessful attempt to split up RJR Nabisco, Carl Icahn is back. The corporate raider has spent \$477m buying a 5.6 per cent stake in olds tobacco at May's annual meeting.

There is undoubtedly value to be unlocked - as Steven Goldstone, RJR chairman, concedes. The shares are currently trading at around \$29. But its 80.5 per cent stake in separately quoted Nabisco is worth over \$25 a share on its own. Putting the combined US and interna-



Philip Morris's 16 times - produces

Where Mr Icahn and Mr Goldstone part company is on how best to release this value. Mr Icahn argues that, following the tobacco settlement with US states, the legal arguments for delaying a demerger have disappeared. Mr Goldstone is not so sure, especially since plenty of individual lawsuits are still ongoing. In any case, his first priority is to fix RJR's alling international tobacco division, ideally by pairing it with a stronger rival such as Britain's BAT Industries. Since analysis estimate that an outright sale of the unit could add another \$6.\$7 a share to current break-up calculations, Mr Goldstone should be given a hit more time to pursue his plan. But it is good Mr Icahn is breathing down

#### Italian pay-television

So Rupert Murdoch has finally pulled off an Italian media deal. But the media mogul's agreement to acquire up to 30 per cent of Stream, the loss-making pay-belevithe company and says he will press for a sion outfit; from Telecom Italia is not demerger of Nabisco foods from RJ Reyn unblamished. For a start, Mr Murdoch is taking on a larger slice than the minority stake he originally bargained on. Then there is the question of whether the gam-

ble will pay off.
The initial payment, \$121m for the stake, is not the issue. Much higher costs will be incurred in acquiring pay-TV rights in soccer and films. Without those, Stream will not be able to establish itself sarnings - a conservative discount to as a credible competitor to Talepio, the

existing pay-TV network. Indeed, there is considerable doubt over whether Mr Murdoch will be able to assemble these rights at all since Telephi has signed exclusive six-year deals with seven leading football clubs and sewn up film rights until 2008.

What is clear, though, is that success will be extremely expensive - the Murdoch camp is already threatening to bid \$2.5bn over five years for the soccer rights. And a vicious bidding war could make the economics of pay-TV unattractive for both camps.

True, competition could spur the market's growth. But that will only be because of increased marketing spending and keener pricing. No wonder Franco Bernabe, Telecom Italia's new boss, is cut-

#### Marks and Spencer

'The UK retail industry rumour that Marks and Spencer would start its sale before Christmas proved unfounded, but the one-time high street favourite produced an equally dramatic seasonal surprise. For the first time in recent memory, it has invested in a nationwide television

There is nothing remarkable about the 30-second commercials per se, but the very fact that M&S now sees the need for high profile promotions testifies to the fact that it can no longer rely on its oncemighty brand to pull shoppers in off the

Peter Salsbury, the new chief executive, may be trying to indicate that the group is becoming less inward-looking and learning how to communicate with its customers. He has, for example, correctly diagnosed the problem that many of M&S's loyal underwear buyers would never think of looking in its stores for

their home furnishings.
But simply telling customers what M&S has to offer is not enough. If the campaign is to have a lasting benefit, the customers that are persuaded back into its stores will have to be pleasantly surprised by what they find. The marketing strategy may have changed dramatically, but M&S's products, prices and stores have not. Mr Salsbury is right to be challenging M&S's conventional wisdom, but he needs to follow through with more far-reaching changes on the ground.

# Japan's recession leaves homeless out in the cold

Osaka is struggling to cope with the number of people living rough on its streets, reports Alexandra Harney

A tem every evening in a neighbourhood in Osaka.

Japan's second largest city, an entire community is uprooted. Gathering duffel bags, umbrellas and backpacks, clutching canned coffee and bags of potato chips, hundreds of men queue for hours for a ticket that gives them a futon in a tent and a packet of biscuits for the

square mile of Japan's largest indus-trial city lined with abandoned cars, overturned shopping earts and dis-carded hicycles. It contains Japan's largest homeless population - conservatively estimated at 1,200 people. They represent the darkest side of

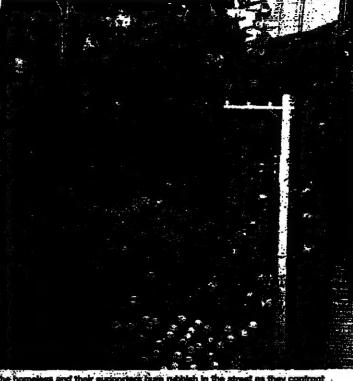
the Japanese recession. Japan's pro-longed economic slump has driven the unemployment rate up to 4.4 per period, and has forced thousands of manufacturing and construction workers out of their jobs. In the Kinki region, which includes Osaka, the jobless rate reached 5.2 per cent last quarter. Government stimulus packages worth thousands of billions

of yen have had little, if any, impact. The authorities appear incapable of coping with the crisis. In a scene that has been repeated countless times in homeless areas in Tokyo, the Osaka government this week forcibly removed homeless people from the Airin area to satisfy residents' complaints about the smell.

"Not a single one of the people

here is working. Just look at their faces. Would you hire them?" says a men standing at a brightly lit bank of vending machines next to the line of homeless people awaiting their shelter tickets. Behind him, men are picking used glass jars out of a recycling bin to get a drink of water."

According to a study commissioned by the Osaka city government, there were 8,660 homeless people living within the city limits in August. While the largest group is concentrated in the Airin area, the others are crowded into parks, train stations, and on street corners around the city. Some of the homeless are registered as day labourers, tract work such as building houses, surveying land, and doing simple



The homeless and their su

depand for casual labora.

"The good people are all taken, and the older people naturally lose out," says Yutaka Isumi, the Osaka official in charge of the city's homeless policy.

policy has been of little help. City officials admit the criteria for receiving welfare benefits vary by region and require examinations many homeless people are reluctant to

endure. Worse, the government has been cutting its welfare spending. The official shelter system is also relatively underdeveloped. Tokyo, where a study this summer found the number of homeless had ballooned from 600 people to 4,300 in a year, has only two shelters which open for four months during the winter with capacity for only 300

City officials argue that Japan's inability to respond to the increase in its homeless population is not simply one of bureaucretic oversight but the result of public opposition, budgetary difficulties and official

the homeless problem. Some people

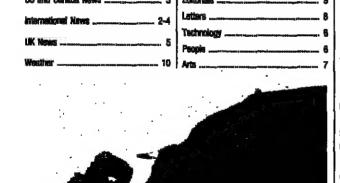
But other people, who work so hard to support their families and pay their taxes ask why we have to take their taxes to help the homeless people, who are not working and

just lying around," says Mr Izumi. Toshiaki Mori, a city official who has been studying homeless policies in the US and Europe, says: "Japan's bomeless are not like those in Americs or Europe, where they have families. Here, they are single and male. But the scale of the problem in Osaka has come to a point where

something must be done." Yesterday, the Tokyo government said it had decided to postpone its campaign to build a support centre for the homeless until next year

because of local opposition. The recession has prompted offi cials from five of Japan's largest metropolitan areas, including Tokyo, Osaka and Yokohama, to appeal to the central government for additional funding. But in the current fiscal environment such additional spending seems highly unlikely. Disputes over which ministry has authority over the problem have also try's homeless, it promises to be a

### CONTENTS **Features**



Blood and sand: Spanish builfighter Jaime Diez, known se 🖹 Cordo was gored by a wounded built yesterday at a builting in Cell, Co He is recovering in hospital in the capital, Bogota.

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### FT WEATHER GUIDE

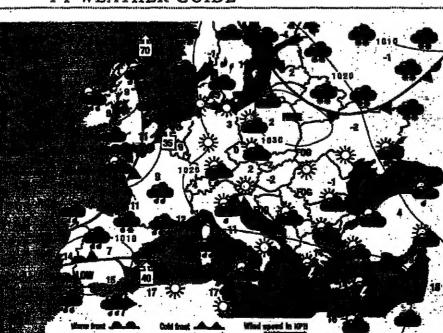
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## Europe today

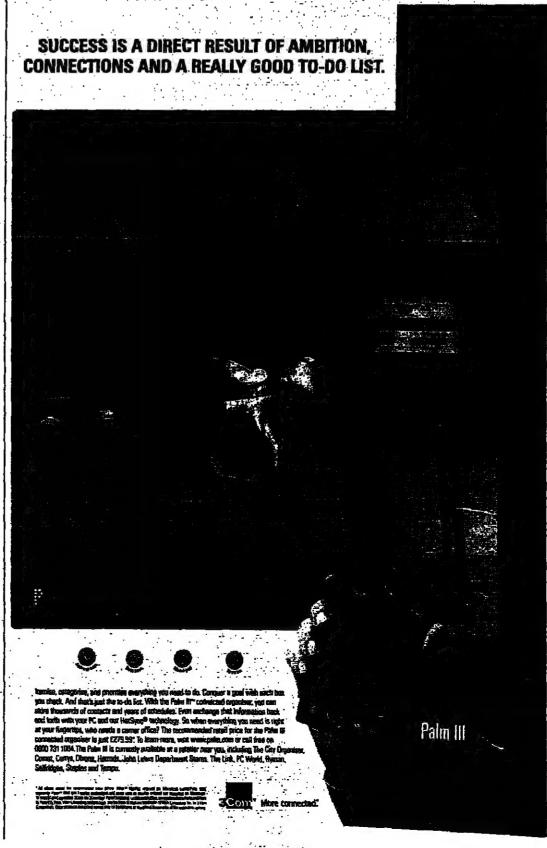
Scandinavia will be mostly dry but there will be snow in north and em Norway. North-eastern Europe will have snow showers. High pressure over central and eastern Europe will give sunshine k places, although fog may larger in sheltered locations. The iberian Peninsula will be unsettled owing to a low pressure system, with heavy, thundary rain likely in southern Spain, Italy will be fine, with show ers confined to the north. The eastem Mediterranean will have show-ers and longer periods of rain, some

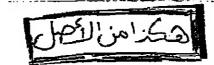
accompanied by thunder. Five-day forecast

North-eastern Europe will see snow flurries and icy patches. Central and eastern Europe will remain dry over the weekend but there will be a continued risk of fog. Western Europe will continue unsettled with spells of rain, although Sunday should be mostly dry.



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INSIDE

## Air France ready to take off

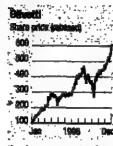


Jean-Cyril Spinetta (left), the Air France chairman, expects 1999 to be a turning point for the French national carrier. Along with the airline's longawaited partial privatisation, 1999 should be the year the company decides which of its

Defta Air Lines - It is to join in a new global alliance. Meanwhile, the expansion of its hub at Roissy, north of Paris, will take a big step forward with the planned opening of a third runway in April. Page 15

**Currency peg rumours dog Brazil** quiet year-end markets, a rumour from New ork that Brazil was about to abandon its curncy peg got more than the usual attention. The story was encouraged by a record daily outflow of dollars from Brazil on Monday and repeated heavy falls in the country's stock market. But analysts pointed out that much of the outflow should have been expected. Page 18

Olivetti ends year on a high



Shares in Olivetti, the computer and telecommunications group, ended the day L130 or 2.3 per cent higher at L5,710 on the Mibbel index in Milan. The stock has been buoved by optimism about the prospects for its infostrada fixed-line unit.

most heavily traded on the bourse yesterday, have risen 509 per cent Since the start of the year. Page 28

K waits for telecoms deregulation ith only days to go before one of Hong Kong's last big private monopolies is cracked open, activity within the telecommunications sector is frenetic. Local and international telecome operators are jockeying for position ahead of January 1, when the territory's fucrative inter-national direct dial market is deregulated. Companies have been signing affiances, slashing tar-lifts and advertising heavily. Page 12

Central bankers warn on earnings European central bankers admitted that 1999 would be tough on the economic front, confirm ing analysts' views that lower corporate eartsings were in prospect. Page 17

Tokyo up despite rise in bond yields Shares in Tokyo, boosted by last-minute trades of a large-lot futures order, rose despite a rise

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# Conoco to take \$50m charge

Oil group plans 975 job losses and capital spending cut

vesterday as the US oil company said it would take an after-tax charge of \$50m, or cents per share, against fourth-quarter earnings to cut costs and johs.

Stores take drastic measures in 🕮

Japan's retailer

Facing the possibility of a jump 40 per cent compared

leading supermarket chains, the first six months of this

The company said it expected annual savings of \$60m from the action, which will include 975 job cuts. It also said it would reduce its canital spending in 1999 by \$500m, or 21 per cent, to \$1.8bm

Conoco, based in Houston

By Alexandra Harney in Tokyo

Ito Yokado, one of Japan's

largest retailers, has this week

launched huge discount sales

at its supermarket and conve-

nience store chains during the

key end-year shopping season

in an attempt to revive slug-

The move by Ito Yokado and

its subsidiary Seven Eleven,

he leading convenience store

chain, to cut prices between

5 and 10 per cent at its 8,000

stores, highlights the increas-

ingly drastic measures Japa-

nese companies and politicians

are taking to drum up demand

in the country's longest

sharp contraction in sales vol-

umes this year, Ito Yokado,

Daiel, and Jusco, three of the

recorded recession.

gish consumer sentiment.

Rayal Dutch Shell group and atilield service and equipment Texaco — that are curtailing supply group, which is to cut spending plans as the lowest 2,750 jobs in its energy services oil prices to hit the industry in more than a decade squeeze cash flow and profits.

The slump, which has lasted expected, has also prompted unprecedented consolidation led by Exxon's planned acquisition of Mobil and BP's operating of intended takeover of Amoco. Conoco's action came on the joined a growing band of big beels of an announcement.

year-end shopping spree

have tried waiving a consump-

tion tax, which was raised

from 3 to 5 per cent in April

1997. Other stores, such as

Jeans Mate, the clothing

retailer, have shifted to 24-

hour operation. Last month,

the Japanese government

offered some households shop-

ping coupons worth Y20,000

Ito Yokado is confident its

sale will push it ahead of the

selling month in Japan, and

the last week is the time when

our customers have the great-

est opportunity to shop," the

three days of the sale, Ito

Yokado has already seen sales

with the same period last year.

But increased sales may not

(\$174) starting next year.

longer and hit harder than cult for companies that serve the oilfield in the energy business," said Dave Lesar, P burton presides

slipped to Y34.6bn from

Y87.7bn during the same

period last year, although

turnover improved slightly to

Yl,600bn. Rival supermarket

Daiei fared even worse, post-

high of 4.4 per cent, household

spending falling for 12 months,

and incomes steadily declin-

ing, analysts warned that

ger that if they become depen-

dent on [bargain sales], that

With the jobless rate at a

ing net losses of Y963m.

oil companies - including Monday by Halliburton, the the margins that we would group and take pre-tax charges in the fourth quarter totalling

"It's going to be very diffi-

like and there are going to be companies that potentially don't survive this kind of an

The chief problem for Halliburton and its sub-contractors is that their oil company customers are spending less.

intouched. The company, rojects last year including the

giant Britannia natural gas field development in the UK North Sea, will focus on its deep-water exploration and production efforts. The company has 16,000 reg ular employees and more than

27,000 full-time contractors. It had net income of \$109.7m on sales of \$25.78bn last year and was expected to earn six cents per share in the fourth

Stock Exchange.

Conoco said it would cut its quarter, according to a consensus of analysts compiled by a to \$1.3bn, leaving its First Call, the research firm. capital budget for refin-By early afternoon in New York, Conoco shares were down \$1/4 to \$20% on the New



#### over time the impact of each company said. In the first sale wanes, Clearly the fundamentals are still the same. Retail sales have been in a slump since the consumption

# European trading lifts LSE to record year

By Norma Cohen in London

Record volumes of shares panies largely domiciled out-traded hands on the London side the UK - came from Euro-Stock Exchange in 1998, with overall turnover boosted by a more than 50 per cent rise in share trading, the exchange

The LSE, which said its fig-ures were preliminary, halled volatile world markets." the result as evidence that it has maintained its role as the not believe the latest data centre for international share undermined the rationale for trading in Europe. The major- its plan to link with the Frankity of the rise in trading in furt Stock Exchange, with the

pean equities. "London's position as a leading international market was further strengthened during the year." the exchange said. "This was despite the slowdown in the

But the eachange said it did

international equities - long-term goal of creating a The latest data show that panies choosing to list on the Europe's largest companies The first phase of that plan

is set to take effect in early January. "A number of firms have put forward estimates suggesting that trading in Euro-land stocks is likely to double over the next five years. The reason is that with an aging population, we expect a significant shift in national savings patterns. Although we have a large share of the pie now, that could change

equities in London was despite difficult markets in the 22.195bn (\$3.674bn) as measured by value, up 52 per cent from 1997. The number of bargains transacted also rose sharply by 30 per cent to 7.12m.

from 5.45m in 1997. Turnover in UK shares rose sharply, up 22 per cent to ued at £2,725bn.

The number of smaller com- London stocks, Page 24

second half of the year.

Of the 197 companies joining the exchange in 1998, 144 were smaller companies.

Aggregate market capitalisation of domestic and international companies achieved much more modestly by 2.2 per record year-end totals, with cent to a total value of UK companies having a com-£1,084.6bn. However, the num- bined worth of about £1,352bn ber of bargains increased more and overseas companies val-

## Lafarge set for Serbian cement plant deal

By Guy Dinmore in Belgrade

off a rival bid by Britain's RMC to win agreement to take a majority stake in Serbia's state-owned Beocin cement

But diplomats said European Union sanctions against Serbia could block the proposed deal. Miladin Vuletic, a senior official at Beocin, said vesterday that Serbia had selected Lafarge from a number of companies and that an agreement should be signed by February. He said RMC had been ruled out after it said no payment could be made while EU sanctions against Belgrade were still in place.

Asked if Lafarge would be able to get round the sanctions. Mr Vuletic replied: "1

EU sanctions imposed this year in response to the crackdown by government forces in Kosovo province prohibit fresh investment in Serbia. The deal would be the largest privatisation sale by the cash-strapped Serbian government since the partial sale of Telecom Serbia 18 months ago.

A government official, who asked not to be named, said Beocin was valued at \$150m and Lafarge would take about 51 per cent. Lafarge had also offered a credit line to the Serbian government of about \$75m. On the EU investment ban, he said: "There are ways to get around that."

But a French diplomat in Belgrade said Lafarge could only sign a letter of intent and that the deal could not go shead while EU sanctions were in force. "As far as the French government is concerned, we will respect the interdiction on investment until the last

Beocin, in the northern province of Vojvodina, produces about 1m tonnes of cement a year, It is in demand because of reconstruction following the Yugoslavia.

Beocin's management board voted in favour of RMC but was overruled by members of the government, the official Serbian source said. Serbian newspapers suggested political factors influenced the choice of a French company because of Britain's perceived tougher line towards Kosovo.

Negotiators from Lafarge arrived to Belgrade yesterday but were not available for com-



BARRY RILEY

# It's neck and neck in the bonds and equities stakes

Nine years ago, I speculated that the 1990s might prove to be the decade of the bond, in contrast to the 1980s, which had been a golden era for equities. My focus was on the UK, where bonds had enormous scope to gain from the secular decline of inflation. but the potential for bond outperformance existed sewhere too

I compiled progress reports after 2% and 5 years, at which points UK government bonds were indeed showing better cumulative returns than UK equities. However, after 71/2 years equities had snatched the lead. Now the decade is 90 per cent completed, and it seems a good moment to update the statistics as the ace enters the final straight. Globally, there is nothing in it. The JP Morgan Global

Government Bond Index was leading consistently until early 1977 when the FT/S&P Actuaries World Index surged forward. Equities stayed ahead until July this year, but they faltered and bonds have almost caught up. The respective annualised dollar returns are now 9.5 and 9.4 per cent in favour of equities. But in the UK, bonds are

is there a warning here for now significantly shead on the basis of my original comparison of the All-Share Index and the over 15 Years gilt-edged index. Against a 18.6 per cent All-Share return in local currency, long gilts 17.4 per cent, twice as much as

extraordinary 14.8 per cent. The high average duration of gilts gives them the edge over other government bonds when interest rates are falling, and this index specifically captures the high returns at the long end. The JPM UK Index, covering the broader gilts market, is running slightly behind the All-Share. On the other hand, risky bonds should

give significantly higher returns than top grade overnment paper.
The overall global parity in bond and equity returns between the deflation-hit markets of Japan and bouning

Wall Street Japanese government bonds have faltered during the past week or two, and hit year-endshow excellent total returns over nine years of 7A per cent annualised. Equities have suffered negative returns of 8.8 per cent, which demonstrates the impact of Japan's yawning output gap.

Well Street's bulls? In fact US equity and bond returns stayed very close until the beginning of 1995. Since then, however, equities have returned 29.4 per cent a year while Treasuries have managed a merely respectable 10.1 per cent. Calculated over the full nine years, US equities have returned an ammalised

As for Germany, bonds stayed ahead until 1997 when a Wall Street-style equity bull narket began to develop. However, the Continental hourses have faltered in recent months, and the equity return of 10.6 per cent is now only a or so abend of the bund returns - representing a more managable vention than in

most other markets, over the course of the 1990s, of what an equity risk premium should theoretically look like. However, theories about the risk premium remain in the

melting-pot. Only in the US has the puzzlingly high postwar long-term level of 6 or 7 per cent been maintained. It would appear that a different risk premium, the inflation risk premium, has been squeezed out of conventional bonds, especially in countries like the UK where historically inflation has been high. This is a once and for all change,

although the Japanese example shows it can proceed a very long way if the economic circumstances are peculiar enough.

Eventually central banks. led by the US Federal Reserve, may succeed in rekindling inflation. In the meanwhile, however, the squeeze on corporate profits and the fear of deflation in many countries could generate a final burst of glory for bonds.

Notice to the Holders of the issues of Notes and Instruments referred to below

Telefónica Europe B.V.

(a private company with limited liability under Netherlands law with corporate seat in Retterdam)

U.S. \$2,000,000,000

Programme for the Issuance of Debt Instruments guaranteed by

#### TELEFONICA, S.A.

PTE 15,000,000,000 Colleged Floating Rate Notes due 2004 issued under the Programm (the "Pornaguese Escudos Notes")

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Notice is hereby given by Telefónics Europe B.V. (the "Issuer") that at the adjourned meetings of holders of the Portuguese Escudos Notes and holders of the US Dollar Notes (the holders of each series, the "Holders")

held on Thursday, 3rd December, 1998 reconvened from meetings held on Wednesday, 18th November, 1998, the Resolution set our in the notices published on 26th October, 1998 and 20th November, 1998 1996, the Resolution set out in the notices published on 26th October, 1998 and 20th November, 1998 respectively and given to Holders in accordance with the provisions of the terms and conditions of the Instruments and the Issue, Paying Agency Agreement dated 12th November, 1996 made between the Issuer, Telefonica de España, S.A. (now Telefonica, S.A.), Bankers Trust Company as fiscal agent and principal registrar (the "Fiscal Agent"), Bankers Trust Luxembourg S.A. as first alternative registrar, Bankers Trust Luxembourg S.A. and Swiss Bank Corporation (now UBS AG) as paying agents (together with the Fiscal Agent, the "Paying Agents"), was duly passed as Extraordinary Resolution. "THAT the Holders hereby resolve to approve the reorganisation of Telefonica, S.A. (the "Guarantor"), the

guarantor of the Instruments, involving the transfer by the Guarantor of all its assets, liabilities, rights, obligations, operations, employees and all contractual and other undertakings directly or indirectly related to its telecommunications business in Spain to Telefonce Sociedad Operadora de Servicios de Telecommicaciones en España, S.A. (the "Additional Guarantor"), a newly established wholly-owned subsideary of the Guarantor, incorporated in Spain and registered at Madrid Mercantile Registry under registration no.: Volume 13,170, Folio 6, Section 8, Page M-213180, as approved in outline by a general shareholders' meeting of Telefonica, S.A. held on 17th March, 1998 and by a meeting of a hoard of directors of Telefónica, S.A. on 30th September, 1998 and as further detailed in the Briefing to Holders dated 23rd October, 1998 relating to the reorganisation of the Guarantor produced to the Meeting and initialled for the purpose of identification by the Chairman, and to approve the appointment of the Additional Guarantor as an additional guarantor of the Instruments; and the Holders hereby authorise and direct each of the Issuer, the Guarantos, the Additional Guarantor and the Paying Agents to execute, perform and concur in all such deeds, instruments and acre as may be considered by it or them to be necessary or expedient for or incidental to the implementation of this resolution."

30th December, 1998

Telefónica Europe B.V.

# Singer's Brazilian sale fails to lift shares

Singer, the US maker of sewing machines whose brand is a household name from Mexico to Sri Lanka, own sewing machines. has taken the first step in a restructuring forced on it by the collapse of emerging

announced early in the year, Singer said it had sold its retail operations in Brazil. As in several other coun-

branded items such as television sets and refrigerators made by other manufacturers, as well as the company's

ever, the company's battered stock has failed to revive and its immediate outlook, Last week, in the first part in the face of Asia's continuof a disposal programme ingeconomic problems and a gathering slowdown in Latin America, remains clouded. Singer relied on the emerg-

year, including those from added that recent signs of a market between 1993 and affiliated companies. Standard & Poor's, the US

rating agency, put Singer's B+ credit rating under Despite the move, how- review for a downgrade, prompted by its exposure to the emerging world, a slower-than expected programme of asset sales and a weaker cash position.

However, Stephen Goodman, chief executive, said the company did not intend

revival in Asia supported the 1995," said Mr Goodman. The company's view that a relaxation of market restricbroader recovery would be tions and a consumer spendevident in the region in 2000 - though he also warned that hopes of a revival earlier this year had proved

last week, has done little for unfounded Singer's difficulties in Bra-Singer's shares. They were zil reflect the broader prob-lems faced by consumer against a 1993 peak of \$37%. lems faced by consumer While acknowledging that product companies in a Singer had moved more country that sucked in forslowly than it had hoped in

sumer durables, he added.

By Richard Waters in New York tries, the stores sold Singer its \$1.4bn of revenues last emerging economies. He 1990s. "It was a fantastic selling properties to raise cash, Mr Goodman said the ful in scaling back its balance sheet this year.

ing boom led to soaring Despite its problems, Singer is not ready to scale demand for all types of conback in emerging markets. On Thelland, where Singer's The disposal, concluded sales have fallen from \$350m to \$120m over the past five years, Mr Goodman said: recover. In the long term. Thailand is going to make

## Deregulation sets cost-cutting ball rolling in HK telecoms

Groups are jockeying for position as the territory's international direct dial market is opened to competition, writes Louise Lucas.

ith barely a week to W go before one of Hong Hong Kong's poor economic Kong's last big private monopolies is cracked open, activity and price cutting within the telecommunications sector is frenetic.

Local and international telecoms operators are jockeying for position ahead of January 1, when the territory's lucrative international direct dial (IDD) market is thrown open. Eager not to miss a trick, participants have been signing alliances, slashing tariffs and advertising heavily.

Alliances between global players have been signed by New T&T and New World Telephone. These new alliances, the

groups say, will enable them to deliver seamless services when they launch their international simple recales (ISR) services next year. ISR, where operators lease

and sell on existing capacity, is the first phase of Hong Kong's deregulation. From January 1, operators will be able to build their own infra-New T&T's partnership is

with Global One - which groups Deutsche Telekom, France Telecom and Sprint of the US - and this will help it deliver calls by ISR. Overall costs to the company are set to fall by some 20 per cent, according to Stephen IDD services last year Ng, New T&T chairman.

Price cutting on mobile of total turnover. services has also come

climate has prompted Hongkong Telecom to hold off implementing tariff hikes for local lines on January 1, writes Louise Lucas. The right to increase local rates then was part of the group's compensation for the early

surrender of its IDD monopoly. Analysts say Hongkong Telecom may have balked at raising prices when

competition was intensifying. Thus, while the group is eager to rebalance its tariffs - IDD services currently subsidies local once to the tune of HK\$1bn a year - It will continue with its HK\$68.90 monthly fee for local residential lines. Local calls are free, and the

group's local residential line

business operates at a loss.

this month, Hutchison Telecom, the biggest of Hongkong Telecom's rivals, slashed its mobile tariffs by 83 per cent. On the same day, SmarTone, the third biggest mobile operator, launched a new deal of 1,000 minutes for HK\$386 (US\$50)

However at Hongkong Telecom the pace of change has been rather more sedate. accounted for just under half

Attempts to cut costs.

number of years, rica aground in September when the company's 13,500 employees balked at a proposed 10 per cent salary cut. A compromise to link the 13th money pay - a traditional although not obligatory "bonus" paid in Hong Kong - to profitability was

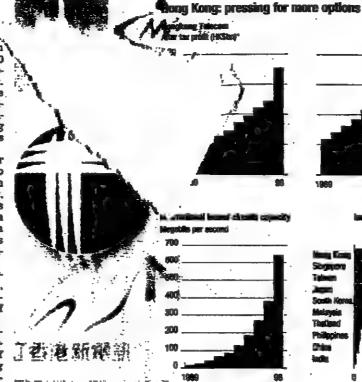
also rejected by staff. Efforts to expand other areas of profitability to replace IDD have also been problematic. Geographically, Hongkong Telecom has achieved little more than a whisper of a promise and a few consultancy-style deals in China, its natural expansion market.

Nor has it made any purchases in south-east Asia, despite signalling its inten-tion to do so at the start of the region's financial crisis. While British Telecommunications has scooped up significant stakes in LG of South Korea and Binariang

of Malaysia, Hongkong Telecom only went as far as to acquire a Hong Kong-based mobile phone company. But that has shed subscribers since the acquisition. Analysis attribute Hongkong Telecom's abortive acquisition trail to parent

Cable and Wireless of the

accrue solely to its subsid-Cable and Wireless set out stringent criteria for majority stakes in any acquisition.



and "basically restricted Hongkong Telecom from making any meaningful investments", says Dylan Tinker, regional telecoms analyst at Jardine Fleming Securities. In contrast, Hongkong

UK, which is loathe to see benefits of an acquisition Telecom has taken more proactive strides in Hong Kong. The company's decision four years ago to create more broadband capacity which can be used for more sharply into focus. Earlier already under way for a sought 50:50 partnerships network-intensive services flow from newer areas the

such as internet and TV means 75 per cent of Hong Kong's 1.8m households are now wired up and ready to receive, among other future services, digital TV. However, this forward

planning has done little to boost short-term revenues. This year's pioneering launch of video-on-demand is unlikely to break even in the next two years, analysts say. Indeed, as profits begin to

pressures on traditional sec Mobile phones are coming under renewed attack with

measures announced by Hutchison and SmarTone. "They [Hongkong Telecom] face the same problem on mobile that they have on IDD: they have resisted lowering prices to gain market share, and now it's going to catch up with them," says

#### **NEWS DIGEST**

#### TRAVEL INDUSTRY

## Preussag agrees takeover offer for First Reisebūro

Preussag, the German group, yesterday unveiled the latest stage in its strategy of transforming itself from a heavy-industrial conglomerate into a travel and logistics oriented company with the announcement it had agreed the takeover of First Reisebüro, Garmany's biggest chain of travel agents. The deal follows Preussag's announcement last week that it had agreed the acquisition of a controlling stake in Thomas Cook, the British travel agency and finen-

cial services company.
Privately-held First Reisebüro operates 560 travel agent outlets. Among the company's shareholders is Wes deutsche Landesbank, the big publicly owned bank that is

also Preussag's largest shareholder. WestLB was also the largest shareholder in Thomas Cook, where it has agreed to sell a total of 50.1 per cent

of the company to Preussag in two tranches.

The takeover of First Reisebūro is being carried out by Hapag-Touristik Union, Preussag's travel and tourism unit, and was pushed through shortly before the end of the year for tax reasons. Financial terms for the deal, which must be approved by the federal cartel office, were not disclosed, Frederick Stildemann, Bonn

#### BANKING

## ABN Amro in euro clearing deal

ABN Arrao said yesterday it had become the first bank to receive approval to clear euros directly from the US. The Dutch bank said its North America regional clearing centre in New York had become a member of the Electronic Clearing House in Frankfurt, which would give it a direct link to Target, the European central bank's settlement

ABN Armo also leunched euroSmart, a centralised clearing service that enables customers to manage their dollar and euro accounts from a single entry point in New York. Clay Harris

#### VEHICLE PARTS

#### SPX to cut 1,000 jobs

Vehicle parts maker SPX Corp said it would cut 1,000 jobs, or about 7 per cent of its workforce, and take a charge in the fourth quarter as it integrated the operations of General Signal, SPX will close about 25 of General Signal's facilities, including its headquarters in Stamford, Connecticut, and take a charge of \$210m-\$250m, before taxes, to cover the costs.

SPX agreed to acquire General Signal in July for about \$2bn, creating a company with annual sales of \$2.5bn in vehicle parts, industrial and electrical controls, and other businesses. The job cuts, which will occur over the next six months, stem from the closings, an early retirement programme and other actions, SPX said.

At the time the deal was announced, SPX said it would be accretive to earnings in 1999 and identified annual cost savings of \$55m-\$60m, which could be realised in the first year after the merger. Analysts have forecast 1999 earnings of \$4.83 a share. SPX shares were trading down \$1/2 to \$65% at midday yesterday. AP-DJ, Muskegon, Michigan

## NATIONAL TREASURY MANAGEMENT AGENCY

## **NATIONAL DEBT OF IRELAND** NOTICE OF REDENOMINATION INTO THE €URO

With effect from 1 January, 1999 Ireland acting through the National Treasury Management Agency will redenominate its negotiable debt instruments denominated in Irish Pounds into

#### The following securities are affected:

SECURITY	COUPON	MATURITY DATE
TREASURY BOND	61/4%	1 APRIL 1999
CAPITAL STOCK	71/2%	15 JULY 1999
TREASURY BOND	8%	18 OCTOBER 2000
CAPITAL STOCK	113/4%	15 APRIL 2000
GOVERNMENT BOND	9%	15 JULY 2001
CAPITAL LOAN	8%	15 OCTOBER 2001
TREASURY BOND	61/2%	18 OCTOBER 2001
TREASURY BOND	DIBOR	19 APRIL 2000
EXCHEQUER BOND	81/4%	30 OCTOBER 2003
CAPITAL STOCK	91/4%	11 JULY 2003
DEVELOPMENT STOCK	1244%	15 JUNE 2000 - 03
TREASURY BOND	61/4%	18 OCTOBER 2004
DEVELOPMENT STOCK	143/4%	1 FEBRUARY 2002 - 04
EXCHEQUER STOCK	61/2%	27 JUNE 2000 - 05
CAPITAL STOCK	121/2%	15 DECEMBER 2005
TREASURY BOND	8%	18 AUGUST 2006
CAPITAL STOCK	9%	1 SEPTEMBER 2006
TREASURY BOND	6%	18 AUGUST 2008
CAPITAL STOCK	81/4%	30 JULY 2008
CAPITAL STOCK	81/2%	1 OCTOBER 2010
CAPITAL STOCK	83/4%	30 SEPTEMBER 2012
CAPITAL STOCK .	81/4%	18 AUGUST 2015

#### Additional securities being redenominated:

- · Securities denominated in Irish Pounds, to which section 69 of the Finance Act, 1985 or section 44 of the Taxes Consolidation Act, 1997 apply, will also be redenominated into the €uro.
- Exchequer Notes.
- Agricultural Commodity Intervention Bills.

#### Redenomination Method

Redenomination shall be effected as follows:

- a) Securities shall be redenominated by the recorded value on the register of each individual holding identified on the register and valued prior to redenomination in the Irish Pound unit being re-stated in the Euro unit, which statement of the value of that individual holding shall be calculated by applying the conversion rate adopted for the Irish Pound unit by the Council of Ministers according to the first sentence of paragraph 4 of Article 109L (inserted by the Treaty on European Union) of the Treaty establishing the European Community to the recorded value of each such
- b) The value of each individual holding shall, after redenomination, be stated on the register to the nearest cent and roundings carried out to determine the value of individual holdings to the nearest cent shall follow the rule that, when the third decimal is equal to or greater than 5, the amount is rounded up to the next cent, while if the third decimal is less than 5, the amount is rounded down to the previous cent;
- c) The National Treasury Management Agency may issue or withdraw such amounts of the securities as may be necessary to ensure that the sum of the values of the individual holdings outstanding in the Euro immediately after redenomination is equivalent to the sum of the values of the individual holdings in Irish Pounds of that security outstanding immediately prior to redenomination and no such issuance or withdrawal shall constitute a contravention of any contractual agreement; and
- d) The National Treasury Management Agency may take all such other steps as may be necessary or desirable consequent on redenomination.

This notice is issued pursuant to Article 7 of the Economic and Monetary Union Act, 1998 (Redenomination of Negotiable Debt Instruments) Order, 1998 (S.L 424 of 1998).

All queries regarding redenomination should be addressed to HEAD OF CONTROL

NATIONAL TREASURY MANAGEMENT AGENCY TREASURY BUILDING, GRAND CANAL STREET, DUBLIN 2, IRELAND TEL: +353 1 676 2266 FAX: +353 1 676 6661

TELEX: 91997 NTMA EI E-MAIL: headofcontrol@utma.je

## **BUSINESSES FOR SALE**

## ALPHA ASTIKA AKINITA

FOR THE PURCHASE OF THE ASSETS OF THE COMPANY

The incorporated company under the title "ALPHA ASTIKA AKINITA A.E." (43 Parepistimiou street, Athens 105 64), in its capacity as special liquidator of the Incorporated company under the title "VICHERAL A.E.V.E. SIDERIS & GEORGIOS SAPCHINAS" with head offices in Larissa, 5th km of the Larissa-Sylaurion highway, Prefecture of Larissa, by virtue of the provision of article 48e, Law 1892/1990 which was added to the provision of article 14, Law 200/1991 ms modified and applicable, and of Judgement No. 931/1998 of the Larissa Court of Appeal,

INVITES all interested parties to declare their interest for the purchase of the total assets of "VIONERAL A.E.V.E. SIDERIS & GEOFIGIOS SAPOUNAS", a company having as its objective the exploitation of a ble-works factory shauted on the 6th km of the Larissa-Sylcourion highway, Prefecture of Larissa, by submitting within a term of twenty (20) days from the present publication, a non-binding declaration of interest in writing.

The assets of the company under liquidation include a fully equipped the works factory situated on the 6th lon of the Larissa-Sylvourion highway, Prefecture of Larissa and the attendant land after.

This factory consists of office buildings, industrial site-warehouse-sheds and ancillary buildings in the surrounding area, covering a total area of 31,857.00 sq.m., fully equipped with both movable and immovable equipment and other special installations-constructions and landscaping works serving the operational requirements and security of the industrial unit. The above complex has been erected on a site covering a total of approx 168,392.00 sq.m.

All parties wishing to declare their interest and receive a detailed All parties wising to occase user statement on a receive a communication, are kindly requested to apply to "ALPHA ASTIKA AKINITA A.E." (Mr. Christos S. Agethopoulos and Gersselmos A. Christopoulos, 43 Panepistimioustreet, 105 64 Athena, tel. No. 325 6111, 328 6110, fax No. 326

### METRO

#### METRO FINANCE B.V. Diemen, The Netherlands

DM 50,000,000 Florting Rate Notes 1998/2001

oche-No. L27 Common Code: 8 880 050 der tie DN 2 billion Multi-Currency Euro Nedium Programme of METRO AG)

The Plate of Interest applicable to the Interest Period from 29 December 1898 to 28 June 1899, inclusively, was determined to be 3,38484 per cent per arrivar. This interest Rate is according to Article 4 of the Pricing Supplement equal to the rate of stemonths DM LIBOR plus a Margin of 16 basis points on the Interest Determination Data. Therefore, on 29 June 1999, Interest is due in the amount of DM 1,711.22 per Note of DM 100.000 priceral instruct. 100,000 principal amount.

Frankfurt am Main, December 1998 Dresdner Bank Aktiengesellschaft Issuing and Principal Paying Agent

THE STARS PROGRAMME STARS 1 PLC

£475,000,000 Class A Floating Rate Mortgage Backed Securities 2029

Notice is hereby given that the Principal outstanding on the subject issue for the interest period December 29, 1998 to March 29, 1999 will be £108,042,500.00.

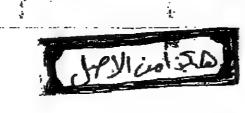
The Principal amount

Robel Agency and Treat Service Riberic, N.A. London

THE STARS **PROGRAMME** STARS 1 PLC £475,000,000

Class A Floating Rate Mortgage Backed Securities 2029 Notice is hereby given that the Rate of Interest has been fixed at 6.69688% and that the interest payable on the relevant interest Payment Date March 29, 1989 against Coupon No. 33 in respect of

will be £62.06, Global Agency and Trust Sen Clabank, N.A. Landon





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On January 4th, Chase will know something you'll need to know. Where your €uros are.

Whether you're investing, financing, trading, settling or safekeeping in euro, Chase is the first financial institution in the world to deliver a one-stop euro solution globally.

Chase has developed the technology and client service capability to settle euro and 'in' currencies via our Frankfurt payments hub. If you'd like to know more about Chase's euro solutions,

Standard Settlement Instructions Chase settles all euro and EMU 'in' currencies via Chase Manhattan Bank A.G.

contact your relationship manager or the EMU Project Office on 44 171 777 2600.

Chase. The right relationship is everything."

# Volvo warns on cost of euro

By Tim Burt in Stockholm

Volvo, the Swedish automotive group, yesterday warned that transaction and currency charges associated with the euro could cost the company up to SKr300m (\$36.9m) a year.

The group, which is urging the Swedish government to join the single currency as soon as possible, said Sweden's decision to abstain from the project meant Volvo would incur higher costs at its car and truck manufacturing plants inside

the euro-zone. "As long as Sweden remains outside the euro, oriented companies will lose Volvo will suffer from a disadvantage in currency and Persson, the executive leading Volvo's euro prepara- currency transaction costs.

Volvo is the first big Swedish corporation to quantify the financial cost of the government's decision not to not have an opt-out from the join the euro, at least in the first wave.

industry has criticised the before 2001, when the coun-

Scania, the Swedish heavy

sharp rise in European sales

this year following increased

fleet demand in France and

The company, which con-

western European market, is

likely to see full-year sales in

the region rise by up to 20

per cent to about 32,000

vehicles, according to indus-

That growth will offset

volatile demand in Latin

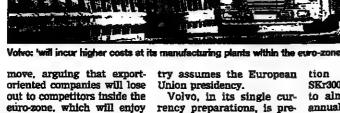
America, where weak sales

and cost overruns in Brazil -

Scania's single largest mar-

WORLD BOND PRICES

try and company estimates.



Sweden's ruling Social Democrats have adopted a wait-and-see approach to the euro, even though it does Maastricht treaty.

A referendum on Swedish participation is not expected

ket - could dent the group's

Sales in the region are

cent in the 12 months to Jan-

In a bid to improve mar-

gins in Latin America,

Scania has laid off 200 work-

from SKr39.7bn to SKr46bn.

-0.08

+0.01

profit growth for 1998.

truck maker, is expecting a forecast to fall by 15-20 per

trois about 15 per cent of the ers in Brazil - almost 8 per

mary 31.

months.

try assumes the European

Union presidency. Volvo, in its single currency preparations, is pregreater transparency in purdicting the country will not chasing prices and an end to embrace the euro before 2003. The automotive group has sales of close to SKr70bn in the euro-zone, accounting for about a third of its total

Excluding higher-than- 1999. average interest charges in Sweden, the company has stribute savings on purchas-estimated euro-related currency hedging and transac- year.

tion costs at SKr250m-SKr300m a year - equivalent to almost 2.3 per cent of annual pre-tax profits.

The company is planning to transfer its group accounts to the euro from 2001, although it will demand payments in the single currency from euro-zone suppliers from the start of

That is expected to con-

#### Scania sees rise in European sales Scania, meanwhile, is performance had been enhanced by rapidly rising expected during the first quarter to conclude a demand in France, where full-year sales are projected

"There have been a number of big fleet orders for the 4-series truck, which has been a breakthrough in France," said Scania. The overall European

to rise from 2,854 trucks in

cent of its workforce in the region - in the past three truck market is expected to grow from 170,000 to 200,000 Nevertheless, robust European growth is expected to units for 1998. lift full-year operating prof-While that should lift vehicle is expected to be

1997 to about 4,000.

its, before exceptional items, underlying operating profits, pre-tax figures for the year from SKr3.06bn to SKr3.6bn are likely to be undermined (\$442m) on sales up sharply by restructuring charges and operating losses in Brazil. Scania said yesterday its

BOND FUTURES AND OPTIONS

feasibility study into whether to move into midsize trucks.

The company has been exploring such a step for more than a year, following inconclusive talks with Volkswagen of Germany about a possible joint development in that sector. if Scania decides to move

modelled closely on its 4-series heavy truck. Yesterday, the company declined to say when it might make a final decision.

into mid-size trucks, the

## Jump in investment in **Siemens** to build Indian terminal Ordinary Americans poured mutual fund figures show

By Amy Louise Kazmir in Univ Dalbii

India's southern state of Tamil Nadu has picked a Siemens-led consortium to build, own and operate a yesterday. \$1.48bn integrated liquefied natural gas terminal and power plant at its new port

Madras. The project calls for a terminal that could initially receive 2.5m tonnes of LNG every year, and then be expanded to meet demand for LNG from other custom-

of Ennore, outside the city of

However, it initially envisages using the entire quantity of LNG for a 1.886 megawatt power plant near the

port. The consortium, Dakshin Bharat Energy, was chosen by the Tamil Nadu Industrial Development Corporation (Tidco), a state-owned company charged with attracting infrastructure investment in the state. It is promoting overseas investment in areas such as power, ports and roads.

Along with Siemens, the consortium includes Unocal and CMS of the US, India's Aditya Birla, and Woodside Petroleum of Australia. The group has tied up with RasGas of Qatar for the supply of LNG to the project. Tideo said its key criteria

had included the cost of power, capital costs, power plant costs and the pricing of the LNG.

Tideo is building a port to handle bulk cargo at Ennore to relieve the congestion at

Other bids came from part nerships led by Enron of the US, Petronas of Malaysia, ply of bonds next year after the Trust Fund Bureau, a and the Anglo-Dutch Shell

# US equity mutual funds By Richard Waters in New York in confidence in the stock of this year. On average

their savings back into the Americans are also still stock market in November, recovering confidence quickly after the sickening dive that share prices took in August and September, according to figures released

Equity mutual funds. which have been at the heart of America's love affair with the stock market in the 1990s, drew in a net \$13bn during the month. That compares with just \$2.5bn the month before, according to the Investment Company Institute, the mutual fund

industry's trade association.

market, however, the latest such funds had attracted hunting for safer homes for their investments.

Money market funds, the safest vehicles of all, drew in \$34bn, lower than the \$45.8bm of October but still well above normal levels. In September, such funds attracted only \$7.4bn.

In another sign of greater caution, bond funds attracted \$9.1bn during November, compared with \$5.4bn the month before. The recovery of interest in

equity mutual funds, meanwhile, marks a partial return invested in US mutual funds to the sort of enthusiasm - down from 14.8 per cent a Despite the quick recovery that reigned in the first half year ago.

more than \$20 a month before a grouner hall and the antumn stock market volatility produced a new mood of

While American investors have recovered some of their confidence in their demestic stock market, however, they still seem wary of foreign equities. According to the Institute, most categories of funds that invest in foreign stocks suffered outflows of money during November.

As a result, such funds now account for only 18.5 per cent of the \$2,836bn

# JGB prices fall sharply

GOVERNMENT BONDS By Vincent Boland in Leadon

and John Labate in New York and thither in quiet post-

Christmas trading yesterday. Yields on Japanese govern-ment bonds rose sharply while European markets were mostly firmer and US Treasury bond prices fell allghtly,

Several banks were reported to be in the market selling JGBs, sending prices tumbling ahead of the market's close today for the New Year holiday.

The yield on the benchmark 10-year JGB had risen nearly 20 basis points to 1.87 per cent at the close of business in Tokyo, slightly below the day's high of 1.9 per

Traders and analysis said the JGB market was adjusting to fears of a big oversupkey supporter of the market, said last week it would be reducing its buying activi-

ties in the market. The news prompted many other big investors to begin unloading overweight positions, and further price falls were likely, the analysts

The weakness of the Tokyo market spilled over into the US Treasury market, where Japanese buyers are big players.

In early trading yesterday the price of the benchmark 20-year bond had fallen à to 101% in thin trading to yield 5.155 per cent. Among shorter-term issues, two-year notes fell & to 99%, yielding 4.744 per cent, and 10-year notes lost & to 99%, yielding

4.769 per cent. "It's a very quiet day, and the volume is quite light ahead of the day's two-year auction," said Richard Gilhooly at Paribas Capital Markets. The US Treasury

was due to auction \$15bn in

INTERNATIONAL BONDS

European markets were generally unaffected by the sell-off in Tokyo and ended higher in very quiet trading as confidence grew about a smooth change-over to the euro this weekend. The supportive tone was reinforced by comments from European central bankers to the effect that post-euro interest rates would remain steady at 2 per cent well into 1999.

Anticipating the new currency, the German government is to auction 10-year bunds denominated in euros next week to raise about 68bn. It will be the first such auction in sures from that source and will mark the first of a wave of issuance in the euro next year.

In the markets, the March German hund contract stood 0.87 higher at 115.61 in late Frankfurt trading, while the March UK gilt contract was siso sharply higher, settling

# Benchmark Government Bonds

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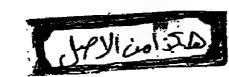
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## Loiseau offering fails to excite

By Samer Iskandar in Paris

Bernard Loiseau, one of only 20 chefs with the highest three-star, rating in the Michelin Guide of French gastronomy, has failed to find the right recipe to stimulate investors' appetite for shares in his eponymous company, recently floated on the Paris bourse.

Regulators suspended trading in the shares for a week from last Wednesday, as soon as they were issued Yesterday, they ended their first session at FFr50, up FFr1, in restricted trading.

The Commission des Opérations de Bourse, the stock market regulator, first suspended the sale on December 14, three days before the planned launch, asking the company to supply additional financial information.

However, the COB later deemed the information inaccurate and refused to clear the sale even after the shares had been placed with investors on December 23. In the past week, Loiseau has corrected the figures through advertisements in

the financial press. Portzamparc, the broker arranging the issue, said the delays had resulted in "bad timing", as market liquidity dried up in the holiday season. The offering was priced at FFr49 a share, at the bottom of the indicative range of FFr49-FFr56, but demand barely matched the 622,500 shares on offer (of which 300,000 were pre-placed).

However, Portzamparc remained "confident" the issue would perform well, claiming that at 14 times expected 1999 sarnings, the shares were 30 per cent below their theoretical fair value.

Loiseau had net profits of FRr2.2m (\$391,000) on sales of FFr31.3m in 1997. It is expecting FFr4.3m in profits

GOLD FACILITY WILL BE USED TO HELP FINANCE PURCHASE OF MINORCO GOLD MINING AND EXPLORATION INTERESTS

# Anglogold agrees \$350m syndicated loan

Anglogold, the world's largest gold producer and part of South Africa's Anglo

By Greta Steyn in Johannesburg

American conglomerate, has to help finance its \$550m acquisition of the gold mining and exploration interests of its sister company Minorco.

Anglogold said the halance would be funded from the company's cash resources.

the loan would be to help South America. Minorco, which is listed in The deal came Luxembourg, to reduce its American when it moves its head office and primary list-

ing to London next year. Anglogold's purchase of Minorco's gold interests extends the South African

Analysis said the effect of of Africa into North and exposure to open pit and include: Independence Min-

The deal came at the end of a busy year for Anglogold, debt significantly while as the company consolidated Anglogold would for the first its South African, Namibian announced it is to use a syn- time have substantial debt and other African gold dicated bank loan of \$350m on its balance sheet. Minorco mines into a single entity is to be absorbed by Anglo and listed on the New York stock exchange, the first South African company to

> The acquisition gives Anglogold, which is the six countries on three contiworld's foremost deep mining company, increased

ing. Analysts speculated yesterday that further offshore Australia, were in the pipeline, as the gold company continued to diversify its asset base and mining risk.

Instead of Anglogold's operations being confined to three countries in Africa. they will now be located in nents. The South African company's acquisitions

shallow underground min- ing Co, which has Pikes 800,000 ounces of gold to curper cent of the Jerrit Canyon acquisitions, possibly in joint venture in Nevada; 50 per cent of Sierra Grande in Brazil: all of Morro Velbo in Brazil: and 45 per cent of

Cerro Vanguardia in southern Argentina. Anglogold said the mining assets purchased from Minorco met its acquisition criteria - cash costs were

there was potential to

ounces a year - a 10th of world gold production. low (below \$200 an ounce);

mines had a remaining life of more than five years. The additional production will boost the company's output by 12 per cent to 7.5m

expand while adding about

The company said the purchase price was expected to be reduced by \$50m after adjustment for long-term debt and net current assets on December 31.



# Air France ready to take off

By David Owen in Paris

If Jean-Cyril Spinetta, the Air France chairman, thought this was a busy year, he may want to brace himself for more of the same

in 1999. Barring the unexpected. the last year of the millennium should bring a real turning-point in the French national carrier's sometimes turbulent history.

The main catalyst for change should be the air-line's long-awaited partial privatisation. However, Mr Spinetta has also indicated that 1999 should also be the year in which the company decides which of its two US partners - Continental Airlines and Delta Air Lines - it is to join in a new global airline alliance.

Meanwhile, the expansion of Air France's hub at Roissy, north of Paris, will take a big step forward with the planned opening of a

third runway in April. All told. Mr Spinetta says the airport will add 50 per cent to its "slot" canacity in three years. "That is a situation that for the moment you don't find anywhere else in Europe," he save.

He says the aim of the company, as this new capacon sales of FFr36m in 1998. Ity comes enstream, is to light," he says.

Precious Metals continued

M COLD COMEX (100 Time 12.: Shor (2.)

cent share of aircraft movements at Roissy.

maintain its current 51 per

in spite of what looks like a packed agenda for Air France, the chairman admits with disarming - but characteristic - candour that he

need to recruit more people with experience of the private sector to cope with the ny's capital in return for challenges, Mr Spinetta points out that the Air thinks this should provide France board already contains a number of "pretty

One of the problems of Air France is not that we are lacking in alliances. It is that the system is not visible for our clients'

company's expected initial public offering will change. the way it is managed.

He has clearly reflected on the subject, however, "Being a quoted company means first having a daily reference point for everybody. This means the economic community is making a continuous judgment on the company's performance," he says.

Going ahead with the partial privatisation would be a "bet" on the group's ability to create value over the long term. And it would impose an obligation to keep investors well informed. "All of a sudden, the com-

pany would know it was permanently under the spot-

BRAINS AND OIL SEEDS

strong personalities" who have such experience. He singles out three of

them: Francis Mer, chairman of Usinor, the French steelmaker, Jean-François Deheco, head of Sanoti, the pharmaceuticals company, and Pierre Richard, chairman of Dexia, the Belgo-French banking group. Mr Spinetta expresses con-

fidence that the era of conflicts with the company's pilots - a highly paid and powerful segment of the Air France workforce - is over. This summer, the airline found itself in the embarrassing position of battling with the pilots just days before the World Cup soccer tooxymment started.

SOFTS

On Air France's alliance He bases his confidence on strategy, he says it is too

little improved.

the Asian crisis.

manage a pay policy in the

long term at a time of near-

zero inflation. He argues

that employees are generally not happy with a static pay

packet, even if their purchas-

ing power is maintained or a

He suggests the issue

needs to be addressed by

frank discussions and moves

to put relations between

staff and the company in a

framework of multi-annual



n-Cyril Spinettz; braced for another busy year

early to know with which US airline the company will seek to build its planned giobal alliance.

He agrees with those who argue that one of the main reasons for building alliances between European and American airlines is simply that full-scale mergers are "legally impossible".

This goes some way towards explaining why cross-shareholdings between partners are out of favour.

MEAT AND LIVESTOCK

Air France has established code-sharing agreements with more than 20 airlines worldwide, but is not yet in any global partnership.

Mr Spinetta evidently feels a branded link-up, which is more readily comprehensible to customers, is now desir-

"One of the problems of Air France is not that we are lacking in alliances. It is that the system is not visible was expected to raise profor our clients," he says.

JOTTER PAD

## Oil prices strengthen on signs of unrest

MARKETS REPORT

strengthened in London yesterday as the market noted signs of further unrest in the Middle East. However, most London commodity markets were quiet on their first day of trading since Christmas. In late trading on the International Petroleum Exchange, the benchmark February contract for Brent blend was \$10.42 a barrel compared with last Thurs-

day's close of \$10.11. Brent's rise echoed a gain of 23 cents in the New York Mercantile Exchange's WTI crude contract on Monday, after Iraq fired at US jets patrolling "no-fly" zones in the country. Baghdad said yesterday it did not recognise the no-fly zones and would continue to shoot at

western iets. Base metals rose in light trading on the London Metal Exchange, Three-month copper ended up \$56 at \$1.527 a tonne, while nickel finished

\$45 higher at \$3,960 a tonne. On the London Interna tional Financial Futures and Options Exchange, March coffee ended down \$9 at \$1,791 a tonne while March cocos finished up £1 at £903

Global production of almonds will full by about 30 per cent this season. according to the US Department of Agriculture. Traders said the drop in the 1998,99 season, which began in September, was unlikely to have a significant impact on the market as there were ade quate stocks left from last season's bumper crop.

USDA said the almond crops in the US and Spain, the two largest producers. had been cut by unfavourable weather, though Turkey, the third largest producer. duction by 27 per cent.

#### COMMODITIES PRICES BASE METALS LONDON METAL EXCHANGE

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tible of the pass	4	
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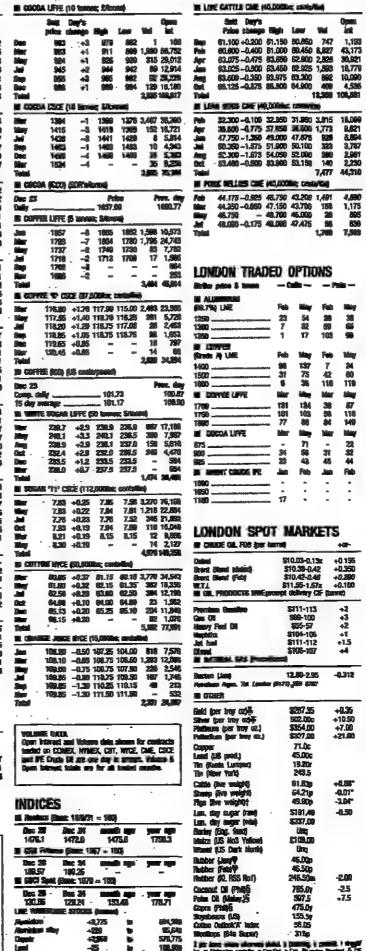
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## Rule 44,175 -0.925 48,790 43,200 1,491 title: 44,350 -0.850 47,150 43,700 158 title: 48,090 -0.175 48,090 47,475 58 1,788 LONDON TRADED OPTIONS Birthor price \$ tomes --- Calls ---23 54 26 7 22 59 137 75 36 1400 ..... LONDON SPOT MARKETS Gas Oll Hagay Funi Oll Hagathia Jot had Olival 399-100 \$55-57 \$111-112 12.80-2.95 70<sub>-</sub>789 (202 Gald (per bey co) Silver (per troy co) Padiana (per troy co.) Padiadium (per troy co.) Copper Lead (US prod.) The (Keele Lureper) The (New York) 71.0c 45.00c 19.20r 243.5 Catte (he weight) Steep five weight) Tige five weight) Lux, day super (ran) Lux, day super (ran) Barley (EQL, feed) Matte (US Dark Murill) Whethe (US Dark Murill) \$181,49 \$237,00 45.00p 46.50p 246.50m Rubber (Jee) (Feb) Cacsout Oil (Philips Peins Oil (Maker,)(S Capra (Philips 3150

# CROSSWORD No.9,875 Set by CINEPHILE

For solutions to today's crossword call 0891 430060. Calls cost 50p a minute.

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disturbance by his country-man (10) 24 Remove surface from

25 Common name for gold 26 Attitude of Laurel to the establishment (6)

1 Sound horn, the top of it ivory (5) 2 Countryman gets stomach pain after some burgers (7)

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7 RC fellow takes sugar (9)
10 Beater eating top of the cheese - it's lethal in a mine (9) ship (9)

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16 RC's appreciation of bowler

17 Tree with climbing handle

Solution 9,874



UK mortgages

#### By David Blackwell

Institutions need to rethink quoted companies following tations and new share issues sional services group.

valued stocks among the

innovative reinsurance con-

tract from Munich Re that

should help to smooth its

profits over the five underwriting years to 2002. The contract, which was

developed and negotiated by

Instrat, part of the Sedgwick

Group, has used a technique

familiar in capital markets.

It will protect the group's

underwriting against signifi-cant losses during the

1996-2002. At the same time.

Munich Re will share in any

significant profits that Limit

makes. The contract is sub-

ject to limits, though details

surance contract will give

acceptable cost."

RESULTS

are not being released.

Finance yesterday. KPMG warned that the their approach to smaller state of the new issues market is threatening to leave

and forced to resort to pri-"There are a lot of under- vate equity or debt finance". It said government comsmaller companies and a mitment to improve the lot professional investor should of the more than 2,000

Austin of KPMG Corporate the stock market for smaller (\$67m) between them - the maceuticals company 5pedamage the real economy,

An annual survey of the the weakest quarter for flo-smaller companies in "a new issues market by KPMG \$3.87bn, down from 100 in of about another 40 compatations and new share issues financial straitjacket – showed there were only 14 for almost 10 years, according to KPMG, the profescipital on reasonable terms in the final quarter. That the final quarters of 1997 and 1996. Excluding demergers, venture capital trusts and investment trusts, only three

companies is beginning to smallest amount recorded by cialising in dermatological

1997, when £6.73bn was

Trading companies floated compares with 29 and 33 in in the final quarter were MSW Technology, a computer software and information technology consultancy company: Financial Objects, be looking at how you take smaller quoted companies is trading companies floated, the banking software group; advantage of that," said Neil vital. "In effect, the state of raising less than £40m and Bioglan Pharma, a phar-

products. The arrival of During the year there these companies was more were 68 flotations, raising than offset by the departure nies, many of which were

**Pools operators** 

near agreement

sweep away restrictions on from £924m in 1993-94 to the industry in return for \$366m last year.

drawn up by the Pools Pro- Liverpool provides the base

Mr Austin said instituliked smaller quoted companies. Consolidation in the financial services sector was leading to fewer staff managing bigger funds, which

The UK's football pools

operators believe they are

close to an agreement with

the government that would

slash the betting duty paid on punters' stakes and

investment to preserve its

Under the agreement

moters' Association, pools betting duty would be cut

from 26% to 17% per cent.

Operators would be allowed

to run pools on games other than football and to pay win-

nings through shops in the

same way as the National

used to invest in information

technology to modernise the

The cut in duty will be

small stocks was compounded by a lack of research, with often just the house broker publishing. It tional investors no longer a market capitalisation of

The situation should improve next year. However, there islittle chance of

The aim is to secure the

future of the industry, which

has seen the amount spent

on football pools fall almost

two-thirds since the intro-

duction of the lottery. The

amount staked has fallen

The impact has been felt most heavily on Merseyside,

a Labour heartland where

for the two largest operators. They are Littlewoods, the

private pools and retailing

company, and Vernons, part

Also hit has been Zetters,

a small listed group based in London with 3 per cent of

the market. It yesterday

warned there was no future

for the industry without

#### is a reminder of the sluggish-ness of the housing market. Borrowers should be rubbing their hands with glee. Surely competition among mortgage enders will become keener still. For instance, if base rates come down to 4% per cent by the end of next year the low and of the forecast

range - the standard mortgage rate should fall from an . average of 7.7 per cent to 6 per cent. This would simply maintain the prevailing 1½
percentage point spread.

But could this margin be squeezed further? The answ

The prediction by Hallfax,

the UK's biggest mortgage

will slow to 4 per cent in 1999

lender, that house price rises

lies in the spread that really matters: between mortga rates and the rates paid to savers. Although this has no rowed by more than half a point over the past couple years, it remains comfortably above 2 per cent. So does the mean that the mortgage war has been a phoney one, wi banks really giving little away? For most customers to answer is yes. Savers, who outnumber borrowers by abo six to one, have broadly paid for mortgage reductions. At old borrowers on the standard rate have subsidised speci offers to new ones. So far the mortgage banks have limit the damage to profitability by confining their fiercest battl to a small section of the customer base. But the high rate remortgages and a backlash from savers could see a hard squeeze in the coming year.

#### JD Wetherspoon

Mention job creation in a news starved week and you a bound to attract some free publicity. Shareholders JD Wetherspoon, the UK pubs group, must hope the pl will help attract a few more customers to the fast expandir chain. After all, like-for-like sales have only recently turn positive again. But they should not be impressed by yeste day's flannel. Plans to open up to 80 pubs a year - sendii capital spending to 2100m - go back nearly two year Indeed, the news they might have hoped for was a tempt ing of the opening programme as conditions have deterinated in the over-pubbed UK market. Instead, they have he a reminder of the risks. Net debt could reach £160m by ti year-end, reducing interest cover to three times. What shar holders really need is reassurance that Wetherspoon of still deliver rapid earnings growth.

## Munich contract for Limit investor in the Lloyd's insurance market, has bought an

## Wetherspoon to open 80 pubs

JD Wetherspoon, the pubs chain, is to press shead with its plans to invest £100m It is thought to be the first (\$168m) and open a further contract of its kind involving 80 outlets and create 2,000 jobs in the coming year.

a large corporate capital The move, which will mainland Europe. Jonathan Agnew, Limit's increase Wetherspoon's pubs chairman, said: "This reinto almost 400, comes in spite of the pall of gloom surconsiderable protection to rounding the UK pub indus-Limit's shareholders at an

Yr to June 30 4.35 (3.49 )

try.

The tough trading condi-

0.948 (0.948 )

tions in Britain's pubs had so far this month brought

bed news from both national and regional groups. Also, figures from the British Licensed Retail Association show there had been no end in beer being smuggled from

Jim Clarke, Wetherspoon finance director, said it was too early to assess Christmas trading, but like-for-like sales had improved considerably after a flat opening to

Tim Martin, founder and chairman, said Wetherspoon had traded through both good and bad economic times "and it hasn't made a lot of difference to the overall success of the business". Analysts were unim-

pressed that the expansion plans were unchanged from September, when the group announced pre-tax profits for the year to August 2 of

#### pools industry and help it both deregulation and a compete with the lottery significant reduction in which has more than 35,000

Lottery.

and mouldings company, has bought Bavaria Elektronic, a manufacturer and distributor of electromagnetic inter-ference (EMI) shielding products, for DM16.8m (\$10m)

The Munich-based com-APM, the EMI business density foam, which Laird

ences group, in 1996. EMI shielding products are and telephones from electroalso protect the user from any harmful effects.

any will become part of . They are made from low-

Monsanto, the US life sci- seals business, wrapped in

APM's purchase of Bayused to protect electronic aria, one of its largest disgoods such as computers tributors, will improve distribution in Europe. About magnetic interference, which one-third of APM products can affect performance. They are sold through distributors, with the rest bought direct by big customers such

metallic-coated fabric. industry, where Bavaria strong, and will broaden i

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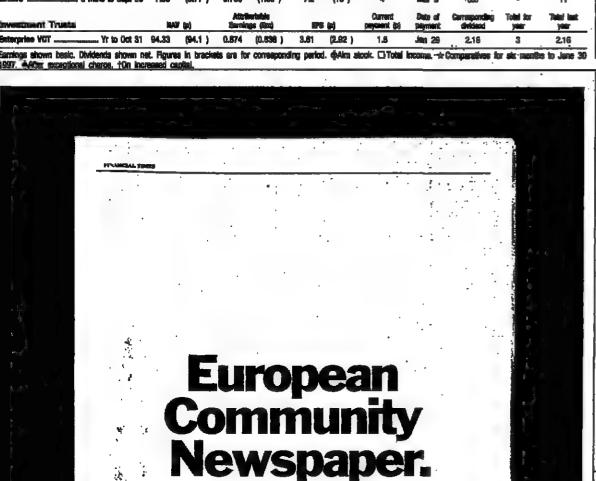
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> EMI shielding produc represent less than 5 p cent of Laird group tur

vately owned, is expected The deal will increase this year. have sales of about DM21



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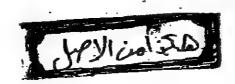
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EQUITIES

# Fears raised over 1999 earnings

#### EUROPEAN OVERVIEW by Vincenti Boland

European stock markets the absence of many big

be steady well into next year restrain the US economy and 7.87, while the French engiand that neither inflation correct the financial imbaldiate threat

institutions, the mood remained upbeat, with UK stocks leading the way.

The strategy team at find the stocks leading the way.

HSBC said corporate profits

Defence stocks were Profit-taking after Monday the highlights, day's sarge dented Damler and Local teams and loca interest rates were likely to to, the bank predicted, to group rose Ecu 0.10 to Ecu 37.18.

nor deflation posed an immeance in the personal sector. 0.80 to Eco 34.80. diate threat

"Rising [US] interest rates

Telecome stocks recovered

The FTSE Eurotop 300 are likely when they come their poise after Monday's

posted small gains yesterday in quiet holiday trading as shares rose 5.05 to 1.191.62, market," the bank said. In shares, and the sector thoughts remained firmly fixed on the euro's introduction this weekend. Despite the absence of warm his

European central bankers admitted 1999 would rise about 8 per cent among the highlights, day's surge denied Daimlernext year. European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the strength of Chrysler, which shed European markets largely on the str tough on the economic front, were in "a secular bull moves to bring forward a 0.60 to close at Ecu 34.12, and confirming analysts' fears of lower corporate earnings.

But the bankers suggested rose — as they would have shares in the UK electronics.

But the bankers suggested rose — as they would have shares in the UK electronics bucked the trend to add Ecu

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*	3.77 3.80	3.77 3.		5.45 5.25		134	1.77	Portugui (Rep of)	OBJUS	5.375	<b>M</b> -	La Serie	4/10	-0.00	-4T 18	+41.11
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	4.00 4.12	4.00 4.		5.45 5.20		1,41	1.44	Abbey Nati Trees Siv	02/03	4.875	AA.	104,720	3.62	-0.01	-0.18	+0.04
Page 1	4.22 4.25	422 4		5.45 5.36		1.65	1.56	Gen Electric Cap Cap	10/04	5.500	AAA	108,743	3.76	+0.00	-0.08	+0.16
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mi et en e	e of chose of 1	-	60. III I S	100	-	actual	380 hade	ASN Arms Hidg. 199	04/07	6.376	AA-	112,162	4.58	-0.03	-0.12	+0.70
	epiet S					•								_		
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OVERINMI a 29 brita plant had noo	-0.15 -0.11 -0.27 -0.29	5 mm 5 mm -0.04 -0.08 -0.18 -0.15	READS 7 yes +0.16 +0.10 +0.11 +0.12 +0.24	10 ym	20 T 4 T 4 T 4 T 4 T 4 T 4 T 4 T 4 T 4 T	L16 L51 L06	+0.51 +0.02 -0.93 -0.24 -0.17	ELIROZONE Das 20 SPW France Tilcom Holitas Ing State NV Bayer Hope W III.	CREI S & P mtlag AAA AAA AAA AAA AAA	OFF SI Red date 01/00 11/00 11/00 17/07 17/08 12/02	Coupn 5,000 8,250 5,626 5,500 8,750	DS VS Dimetes code Dell FRF ORM MLS TIL	+0.15 +0.25 +0.40 +0.44 +0.44	2 +0 8 +0 7 +0 7 +0 7 +0	300 m 0.12 0.49 0.44 0.25	+0.14 +0.21 +0.43 +0.34 +0.28
OVERINMI a 29 brita plant had noo	-0.15 -0.11 -0.27 -0.21 -0.21 -0.22	5 ym 5 ym -0.00 -0.00 -0.01	7 yn +0.16 +0.10 +0.11 +0.12	16 year +0.01 +0.16 +0.50	20 14 14 14 14 14 14 14 14 14 14 14 14 14	1.44 1.15 1.51 1.06 1.03	+0.11 +0.02 -0.93 -0.24 -0.17 +0.48	EUROZONE Date 29 SPW Franci Tolcom Highlast Highest My Beyer Highe Will Cred Footler	CREI	OFT SI Raid date 01/00 11/00 11/00 17/07 U1/00 02/02 02/03	Coupn 5,000 8,250 5,500 8,750 7,251	DS VS Dimeter code DSI FRF OSM ML8 TL. DSM	+0.13 +0.23 +0.44 +0.44 +0.22 +0.33	2 40 8 40 7 40 7 40 7 40 2 40	0.12 0.00 0.49 0.44 0.25 0.10	+0.14 +0.21 +0.43 +0.34 +0.34 +0.26 +0.47
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OVERNMI a 29 be <sup>*</sup> splan shad trace remay and	-0.15 -0.11 -0.27 -0.21 -0.21 -0.22	5 ym 5 ym -0.04 -0.02 -0.15 -0.09	*READS 7 yes +0.16 +0.10 +0.11 +0.26 +0.26 +0.26	10 ym	20 10 10 10 10 10 10 10 10 10 10 10 10 10	1.44 1.15 1.51 1.06 1.03	+0.11 +0.02 -0.93 -0.24 -0.17 +0.48	ELIROZONE Das 29  SPW France Tuksom His@ax Ing Massi My Mayor History Thipmaton-Branch last Generale das Ellare Generale das Ellare	CREI	01/09 01/09 11/06 07/07 02/02 02/03 03/04 03/04	Coupn 5,000 6,250 5,626 5,500 6,750 7,254 6,378 6,250	DS VS DS VS Code DSI PRF OBM ML8 TIL DBH FRF	+0.15 +0.24 +0.44 +0.25 +0.25 +0.25	2 44 44 44 44 44 44 44 44 44 44 44 44 44	0.12 0.00 0.49 0.44 0.25 0.30 0.52 0.42	+0.14 +0.21 +0.43 +0.34 +0.34 +0.26 +0.47 +0.49
OVERIMMI 2 29 of trite options land occurrence	-0.15 -0.11 -0.27 -0.29 -0.29 -0.20 -0.11	5 yes -0,00 -0,12 -0,12 -0,13 -0,00 -0,13 -0,00 -0,10	7 ym +0.16 +0.10 +0.11 +0.12 +0.06 +0.06	10 year	20 14 14 14 14 14 14 14 14 14 14 14 14 14	144 116 1.51 1.06 1.09	+0.11 +0.02 -0.95 -0.24 -0.17 +0.48 +0.02	EUROZONE Bue 29  SPW Franch Tolcom Hospital Ing Buel My Bueu Hypo W Bu Cred Fostoler Thomato-Barnel due Banemie due Euro Bant of Chica	CREE 8 & P mttag AA- AA- AA- AA- AA- AA- BBB	01/06 01/06 01/06 01/06 01/07 01/06 02/02 02/03 03/04 07/96	Coupn 5,000 8,250 5,626 5,500 8,730 7,237 8,237 6,250 7,125	DS VS Dimension Conte	#0.15 +0.25 +0.40 +0.40 +0.25 +0.35 +0.55 +0.40 +2.25	2 +0 8 +0 7 +0 2 +0 7 +0 8 +0 7 +0	0.12 0.48 0.44 0.25 0.32 0.42 0.42	+0.14 +0.21 +0.43 +0.34 +0.34 +0.26 +0.49 +0.49 +1.73
COVERNME to 29  The strict  Against   Against  Against   Against   Against   Against	-0.15 -0.15 -0.11 -0.27 -0.28 -0.21 -0.22 -0.20 -0.11 -0.18	\$ yes -0.00 -0.00 -0.05 -0.09 -0.09 -0.09 -0.00 -0.00	READS 7 jm +0.16 +0.11 +0.11 +0.14 +0.06 +0.07 +0.00 +0.00	10 year	20 40 40 40 40 40 40 40 40 40 40 40 40 40	1.44 1.16 1.06 1.09 1.16 1.16	+0.11 +0.02 -0.95 -0.24 -0.17 +0.48 +0.02 -0.17	EUROZONE Bes 29  RPW France Telcom Heilber Hei	CREI S & P rettag AAA AA AA AA BBB BBB	01/09 01/09 11/06 07/09 11/06 07/07 02/02 02/03 03/04 03/04 05/01	Coupn 5,000 6,250 5,500 6,750 7,725 6,378 6,277 7,175 9,000	DS VS Commerce Control Control FIFF OSM M.S. DISM FIFF FIFF DISM ATS	Spread +0.15 +0.25 +0.45 +0.25 +0.35 +0.46 +2.25 +1.25	2 +0 8 +0 7 +6 77 +6 22 +0 8 +0 77 +2 3 +1	0.12 0.49 0.44 0.25 0.42 0.42 0.42	+0.14 +0.21 +0.43 +0.34 +0.34 +0.26 +0.47 +0.49 +0.38 +1.73 +0.88
OVERNMI  29  29  29  20  20  20  20  20  20  20	-0.15 -0.11 -0.27 -0.29 -0.21 -0.22 -0.20 -0.11 -0.18 -0.20	* Jes * Jes * Auto * Auto	**READS 7 ym +0.16 +0.10 +0.11 +0.12 +0.00 +0.10 +0.10 +0.00 +0.05 +0.84	16 jm +0.16 +0.16 +0.17 -0.11 +0.12 +0.12 +0.18	20 14 14 14 14 14 14 14 14 14 14 14 14 14	1.44 1.15 1.51 1.06 1.09 1.19 1.16 1.15	+0.11 +0.02 -0.84 -0.24 -0.17 +0.48 +0.02 -0.17	ELIROZONE Das 29  SPW France Tricosm Hosters Ing Stands My Mayor Whoo W Ma Cred Foscier Thomator-Bornel int Senemic das Euro Bents of Colos Held list of Pumpery Korsa Dev Bents	CREI S & P reting AAA AA- AA- AA- AA- BBB BBB BBB-	Part Si And Col 1/09 11/	Coupn 5,000 8,250 5,500 7,750 7,750 6,378 6,250 7,125 9,000 5,626	DS VS DEM PER OBM M.B TI. DBM ATE PER PER PER PER PER PER PER PER PER PE	Spread +0.11 +0.23 +0.40 +0.22 +0.25 +0.25 +0.45 +2.22 +1.25	## ## ## ## ## ## ## ## ## ## ## ## ##	Age m 0.12 0.48 0.44 0.25 1.30 0.52 0.42 2.90 1.32	+0.14 +0.21 +0.43 +0.43 +0.34 +0.26 +0.47 +0.49 +1.73 +0.88 +5.65
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OVERNME a 29 be  for  for  to	-0.15 -0.11 -0.27 -0.26 -0.21 -0.22 -0.20 -0.11 -0.18 -0.29 -0.42	-0.05 -0.05 -0.05 -0.05 -0.07 -0.09 -0.09 -0.09 -0.09 -0.09 -0.09	READS 7 390 +0.16 +0.16 +0.11 +0.12 +0.06 +0.00 +0.00 +0.05 +0.05	10 year		1.44 1.15 1.51 1.05 1.05 1.05 1.15 1.15 1.16	+0.11 +0.02 -0.34 -0.17 +0.48 +0.62 -0.17 -0.09 -0.14	ELIROZONE Das 29  SPW France Tricosm Hosters Ing Stands My Mayor Whoo W Ma Cred Foscier Thomator-Bornel int Senemic das Euro Bents of Colos Held list of Pumpery Korsa Dev Bents	CREI S & P mitting AAA AAA AA AA BBB BBB BBB BBB BBB BBB	OTT SI Radi 01/09 11/06 11/07 11/08 12/02 02/03 03/04 07/98 08/04 11/02 04/08	Coupn 5,000 8,250 5,500 8,730 7,230 6,230 7,112 9,000 5,626 6,125	DS VS Code Code Code FRF OBM M.B TL DBM ATS PRF RF R	Spread +0.11 +0.24 +0.44 +0.25 +0.25 +0.57 +0.46 +2.25 +1.25 +5.27	# # # # # # # # # # # # # # # # # # #	200 m 0.12 0.00 0.44 0.25 1.30 0.42 0.42 0.42 1.30 1.32 1.32	+0.14 +0.21 +0.43 +0.43 +0.44 +0.26 +0.47 +0.49 +0.38 +1.73 +0.88 +5.65
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HEALTH CARE

## U.S. \$150,000,000

Credit Suisse First Boston (International) AG Junior Guaranteed

**Undated Floating Rate Notes** Guaranteed on a subordinated basis as to payment of principal and interest by

### Credit Suisse First Boston (International) AG

Interest Rate Interest Period

5.4375% per annum 30th December 1998 30th March 1999

Interest Amount due

30th March 1999 per U.S. \$ 5,000 Note per U.S. \$ 100,000 Note U.S. \$ 67.97 U.S. \$100,000 Note U.S. \$1,359.38

Credit Suisse First Boston (Europe) Ltd. **\_Agent** 

NOTICE TO THE ROSENIOLDERS OF

U.S. \$140.000.000

Burd Basis Gearanteed Bonds dee 2004

(the "Bonds")

issued by

BTM Fisance (Curação) N.V.

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quoting ref: 23206A

rly, MSL Finance (Curaçae) (LV.) (the "issuer") The Bank of Tokyo-Hitsebishi, Ltd. Notice is hereby given pursuant to Condition 6(b) and 1.3 of the Terms and Consilitors of the Bonds that the lessuer impinds to

redeem on 20th January, 1999 (the "Redemption Date") all

outstanding Bonds at par together with accrued interest to the Redemption Date. iffili Finance (Caração) N.V. By: The Bank of Tolgo-Mittaublabil, Ltd.

# London Branch as Principal Paying Agent

## IRISH PERMANENT

NOTICE IS HEREBY GIVEN that the semi-annual dividend or

30th December, 1998

1998. The Boads will go ex-1998. The Boards will go ex-dividend on 4th January 1999 and payments will be posted on 14th January 1999. Payments will be effected favough Bank of Ireland, Registration Department. 4th Floor, Hume House, Ballsbridge, Dublin 4, who are the Registrat for the issue.

Plan O'Sullivan Secretary

### The notes will bear interest at 9.57000% per armum for the 15 December 1998 (included) to 15 March 1999 (excluded). internet payable on 15 March 1988 will amount to ESP 893 p

**BUILDING SOCIETY** 8 1/2% Bonds 2004

that the semi-annual divident on the Lizsk Permanent Building Society's 8 1/2% Boods 2004 is payable on 15th January 1999. The record date for this purpose (as defined in Article 4 of the Terms and Conditions of the Bonds) is the 31st December 1998. The Bonds will so ex-

This window open.

r.

Macrist, 15 December 1998 BANCO CENTRAL HISPANO Paying and Calculation Agent

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ESP 20,000,000,000 Capped Floating Rate Notes Due 1996

# CITICORPO

U.S. \$150,000,000

Subordinated Floating Rate Notes Due September 2005 Motion is heraby given that the Rate of Interest for the period December 30, 1998 to March 30, 1999 has been fixed at 5.5% and that the interest payable on the relevant interest Payment Date Nearch 30, 1999, against Coupon No. 22 in respect of US\$5,000 nominal of the Notes will be US\$68.75 and in respect of US\$100,000 nominal of he Notes will be US\$1,375.00. Global Agency and Trust Services Clabank, N.A. London

nber 30, 1998 CITIBAN(

BUILDING MATEMALS & MERCHANTS

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CHEMICALS

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# Reports of real peg's death premature

MARKETS REPORT

In markets where year-end thinness means that rumours seem to be outnumbering actual trades, a story circulating out of New York that Brazil was about to abandoning its currency abandon its currency peg got

The story was encouraged by a record daily outflow of dollars from the Brazilian economy on Monday and repeated heavy falls in the country's stock market.

The Brazilian foreign exchange market showed a loss of \$1bn on Monday, the highest single daily leakage since the end of October.

This brought the accumulated outflow for December to over \$4.5bn, compared with a total net loss in November of just \$1.91bn. The loss of dollars from the economy further fright-

ened traders in the stock

POUND SPOT FORWARD AGAINST THE POUND

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5,99012 193,650 6,3612 3,2067 65,7072 5,2603 2,7679 6,7629 2025,76 53,6648 60,4560

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2777-51 67-937 3.1604 19.1300 287.71 236.823 13.1804 2.2800

market, which added sub-stantial losses yesterday to ment. the fall of nearly 4 per cent

time as the Brazilian author-The combination of bad ities are due to set the wide news from the stock and curbands for the currency for tributed to the stories that Brazil was on the point of at Bank of America in London. "The two issues seem to regime, a crawling peg against the US dollar, and have been confused and this devaluing the currency.

Mr Gray said that the bot-But analysts pointed out tom end of the wide band for that much of the dollar outflow from the foreign the real against the dollar exchange markets should have been fully expected. considerably lower than the Special factors increasing the leakage included banks level of around R\$1.31 which would be obtained from protecting forward the bands for buying dollars to cover year-

end obligations outside Bra-He thought that a relazil, corporate dividend remittively soft peg would decrease rather than tances overseas and the repayment of maturing loans rease the chance of Brazil POUND IN NEW YORK abandoning its exchange

> "A band as wide as R\$1.36 will allow some reflation of

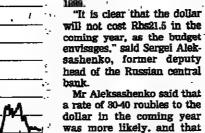
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"This came at the same

currency assumptions which underlie the draft budget for



of 30 per cent for 1999 could be 100-200 per cent. His comments came as money supply data for

He estimated that this depreciation could leave the OTHER CURRENCIES currency at its most competitive level in real terms since ■ A chill wind blew through the Russian government's cosy predictions of the

strength of the rouble yester-

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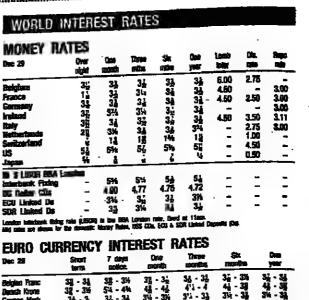
Russian printing presses

money (M0) stock rising by nearly 30 per cent on a year The monthly changes in money stock have risen sharply since the devaluation of the rouble in August, threatening higher inflation in the future.

"All the signals are telling the main players in the foreign exchange market that the rouble is likely to fall," said a currency analyst at a quality of a budget in Russia is rarely correlated with the ease with which it is passed by the Duma, and this one was adopted very quickly."

The analyst said that as time went on, the budget appeared softer and softer. which was likely to drive the

currency lower.
"The Rbs32bn which appears in the budget as direct central bank financing seems unrealistically low npared with what is likely to happen," he said.





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CROSS RATES AND DERIVATIVES

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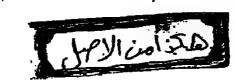
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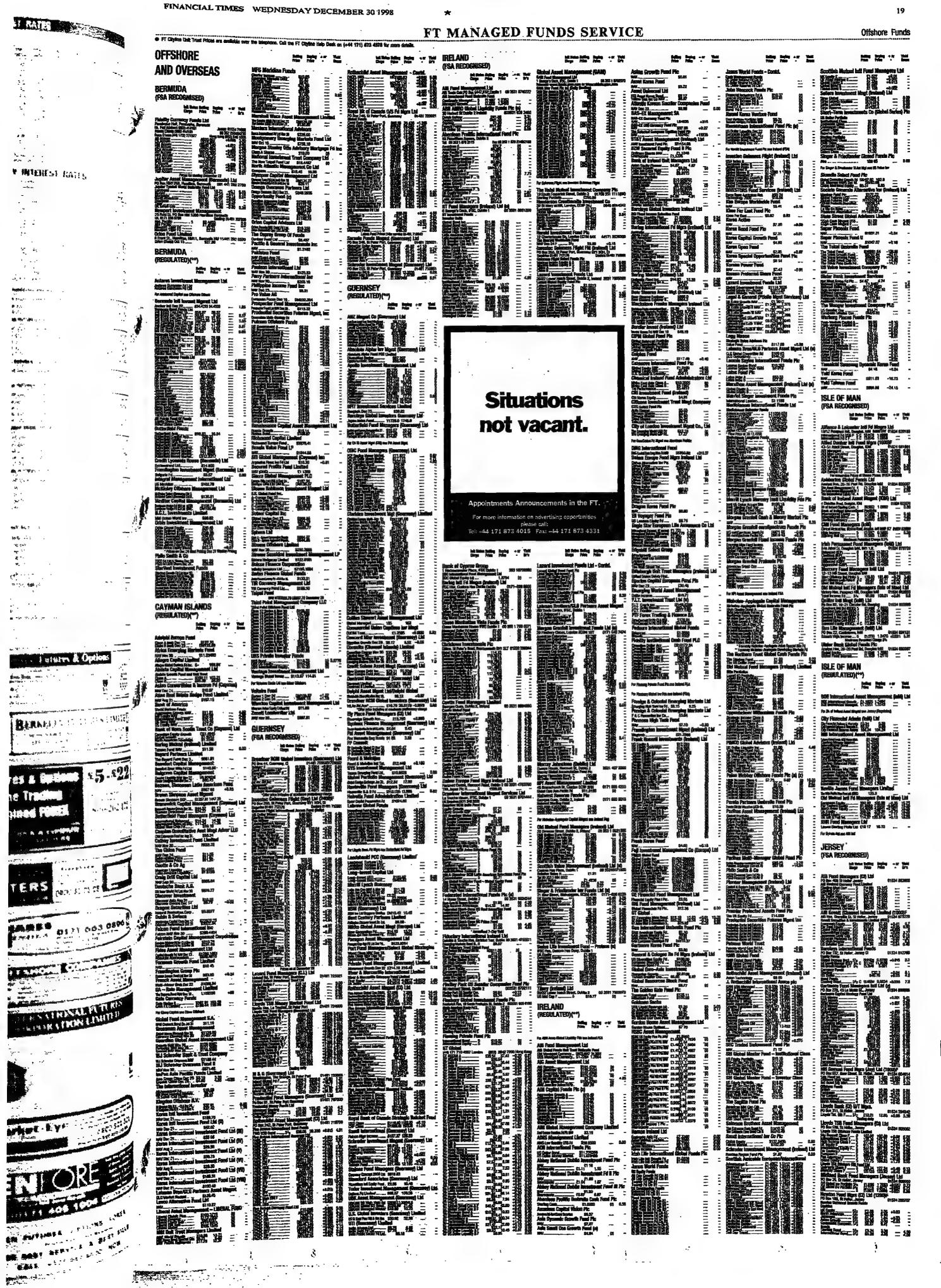
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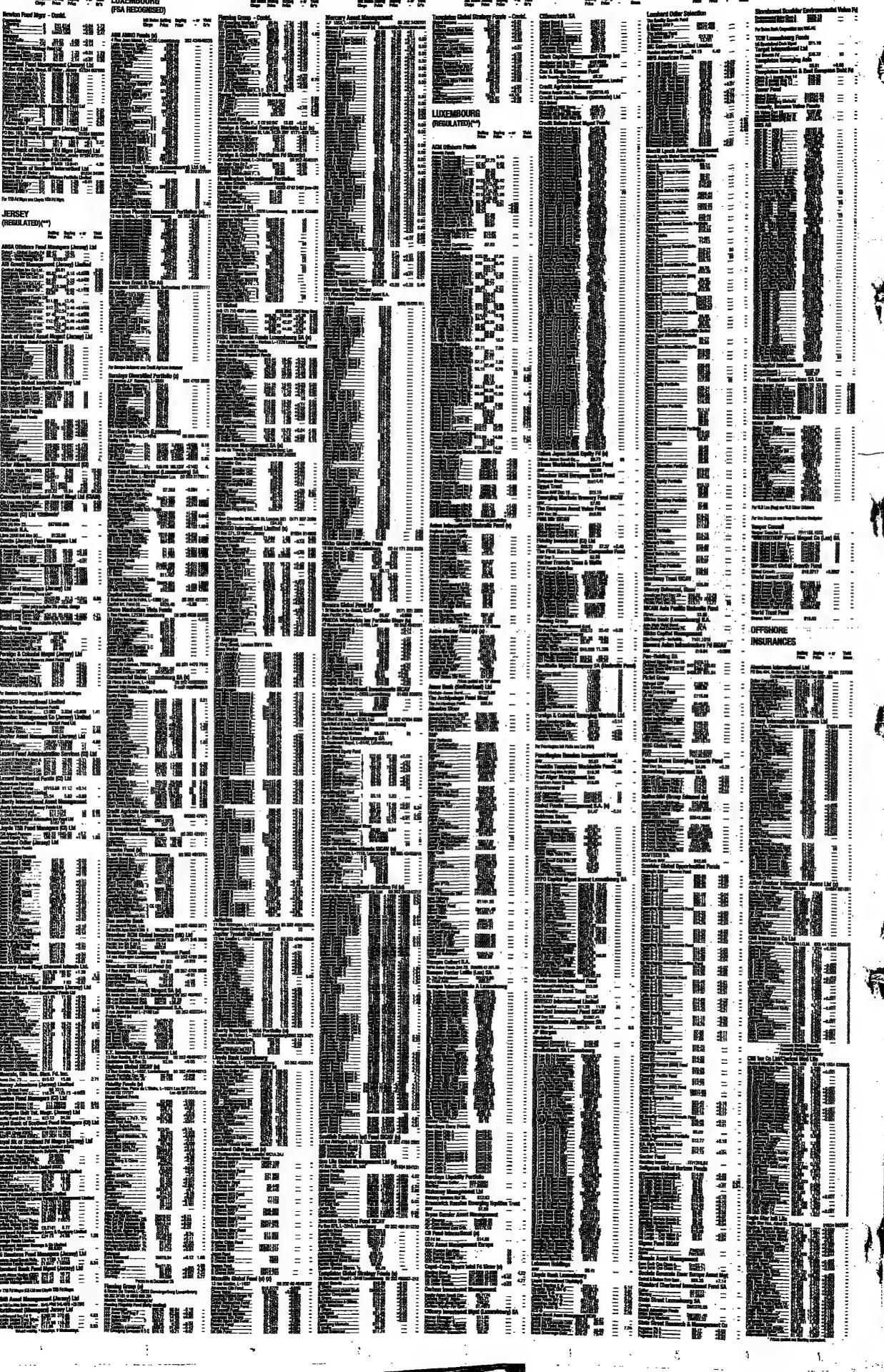
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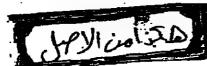


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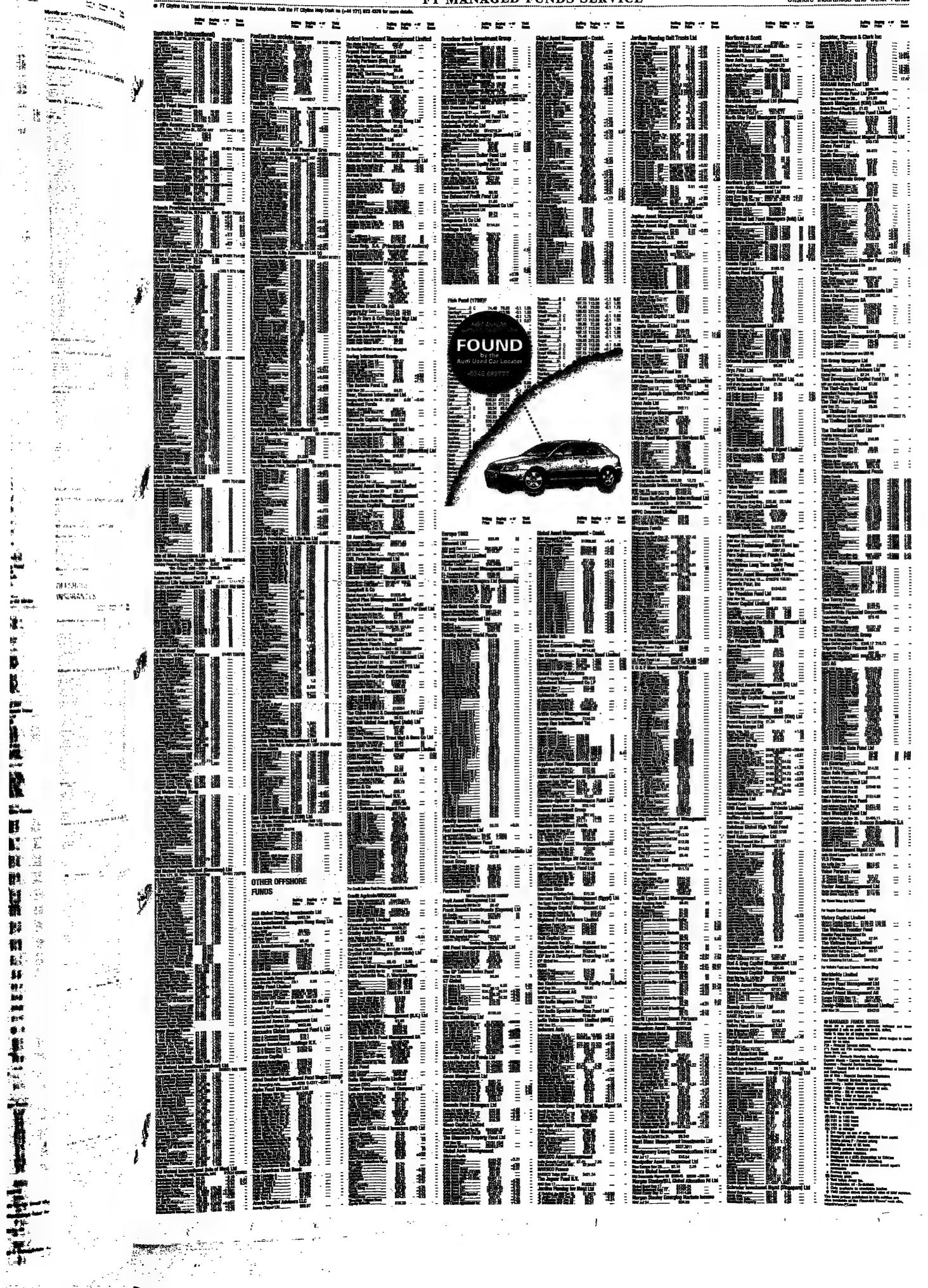
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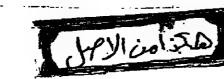
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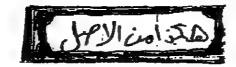
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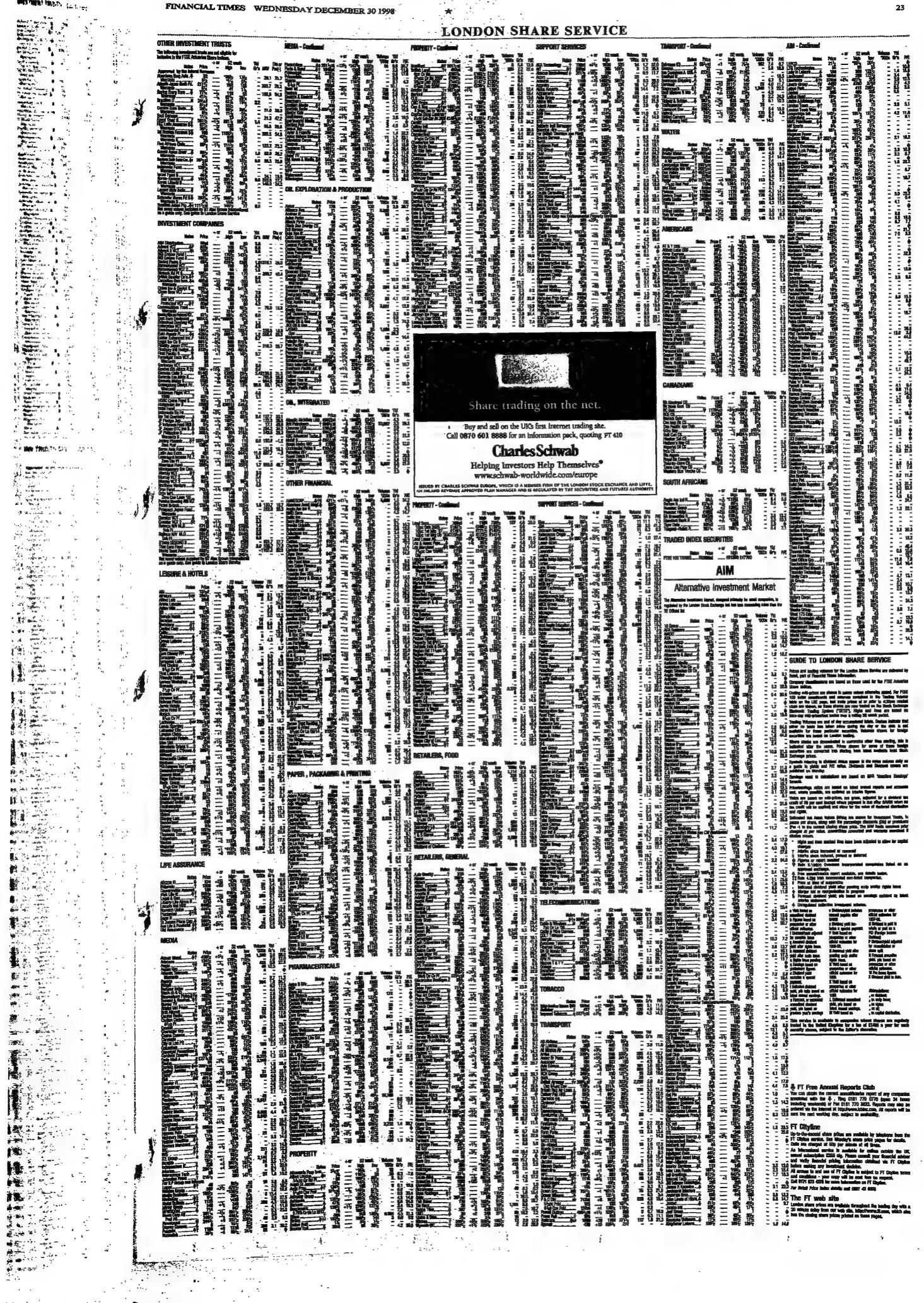
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#### LONDON STOCK EXCHANGE

## Alliggicht ASUA Group Abbey McHenni Alliance & Leice Allian Chimeto, Allian Zeich Anglian Mahar Asua, Bali, Toni BAA Thomson headed for sunshine COMPANIES REPORT By Joel Kibazo Fresh hopes for consolidsector sent Thomson Travel Group sharply ahead. The shares rose 11% or nearly 8 per cent to 160%p, in the FISE 250. The merger talk came after last week's news that German group Preussag had agreed to buy control of Thomas Cook, the UK traval agency and financial ser-Preussag said it had agreed with Thomas Cook's majority shareholder, Westdeutsche Landesbank, the German public sector bank, to buy 24.9 per cent of the UK group now and another 25.2 per cent from WestLB by September 30 next year. Desiers said sentiment in the stock had been enhanced by recent news of a favourable outcome to an investiga-The Securities and Futures

# BP and Quadrant flesh out skeleton trade

MARKET REPORT By Peter John

UK blue chins shrugged off their pre-Christmas tremors

The FTSE 100 index ran ahead more than 100 points in the first couple of hours pressure later in the day after the Dow Jones Industrial Average opened

The smaller indices, which traded; Quadrant Healthcare had held up on Christmas saw 16m change hands. Ex-

and the SmallCap 9.8 to 2.061.7.

However, the real story was in the turnover. Volume by the 6pm cut-off reached only 286m shares - and more than 13 per cent of that was in two stocks: BP and Quadcost Paulthorre.

BP, which is poised to merge with Amoco of the US, so prompting a big asset shift as fund managers adjust their weightings in what will be the UK's biggest company, saw 23m

age tour operator went on the market.

market at 170p a share in May and hit a peak of 199p

Many summer holidays

are usually booked in the

period just after Christmas

and analysts are said to be

cautiously optimistic about

prospects for the sector

although there was little

activity among other tour

Airtours edged up 1/2 to

in the same month.

eve, saw lesser gains. The shareholders bailed out from a little less deep than FTSE 250 rose 30.7 to 4843.5 Andaris, a company Quad-would normally get." rant bought in October.

By contrast, turnover on a on Mondays and Fridays when volumes are traditionally light - would be light at A00m shares. "The trains were empty

and there was a skeleton staff in the offices," said the head of sales trading at one proker. "Morning meetings were more or less cancelled. There

hardened a penny to 122%p.

Turnover of 23m made oil

busiest stock in the FTSE

100. With completion of the

group's merger with US oil

group Amoco believed to

only days away, the stock

has been at the top of inves-

tors' shopping lists with few

fund managers unwilling to

take the chance of not being

exposed to the UK's biggest

Analysis are still hoping the deal will clear its last

company.

Dec 29 Dec 24 Dec 23 Dec 22 Dec 21 Yr ago "High "Low

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17,784 298.0 19,343 1177.8 -318.6

55,909 49,951 2767,9 753,7 57,765 2370,5 894,3

384%p while First Choice hurdle, approval from the

was trading but Sets [the stock exchange's electronic

would normally get."

Other dealers said there were basket trades carried normal working day - even out but they reflected nothing more than arbitrage between the Footsie and the relevant futures contract and the day's activity was

hold until the launch of the euro on January 1. Some strategists believe there could be a flood of buying from European institutions the sidelines to see how the trading system] was pretty launch goes and which have ugly. Prices were wider and

Federal Trade Commission.

tomorrow. Yesterday the

908%p as profit-taking and

some adjustment of portfo-

There was a slightly neg-ative slant from news that

ing shutting its 30,000 barrel-

a-day Ula oilfield in the

North Sea because of the low

However, there was also

support from the US as bro-

ker Edward Jones initiated

coverage of the stock with a "buy" recommendation.

In contrast, Shell Trans

port put on 7% to 373p after

trade of 5.9m. Enterprise 012

was also wanted, the shares adding 5% to 293p.

There was little interest in

British Borneo, which left

the shares 4 lighter at 100p.

worst performer in the

tios took place.

oil price.

Others argue that the "January effect" - a sharp rise in equities as fund managers make their new year investment decisions - has already happened.

A sceptical Richard Kersley at CSFB maintains an end-of-1999 forecast of 6,200, just 260 points above last night's close.

He says: "While the prospect of falling interest rates and strong liquidity inflows suggest that there is scope for some additional re-rating increasingly feels like the last leg of the p/e expansion phase of the bull market."

interest rates and hopes of

mother sector consolidation

Barclays, often spoken of

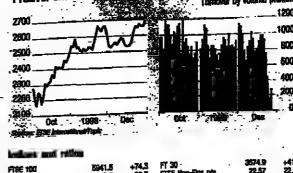
ened 12% to 862%p. Bank of

Tightly held merchant

banking group Schroders

gained-23 to £11.94.

Westminster



FISE 100	BIDEX PU	Nes (Jet)	210 per	full Index pol	±		,
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■ F19E-250	HOEK FO	TURES (LFFE)	210 per	tut index poli	<u> </u>		

# as a bid target, rose 34 to £13.38 while Halifax hard-

	turniped 64 to £11.67 to make	L0	ND(	ON F	EC.	NT	ISSUES:	EQUI	III S				
, and	it the best performing stock in the TSE 108. Layers TSB, which was	price pare	Ant seki	(201) (201)	11	iow	-Stack	Closes price	+	_	DN. C	hre 1 Ad s	NE.
-	tipped by NatWest Stockbro- hers, improved 13 to 878p.	-	FR. RR.	15.0	10k	91%	AND VOT Actory Visit Driets	109		. =	-	-	
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	Astra of Sweden, reviving old hopes that SmithKline		KK NA	429.7	325% 119%	105%	First Active First Active Ute 14 MAIT Zono Dir Pi	· 30964 0 11594 8394			-		18
-5	Beechem and Glazo Well- chine might fink up.					10	Mariny II Trainmai Dicty Later	11		=	-	Ξ	
	Glazo gained 47 to 220.78, SmithKline 23% to 842p and	100	ER. FR. ER.	1.0E	105 102 102	10% 92	TOO Cay PY Piccarilly Brooks REXAM 8	105 97 984	-46	. 14	ũ	21	78.
1	Zeneca 29 to £26.20.	1	82. 88.	150 281	100		Singer6Fel Alle VI Tellinologi	T 100	-7%	<u> </u>	27	7.7	1

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# FT Credit Ratings

Authority said only 41 complaints were outstanding of the 960 inquiries it had

## Default Risk: Who is Next?

In today's financial markets your firm's prospects depend more their ever before on the objective assessment of credit risk. Whether your exposure is as investor, lender, counterparty or depositor you need instant access to

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NOTICE OF REDEMPTION

Pharmaceutical Marketing Services Inc.

61/96 Convertible Subordinated Debentures due 2003

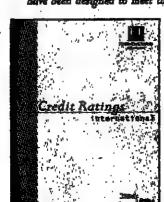
Notice is hereby given that on February 1, 1999 (the "Redemption Date") Pharmaceutical Marketing Services Inc. will redeem all the outstanding 6k% Convertible Subordinated Debenures due 2003 at 100% of principal amount (the "Redemption Price"). On the Redemption Date such principal will become due and payable and interest will cease to accrue as of such date. Interest payments due on the Redemption Date will be paid to holders of record as of the close of business on January 15, 1999.

The right to convert the Debentures into shares of Common Stock at the convension price of \$20.00 per share (the "Conversion Price") will terminate at the close of business on January 18, 1999.

Registered Securities should be presented for conversion or surrendered for payment at the following address: Harris Trist Company of New York, Wall Street Plaza, 88 Pine Street, 19th Ploor, New York, New York 10005, Am: Cosporate Trust Department.

Bearer Securities, with all coupons appertaining thereto, should be presented for conversion or surrendered for payment to the following address: The Bank of New York, 30 Cannon Street, London, EC4M 6XH, England, Artn: Deborah Cumner-Price or Banque Internationale à Lizzembourg, 69 Route d'Esch, L-2953,

comprehensive, easy-to-use and authoritative information on default risk.



for more information >

For more information on the FT Coult Ratings publications phone Robert Shiell on +44 (0)171 825 8642 e-mail robert shiell@ft.com

FINANCIAL TIMES

CUSIP 717123AA1

Euro 90,000,000 Series 1998-1 Class A1 Secured Westing Rute Notes due 2016 Euro 130,000,000 Series 1998-1 Class A2 Secured Floating Rute Notes due 2016 Euro 33,000,000 Series 1998-1 Class B Secured Floating Rute Notes due 2016

	Cim A)	Cia A2	Cless B
Note-Principal Payment	5,550.61521111	<u> </u>	, all
Principal Amount Outstanding	90,678.2198	100,000	100,000
Redemption Premium	p/a	nil .	nii
Aggregate Principal Amount Ountanding	\$1,610,397.82	130,000,000	35,000,000

BANQUE GENERALE
DU LIMERABOURG

Tripace to the tripings of
Gallop Ex. Limited
U.S. \$102,000,000
2¼ per cent. Secured Notes due 1999
Notice is hately given to holders of the above Notes that Business Trustee Company Lusticed, as Trustee for the Noutheldless his testimed into a Supplemental Trust Deal dated 10th Department, 1998 which removes Nikho Europe 10th Philips Benge 1 as Swap Commentary and replaces it with The Nikho Securities Co. Led. ("Nikho Securities Co. Led. Child Securities on 10th Department of Led. 12th Supplement, 1995 between Gallop Ex. Led. and Nikho Europe in favour of Nikho Securities on 10th December, 1999, Nikho Broupe to comment with trunsferring the studies plots, waste and its comments in the process of reducing its exprisare in both the debt and underlying derivative markets in the Trustee Company of the C
30th December, 1998 Bankers Trustee Company Limited

# To Advertise Your Legal **Notices**

Please contact

Melanie Miles

 $\Theta\Pi$ 

Tel; +44 0171 873 3349

Fax: +44 0171 873 3064

LEGAL NOTICES

IN THE BIOH COURT OF JUSTICE CHANCERY DIVISION COMPANIES COURT

EN THE MATTER OF THE COMPANIES ACT 1985 NOTICE IS REREBY CIVEN that the POTICE IS HEREBY OVER BUT INC.
Order of the High Court of Justice
(Channey Orthsteen) dated Wednesday 16th
Decimber 1978 confirming the reduction of
these prendem account of the above manual
Company from 27,370,000 to 25,810,000,
was registered by the Registers of
Companies an 32nd December 1978. DATED this 30th day of Do Nabarro Nathanaux The Auchorage 34 Bridge Street Reading RGI 220

41.2 2762.5 2777.5 2468.5 41.2 2768.5 2765.3 2470.4 40.9 2808.7 2818.8 2809.5 41.8 2821.8 2942.4 2467.3 40.8 2652.41 2944.40 2207.96 40.4 2008.82 2001.84 2065.9 41.1 2852.74 2877.23 2407.74 41.1 2852.74 2877.23 2407.74 41.1 2852.74 2877.23 2407.74 41.1 140.23 1132.98 1259.87 40.7 1140.23 1132.98 1259.87 40.7 1140.23 1132.98 1259.87 40.7 1140.23 1132.98 1259.87 40.8 1184.47 1160.16 1330.94 40.7 782.1 782.2 286.9 2,65 2,46 2,67 1,33 1,76 1,52 1,24 2,24 4,21 1,47 2,90 2,49 4,46 3,61 5,12 4,15 4,38 4,38 1,00 1,55 71.74 96.11 232827 71.74 96.82 1300.85 75.40 89.48 2944.55 13.70 80.44 2170.52 15.47 82.96 1820.77 18.70 85.43 1802.70 21.34 67.36 2474.42 20.85 32.26 1302.71 16.36 3.70 1321.37 14.33 3.85 1329.22 10.000 10.04 741.39 FIRSE 250 MILY TO FIRSE 250 Lower Yield FIRSE SHOULDS AN INV TO FIRSE SHOULDS AN INV TO FIRSE SHOULDS AN INV TO FIRSE AM-Sturro FIRSE AM-Sturro FIRSE Producting on Inv To FIRSE Producting on Inv To FIRSE Producting on Inv To FISE All-Small on law Tr FTSE Actuaries Industry Sectors Dec 20 chapts Date 24 Date 25 page +0.4 4150.91 4143.58 4506.66 +1.5 2609.97 2682.43 2995.11 +0.3 4894.18 4869.51 4961.33 +0.2 1404.22 1395.84 3620.60 10 RESOURCES(18) 12 Edmothe Industries(5) 16 (31, Integrated(3) 16 (31 Exploration & Prod(6) 3.50 6.15 3.57 3.96 3.19 4.75 2.99 3.46 23.05 132.80 1944.58 12.15 130.45 854.22 1.62 2.00 1.45 0.97 +1.1 177LIB 1778.46 1997.67 4.08 +0.5 1211.48 1208.32 1234.73 4.18 +0.4 1590.3 1578.72 1731.11 4.75 -1855.31 1881.53 2580.98 4.90 -0.1 1086.05 1977.82 1232.71 5.86 +1.2 2704.37 2711.12 2187.30 2.76 +1.2 2371.31 2330.5 2775.65 4.12 +1.2 370.85 3777.34 3489.84 2.86 +1.3 1435.51 1423.51 2728.85 7.18 20 GEN BEDESTRALSHED 1790.21 21 Construction(37)
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ILU 12.90 14.00 5673.4 5951.3 5950.6 5943.4 4815.1 4825.1 4830.2 4834.2 2763.2 2797.1 2797.3 2794.7 2054.16 2056.18 2057.82 2059.20 2666.31 2895.71 2895.97 2693.74 5944.8 5365.5 5931.3 4838.6 4843.5 4842.4 2795.7 2792.4 2790.7 2059.77 2080.29 2060.40 2694.65 2697.88 2680.08 FTSE 180 5932.1 4843.1 2791.0 2061.27 2690,47 FIRST AN-Share 2806.31 2805.77 2805.77 2003.74 2604.65 2607.68 2600.08 2600.47 The of FIRST 100 Dury's high: the test is hard here extend. FIRST 100 1606 high: error to pourtring, Low: 466.07 (06/10/20) The of FIRST AN-Share beformation. In available on high-freezences.

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Dated: December 30, 1998

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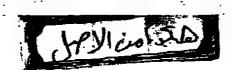
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Pharmaceutical Marketing Services Inc.

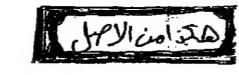
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WEDNESDAY DECEMBER 30 1998



Highs & Lows shown on a 52 week basis **WORLD STOCK MARKETS** 

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1	MATIONAL AND MEDICAL MARKETS				IDAY DECE	met 24 19	local	Local	Green	US	Prend'		25 1986 <b>—</b>	Local		CITYU WO	EX ———
	Figures in paraminesses stans number of lives	Dollar Dollar	Charles Days	Pound Seriog Index	Yers laster	DM .	Coursing	% chg	Div. Vield	Dollar kules	Sterling Technic	Yen Index	DAA hadex	Carrency ludex	52 week High	52 week Low	(abbum/)
	Australia (76)	193.07	-0.6	170.89	141.23	168.53 158.92	211.66 155.80	0.7	3.46	194.14 178.48	171.95 158.08	142.48	160.50 155.92	211.58 155.79	219.96 253.73	163.86 166.45	196,70 186,89
	Anstria (21)	_179.77 _415.33	. 0.7	759.11 357.81	131.50 . 303.80	362.53	355.00	0.8	1.90	412.38	365.24	302.65	360.24	352.84	415.33	250.39 102.88	251,69 227,81
	Beighini (22)	_133.40	-2.5	119.07	97.58	172.53	298,62 221,69	-2.6 -0.0	3.05 1.76	198.97 197.81	121.31	100.53 145.18	119.65 172.80	221.98	248.78	159.94	206.50
	Canada (117)	197,65 501_96	-0.1 0.7	444.30	. 144.58 367.19	453.17	436,18	0.6	7.51	468.54	441.58	365.89	435.51	433.50 612.46	517.33	420.12 267.50	442.37 274.45
	Poland (28)	55E.03	2.6	518.61	428.60 233.66	511.45 278.83	827.63 282.15	2.5	1.45 2.21	571 <i>21</i> 319.31	505.97 282.81	419.27 234.35	499.04 278.94	281.95	345.18	225.24	233.20
	France (75)	319.43	1.9	262.73 248.45	205.33	245.02	245.02	1.8	1,32	275.56	244.06	202.24	249.72	240.72	325.61	218.59	226,89
	Greece (36)	338.12	8.4	290.27	247.33	295,14	683.58	-1.1	1.24	336.69 314.57	298.30 278.62	247.10	294,12 274,80	579.61 312.84	335.12 362.55	211.47 196.64	342.47
	Hong Kong, China (67)	_311.12	-1.1	275.37 45.08	227.58	271.57	399.40 248.42	-0.2	1.23	\$1.70	45.79	37.95	45.17	249.00	67.21	19.04	57.21
	Indonesia (26)	541.00	0.1	478.91	395,79	472.31	515.24	0.0	1.59	540.52 172.85	478,74 153,00	396.70 126.86	-472,18 150,98	515.24 214.78	550.44 184.49	389.13 115.40	388.13 115,40
	taly (53)	_177.91	2.9	157.A7 86.08	180,14 71,14	155.30	220.94 71.14	29 0.5	1.26 1.05	96.42	85.40	70.76	84.23	70.76	109.73	76.83	92,46
	Japan (445)	97.26 _1138.45	- 29	1007.55	832.76	983,74	12238.14	-1.4	2.10	1148.54	1017.25	842.92	1003.32	12405.80	1803.07	787.15	1721.35
	Netherlands (28)		1.2	467.13	388,05	460,69 52,75	455.70 61.72	. 1,1	4.73	. 521.31 80.79	461,72 53.84	382.60 44.61	455,40 53,10	450.57 61.72	582.36 77.84	391.03 45.68	400.15 73.29
	New Zeeland (18)	80.44	-0.5	53,49 195,64	161.58	192.04	229.37	2.6	2.52	215.91	191.23	158.46	188.61	223.44	357.71	181.86	311,81
	Norway (37)	_22).03 87.57	9.1	77,51	64,05	75.44	170.86	1.3	1.09	87.48 -252.17	77.48 223.34	64.20 185.07	76.42 220.26	170.01 297.35	106.98 299.39	194,13	78,39
	Portugal (18)		1.3	228.11	186.86 156.74	222.98	. 163.77	-0.8	1.74	218.54	191.79	158.92	189,16	165.15	246.74	102.45	226.04
	Singapore (41)	214_28 181.30	-1.0 2.5	160.47	132.62	158.25	233,00	1.9	4.06	178.79 395.70	156.58 350.47	129.75 290.41	154.44 345.67	228.57 428.67	346.20 417.73	151.55	263.08 268.03
	South Africa (36)	399.15	0.9 '	353.29	291.97 369.80	348,42 441,29	432.23	1.0	1.95	508.04	448.20	· 371.38	442.08	802.67	628,19	379.18	458,47
	Sweden (46)	_420.28	1.3	447,48	307.43	365.86	. 357.64	1.3	1.19	414,74	367.33	304.36	362.30	352.50	438.48 33.84	307.73 8.15	334,24 18,54
	Suitzerland (30)	24.04	1.6	21.28	17.59	20,99 331,34	34.41	.29 64	2.75	23.70	20.99 335.96	- 17.40 278.40	20.71	33.44 335.98	401.84	307.96	329,01
•	Uplet Kingdom (207)	379.59 _503.92	0.1.	335.98 448.02	277.66 368.61	439.87	903.92	. 0.1	1.29	503.42	445,87	369.45	435.77	503.42	503.25	370.74	382,42
,	USA (619)			305.86	327,15	390.39	379,41	8.1-	1.32	446.90	355.02	327.98	390.4D	379.12	447.26	343.40	347.50
	Americas (797)	_447.24	0.1	319.63	263.66	314.63	326.18	0.5	2.06	. 357.37	316.52 91.93	262.26 76.18	312.19 90.67	. 323.42 98.13	386.24 113.28	279.29 81.53	284.73
	Europe (734)	105.17	. 1.3	. 93.09	76.99	91,60	99.38 498.55	1.3	1.73	163.79 487.66	431.92	257.90	425.00	491.57	555.97	360.04	402.95
	North (145)	491.79	0.5	93.04	359.75 76.89	429.28 91.78	80.02	0.3	1.58	104.58	92.12	78.75	91.55	79.76	119.48	82.88	102.80
1	Pacific Basin (730)	105.12 211.30	0.5 8.8	187.02	154.56	184,44	172.42	0.7	1.93	209.70	185.73	153.90	183.18	171.21	220.19	166,00	178.67
Ť	Euro-Pacific (1454)	483.13	0.1	427.62	353,40	621,72	484.49	1.3	1.31	482,67 334,22	427.50 296.01	354.24 345.29	421.65 201.96	484.02 307.42	483.13	357.39 250.03	371,24 254,73
1	Herib America (739) Europe Et. UK (527)	338.36	1,2	.299.48	2(7.50	295.35	311,31 95,82	0.4	2.42	97.16	86.05	71.31	\$4.57	95.43	103.93	77.AD	-
F	M. C. Frankline (MA)	97,51	.04	87,79	71.32	96.57	95.04	1.2	1:42	98.25	87.02	72.11	85.83	93.90	106.21	75.16	-
1	EURODE EX. UK EX. EURODEC (103	99,18 180.27	-0.8	159.55	131,86	157,35	187.11	-0.5	3.58	181,72 . 103,79	190.95	135.37 90.57	158.75 98.02	188.02 102.17	216.04 104.07	123.25 83.00	194.89
Į,	Pacific Ex. Jacobs (2013)	104,00	0.2	103,45	90.46	98.14	102.55 177.05	0.2	1.57	208.79	184.92	153.23	182,39	175.91	221.81	165.25	182.45
	World Ex. Eurobioc (1955)	210,27	0.7	186.11	153.81	153.55 - 258.93	265.11	0.4	1.45	296.54	252.64	217.63	259,04	264.06	298.02	234.66	239.1D
	World Fr LK (2092)	297,79 406,03	0.3	351.15	298.46	. 356.16	396,37	8.8	1.85	406.58	350.19	298.47	35,28	395.04	411.23	318.78	323,84
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46) PRODUCT STANDARD TO STANDA

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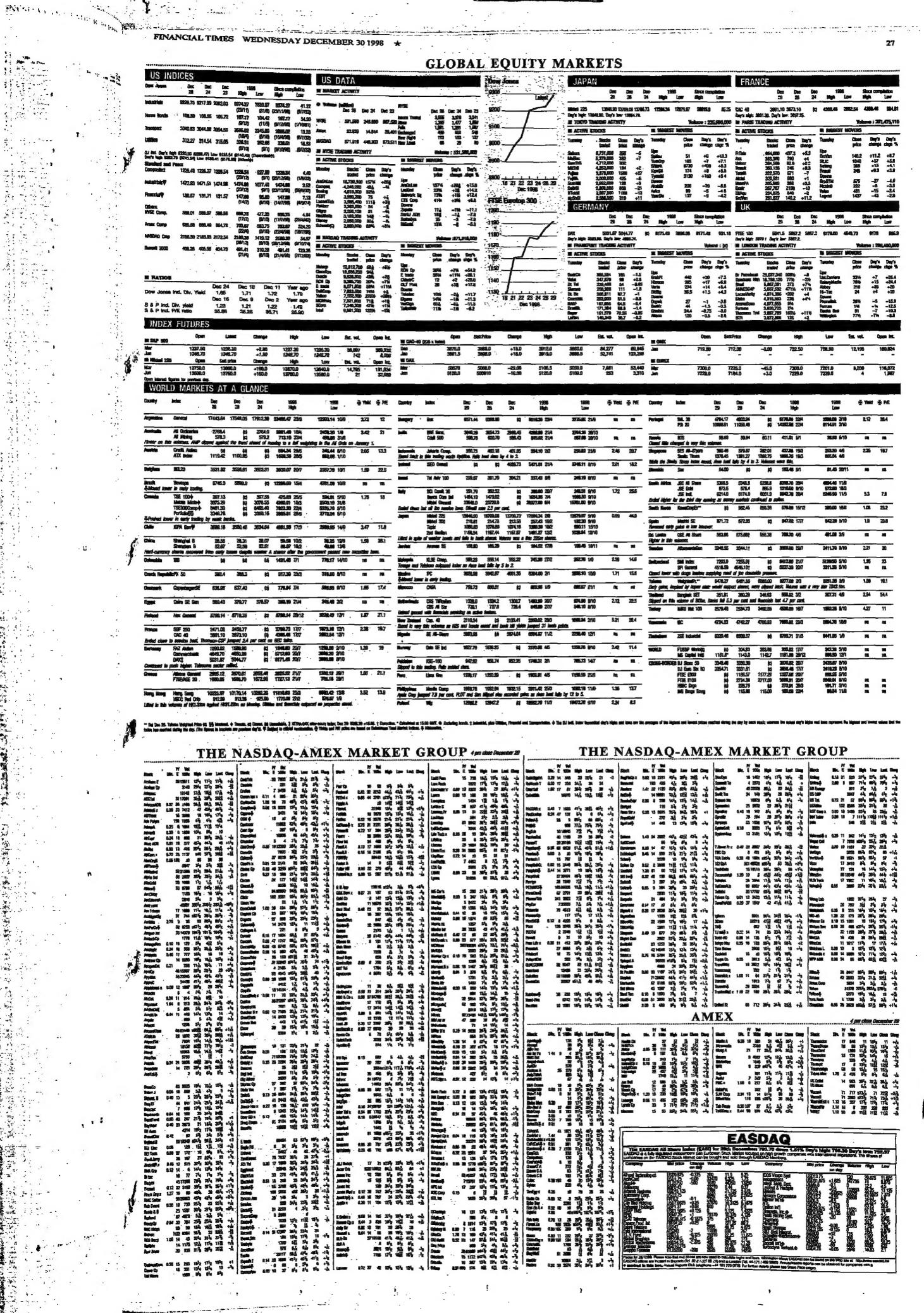
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# STOCKOMARKETS

# Wall Street edges higher in thin trade

#### **AMERICAS**

Blue chips reversed a sluggish start to lead Wall Street higher in early afternoon trading, writes John Labate in New York

By then the Dow Jones Industrial Average had gained 69.77 or 0.8 per cent to 9,296.52. The Standard & Poor's 500 index was slightly stronger, adding 11.21 or 0.9 per cent at 1,236.70.

Trading volume was thin, as expected during the week leading up to the new year. Advancing shares pulled ahead of decliners by four to three on the NYSE.

Mild selling in high-tech shares put a damper on the Nasdaq composite, which trailed the broader market point at 2,181.01. Shares of Dell Computer, one of this year's best performers, came off \$74 to \$744.

major internet shares gave way to profit-taking throughout much of the morning. with Amazon.com down \$14\ to \$337% and Yahoo! falling \$7% to \$267%.

But online brokerage stocks swam against the tide, with Ameritrade Holdings up \$2½ to \$35½ and Telecom gave up C\$1.25 at E\*Trade climbing \$3½ to C\$77.95 and BCE 90 cents at E Trade climbing \$311 to

## São Paulo falls sharply

The Bovespa index was 206

\$30 after it issued news of its \$35m late on Monday.

higher at \$76% after the comnany released new information about its job-cutting

Bookseller Barnes & Noble gained more than 10 per cent at \$44% after Morgan Stanley Dean Witter raised its target price for the stock to

per cent to \$17% after Mor-

thin volumes as investors made a slow return to the market after the four-day

Among telecoms, Northern C\$57.10. In the metals-based In the energy sector, Con- sectors, Alcan Aluminium

quarter. Halliburton, the oil services company, lost \$2# or more than 8 per cent to own fourth-quarter charge of

But Ziff-Davis was down 5

gan Stanley cut its rating to "neutral". TORONTO moved lower in

At the noon count, the 300 Monday's suphoria for composite index was off 23.70 at 6.441.70. Banks set the early tone with Royal Bank of Canada off 45 cents at C\$76.45 and

cents to C\$29.40.

sharply in early trading many companies and banks amid investor nervousness about the recent rapid movement of dollars out of Brazil. loan obligations.

or 3.0 per cent lower at 6,693, as concerns about the health Monday's session on the of Brazil continued to worry foreign exchange markets local investors. The Merval yielded a net dollar outflow of \$1bn, meaning that a net lower at 428.08 at midses-

company said it would take a \$50m charge in the fourth

In the Dow, AT&T was \$2%

Christmas break.

Bank of Montreal dipping 10 cents to C\$83.40. Golds, too, were dull. Barrick shed 30

Currency traders say that are using dollars to meet overseas year-end bond and

declining. BUENOS AIRES weakened index was 5.92 or 1.4 per cent sion. Declining issues led

the back of bid talk. The shares added FFr11.20 or 8.7 per cent at FFr140.20 after a local press report suggested expiry. PARIS ended within that retail giant Pinaulta whisker of its best of the Printemps was keen to take a stake.

FRANKFURT continued to Thomson-CSF climbed to rally, adding 16.05 at 5,056.20 on the Xetra Dax index. FFr230 after the group con-Telecoms recovered after firmed talks with GEC simed at a CSF link with the UK group's Marconi defence day when a wave of competioperations. The shares tion worries sparked selling. sed up FFr5.20 at FFr226 Insurers were also in favour. in FFr35.5m turnover that

Deutsche Telekom grined stood out on what was gen-96 pfg to DM55.97 and Manerally a seasonally thin seanesmann added DM5.30 at DM197.80. In insurers, Munich Re rose DM14.80 to L'Oréal gained FFr58 at DM812 and Allianz gained FFr3,986 and Renault was also firm, rising FFr9.30 or 4 DM16.50 to DM631.50. Share buy-back news sent

RHP-Bank down 25 pfg to DM67, with the bank confirming it had acquired 3.4 per cent of its capital over the past two months. MILAN edged lower on a quiet day dominated by

domestic fund activity. The Mibtel index closed 72 or 0.8 per cent down at 28.648 Olivetti, the computer and

Paris advances in front of futures expiry

recovered from profit-taking in midsession to end L130 or 2.3 per cent higher at L5,710. The stock has been buoyed by optimism about the prospects for its infostrada fixed-line unit.

Olivetti shares, which. were the most beavily traded on the bourse yesterday, have risen 509 per cent since the start of the year.

Mediobanca, the merchant cent up at L22,412 as inves-

in its prospects after the launch of the euro in the new year. The stock has gained 20.1 per cent in the last five sessions. AMSTERDAM finished

close to all square after a session of narrow trading. The AEX index was up 2.28 at 1,194.87 at the close, with financials providing some of the day's liveliest action. ABN Amro ended off 10 bank, closed L187 or 0.8 per- cents at Fl 40.49 in 10.8m shares traded while ING

which dropped Fl L50 or 2.6 per cent to F155.80. Philips dipped F11.30 to F1126.70. MADRID gave back early HELSHVKI fell for the first gains after Wall Street

time in pine sessions as investors took profits from narket leader Nokia. The Hex index closed 91.06

or 1.6 per cent lower at climbed above 10,000 at one 5,628.29. The index had risen 15 per cent in the previous eight days' trading

Nokia, which closed at FM635.50 on Monday, Pta109bn reached FM640 before investigation tors started to sell in earnest. The stock, which had climbed 20 per cent in eight ended FM5.50 or 0.9 per cent down at FM630.
Raisio, the food group,

continued its variable perforlaunch of Benecol, its cholesterol-cutting food agent. It lost FMS.30 or 5.6 per cent to finish at FM55.70.

pany, continued to enjoy the benefits of positive reviews on the bourse and in the

dull day for the dollar The stock jumped FM5 or 6.3 sparked selling at KLM, per cent to close at FMS5. It has gained 51.8 per cent in the last five days' trading.

MADRID gave back early opened lower. On a day of thin trade, the general index shed 12.9 to end at 9,940.7.

Although the index point, dealers said investors had little incentive to buy further. The volume of shares traded was low at

ZURICH slipped in a sea sion that attracted little investor interest. The SMI index of leading shares sessions before yesterday, dropped 52.5 or 0.7 per cent to 7,203.0. Financial stocks failed to

provide the kind of support they lent the market on

UBS fell SFr7 or 1.6 per cent to SFr422, while Credit Suisse Group closed SF18.25 or 1.5 per cent lower at

Written and edited by Jeffrey Brown, Michael Pool, Peter Hall

# Tokyo moves ahead despite rise in bond yields

#### **ASIA PACIFIC**

EUROPE

3.801.10.

Helped by technical support

ahead of tomorrow's futures

session, gaining 18.0 at

The FTSE Eurotop 300 ludex

race 5.05 or 0.43 per cent to 1,191.62. See Euro Prices page.

per cent to FFr245. Among

motor components, Michelin

and Valeo were weak, dip-

FFr15 to FFr431 respectively.

ping FFr8 to FFr222 and

Spectacles chain Grand-

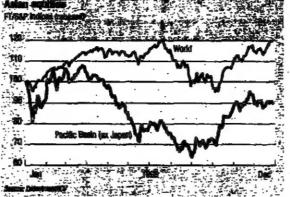
vision, which has fallen

Shares in TOKYO, boosted by last-minute trades of a large-lot futures order, rose in spite of a rise for ten-year government bond yields, mrites Alexandra Nusbaum.

The Nikkei 225 Average rose 137.84 or 1 per cent to close at its session high of 13,846.90 after trading as low as 13,664.79. The Nikkei 300 rose 2.08 to 216.81 while the Topix index of all firstection shares rose 8.94 to

Volume was light with 225m shares traded. The momentum was up, with 635 shares advancing and 435

Toyota Motor gained Y160 to Y3,130 and Niesan Motor Y11 to Y346. Sectors dependent on dollar-denominated raw materials like forestry, paper and pulp, and iron and



Oji Paper rose Y21 or 3.6 per cent to Y589, Nippon Steel Y5 to Y208, Kawasaki Steel Y9 to Y174 and Sumitomo Metal Y3 to Y128. The bank sector fell 0.7 per

cent, with Sakura Bank Insurance rose Y43 to Y1,377 overall 55.83 rise to 10,225.97 down Y5 to Y256 after

request from construction company Fujita for debt waivers. Fuji Bank fell Y6 to Y425 on a report it would sell Y217bn in new shares to Fuvo group companies.

Tokio Marine and Fire

its derivatives venture with Bank One into a securities brokerage.

Matsushita Electric Industrial rose Y21 to Y2,005 after announcing the purchase of an 8.1 per cent stake in Poly-Gram, the music company recently acquired by Seagram of Canada.

The yield on the 10-year government bond rose 18.5 basis points to 1.87 per cent. In Osaka, the OSE index fell 11 to 14,646.

HONG KONG rallied but volumes stayed minimal and brokers said trading was again mostly technical with futures-related trading diccontraction for the economy

came after market hours. HSBC rose \$2 to HK\$197.50 to account for about half the on local newspaper reports on the Hang Seng index. HK. Krung Thai Bank dropped to R78.

HK\$13.90. Fabric maker Ying and Stam Commercial Bank Wing made a smooth debut, fell Btl.75 or 9.2 per cent to closing at HK1.01 against a Bt17.25:

KUALA LUMPUR pushed higher as local finds bought selective blue chips ahead of 'the new year. Tenaga rose 30 cents to M\$6.50 and Telekom 40 cents to M\$8.90. The composite index ended 10.09 or 1.8 per cent ahead at 566.28. BANGKOK was dragged down by a fall in banking stocks. The controsite index

flotation price of HK1.

closed 8.48 or 2.4 per cent lower at 351.81. The banking sector index said investors had become tating direction. News of a more wary of banks since 7.1 per cent third-quarter the central bank aunoincedon Monday that there had

> performing loans. Klatnakin shed Bt0.75 or per cent to R199.80. 6.4 per cent to end at Bt11,

been an increase in non-

MANILA prospered on late buying of blue-chip stocks. 35.84 or 1:9 per cent higher at 1.968.78 compared with its 1998 starting level of 1,891.27 and a year-low of 1.082.18 in September.

#### SOUTH AFRICA

Shares in Johannesburg improved for the third day running, with financials continuing to push higher. The lost 5.3 per cent. Brokers all share index rose 47.7 to

> Money market rates continued to soften and financials gained 2 per cent amid hopes of interest rate cuts. Invested jumped R8.40 or 4.5

In metals, implats rose R3

## CITRA MARGA FINANCE B.V.

## P.T. CITRA MARGA NUSAPHALA PERSADA

advancers 17 to nine.

NOTICE TO THE HOLDERS OF THE GUARANTEED US\$ 175,000,000 FLOATING RATE NOTES DUE DECEMBER 1998

NOTICE is hereby given that a meeting of the holders of the above Notes will be held at the Hilson Hotel, Ballmont IA, 3rd level, Sin on January 21, 1999, at 2:00 p.m. (the "Noteholders' Meeting") for the purpose of hearing and considering certain proposals relating restructuring of the Guaranteed USS 175,000,000 Floating Rate Notes due December 1998 (the "Notes"), and (if thought fit) positing

than, a committee of the holders of the Notes (the "Steering Committee") be appointed in accordance with Schedule 3 clause 2(
Trust Deed dated December 14, 1995 made between Citra Marga Finance B.V. and P.T. Citra Marga Nusaphala Persada and BT
(Hong Kong) Limited, to consider and approve, in accordance with the terms of reference to be agreed in relation to the S

2. that, the manurity date of the Notes be extended from December 16, 1998 to April 21, 1999 in order for the Noteholders, the Issuer and the Guarantor to agree the Restructuring, provided that such extension of the manurity date shall be conditional on the Guarantor and the Issuer satisfying all of the conditions set out in the letter addressed to the Issuer and the Guarantor from BT Trusces (Hong Kong) Limited dated December 15, 1998 and such other conditions, if any, as may be proposed by the Steering Committee at the Noteholders'

that, the Steering Committee may, on behalf of the Noteholders, raise additional matters in connection with the Rematters to be approved by the Noteholders, as Extraordinary Resolutions or otherwise, at the Noteholders' Meeting.

that, provided that the Steering Committee approves the Restructuring on behalf of Noteholders in accordance with the Terms of Reference, on or before April 21, 1999, and subject to such further conditions as the Steering Committee may consider appropriate, the maturity date of the Notes shall be extended for a further three months from April 21, 1999 in order to

5. that, the Trustee be authorised to execute such documentation subject to the Trustee's satisfaction as may be necessary to implement the

The attention of Noteholders is particularly drawn to the quorum required for the meeting and for any adjourned meeting, which is set out below. Having regard to such requirements, Noteholders are particularly requested either to take steps to be represented at the meeting, as

In accordance with normal practice, the Trustee expresses no opinion as to the merits of the proposals as presented to the Noteholders and in relation to the Notes. The Trustee has not been involved in formulating the proposals and recommends Noteholders who are in any doubt as to their impact to seek their own processional across.

The quorum shall be two or more Noveholders or agents holding or representing not less than 75% in principal smount or the Notes for the time being outstanding, not being Notes which are beneficially held by or on behalf of the Issuer or any of its subsidiaries and not yet cancelled. If a quorum is not present within 15 minutes from the time initially fixed for the Meeting, it shall, if convened on requisition of Noteholders or if the Issuer and the Trustee agree, be dissolved. In any other case it shall be adjourned until such date, not less than 14 nor more than 42 days later, and time and place as the charman may decide. If a quorum is not present within 15 minutes from the time fixed for a meeting so adjourned, the meeting shall be dissolved. At such adjourned meeting the quorum shall be two or more Noteholders or agents holding to

representing not less than 15% in principal amount of the Notes for the time being ourmending. Noteholders may appoint prosters or representatives by instructing, and providing the required densits to, the rele 72 hours prior to the Noteholders' Meeting.

Voting certificates for the meeting will be obtained from the Principal Poying Agent or Paying Agent by Noteholders at the Noteholders' To be passed, each Resolution requires a majority of not less than 75% of votes cast at the Noteholders' Meeting. If passed, the resolution shall be building on all the Noteholders, whether or not present at the Noteholders' Meeting, and all the Noteholders and each of them shall be

BT Trustees (Hong Kong) Limited, December 30, 1998

CITRA MARGA FINANCE B.V. c/o Greba Cura Building, 9th Fl. Jalan Gator Subroto Kav. 35-36

carra 12950, Indonesia

be bound to give effect to a accordingly.

PT CITRA MARGA NUSAPHALA PERSADA TBK Greha Citra Building, 9th Fl. Jalan Cator Subroto Kav. 35-36

The Trustee BT TRUSTEES (HONG KONG) LIMITED 36th FL, Two Pacific Place 88 Queensway Hong Kong

Principal Paying Agent BANKERS TRUST COMPANY, HONG KONG BRANCH Hich Fl., Two Pacific Place



